

MISSION STATEMENT

The Niagara Frontier Transportation Authority is a multimodal entity encompassing a skilled and dedicated work force. We are firmly committed to providing efficient and professional transportation services that enhance the quality of life throughout the Buffalo Niagara region in a manner consistent with the needs of our community.

Aviation: serves as a catalyst for economic growth by maintaining cost effective, customer oriented, efficient airports to attract and retain comprehensive and competitive air transportation services.

Surface: enhance the quality of life of residents and visitors by providing the highest level of safe, clean, affordable, responsive, and reliable transportation through a coordinated and convenient bus and rail system.

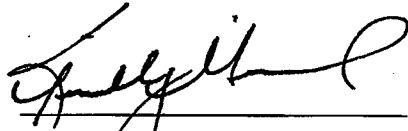
Property: manage and develop the NFTA owned real property to optimize the generation of self-supporting discretionary revenue to support our transportation businesses while fostering economic growth.

Support services: proactively provide high quality, coordinated, innovative, technological, cost-effective support service solutions for our internal and external stakeholders.

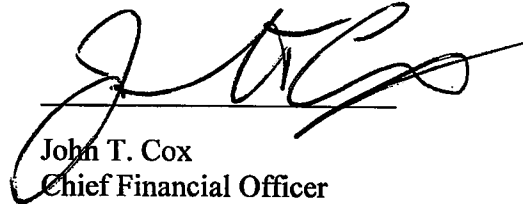
**MANAGEMENT'S CERTIFICATION OF THE BUDGET
AND FINANCIAL PLAN**

The management of the Niagara Frontier Transportation Authority is responsible for the preparation and presentation of the Authority's budget and financial plan in accordance with Section 203.9 of 2 NYCRR. Management is also responsible for and certifies to the reasonableness of the assumptions, methods of estimation and judgment inherent in the preparation of the budget, and that these regulations have been satisfied.

Niagara Frontier Transportation Authority



Kimberley Minkel
Executive Director



John T. Cox
Chief Financial Officer

March 26, 2020

ORGANIZATION OF THE BUDGET DOCUMENT

The NFTA operating and capital budget is presented under eight sections.

- The first section, Executive Summary, contains the Executive director's Budget Message and Summary. The message outlines overall revenue projections, spending priorities, operational goals, and capital needs.
- The second section, Budget Overview, outlines the organization of the budget document and contains key revenue and expenditure indicator assumptions used to form the financial plan. Each footnoted key indicator of the summary page 1-1 corresponds to the numbered explanations of this section.
- The third through sixth sections, Surface Transportation, Aviation, Facilities & Property Group and Central Administration Budgets, are organized by business center and branches making up the Central Administration respectively. Included for each business center and branch is an organization chart, a line item revenue and expense consolidated cash flow surplus/(deficit) summary statement by business center or branch, a narrative, a detail line item revenue and expense summary by cost center and capital budgets. All Central Administration branches, with the exception of EEO/Diversity Development and General Counsel, include cost centers which are part of Metro reporting but, by function, belong with the branch. For legal and/or accounting purposes, these Metro cost centers must be recorded separately from the Authority. Where appropriate, the Metro portion of revenues and expenditures have been identified separately from the Authority.
- The financial net surplus/(deficit) summary statement provides FY 18-19 actuals and a comparison of the FY 19-20 budget vs FY 20-21 budget.
- The narrative includes: the business center or support unit description, purpose, responsibilities, services, program and service objectives, key performance indicators and key changes in operations or budgets.

- The detail line item revenue and expense summary provides actual revenues received and expenditures for FY 18-19, the current annual budget, the FY 19-20 January year-to-date actuals, the FY 20-21 recommended budget and the variance from the prior budget.
- Capital budgets follow each business center.

SUMMARY OF REVENUES AND EXPENDITURES

The NFTA consolidated operating budget is prepared on a basis that parallels the NFTA's accounting systems. Budget summaries are prepared by grouping categories of revenues and expenditures under meaningful headings designated as business centers. Financial statements are prepared using the accrual basis of accounting. The financials of the NFTA are prepared in conformity with governmental accounting and financial reporting principles of the Governmental Accounting Standards Board.

The financial transactions of the NFTA are accounted for under two enterprise funds, which are titled the Authority and Metro. The Authority includes the activities of transportation centers, airports, various properties/facilities and related administrative support. Metro includes all the activities of the bus/paratransit and rail system. The operating budget is organized on a departmental basis within these two funds and is oriented for expenditure control and accountability.

**NIAGARA FRONTIER
TRANSPORTATION AUTHORITY**

TO: NFTA Board of Commissioners

FROM: Kimberley A. Minkel
Executive Director

SUBJECT: NFTA FY 2020-21
Operating and Capital Budget

Presented herein and in the accompanying documents is a balanced operating and capital budget for the NFTA's fiscal year ending March 31, 2021.

The Authority is projecting operating income for FYE 21 of \$23.7 million, offset by capital spending of \$12.2 million and non-operating expenditures totaling \$11.5 million. This is a balanced budget that does not increase transit fares or significantly impact service.

Operating Revenues

Consolidated FYE 21 revenues of \$114,650k, are \$991k, or 0.9%, above FYE 20. This increase is attributable to higher Buffalo Niagara International Airport (BNIA), Niagara Falls International Airport (NFIA), Transportation Centers and Property Development revenues, partially offset by lower Niagara Frontier Transit Metro, Inc. (Metro) revenues.

NFTA operating revenues of \$77,893k are \$1,961k, or 2.6%, above FYE 20. NFTA revenues are generated from four business centers: BNIA, NFIA, Transportation Centers (Metropolitan Transportation Center [MTC] and Niagara Falls International Transportation Center [NFITC]) and Property Development. BNIA, NFIA, Transportation Centers and Property Development are increasing \$1,628k, \$42k, \$175k and \$116k, respectively.

Metro operating revenues of \$36,757k are \$970k, or 2.6%, below FYE 20. Metro operating revenues are generated from two sources: farebox and advertising on our buses, stations and bus shelters.

Operating Expenses

Consolidated FYE 21 operating expenses of \$220,656k, are \$8,127k, or 3.8%, above FYE 20. A number of factors contribute to the increase:

- NFTA/Metro non-represented and contractual salaries are increasing \$3,281k, or 3.5%.
- Increase in NFTA/Metro health insurance costs of \$640k, or 1.9%, consistent with our FYE 20 forecast and recent trends.
- Increase in NFTA/Metro workers' compensation costs of \$643k, or 6.3%.
- Metro Transit Fuel/Power is decreasing \$254k, or 5.1%, as we anticipate our #2 ULSD market diesel fuel to average \$2.15/gallon, we have locked-in 68.1% of our FYE 21 usage at \$1.87/gallon. FYE 20 actual market prices have ranged from a low of \$1.68/gallon on 3/2/20 to a high of \$2.27/gallon on 5/20/19. The FYE 20 budget included market diesel fuel to average \$2.40/gallon.
- Increase in NFTA/Metro Insurance & Injuries of \$462k, or 9.6%, as higher Metro insurance premiums and reserve appropriations for pending cases and settlements contribute to the variance.
- NFTA/Metro General Business/Other is increasing \$3,573k, or 11.9%, as a result of higher Metro support labor, rent, training and new fare collection system expenses and BNIA parking lot/ramp operating costs, outside service costs and training expenses. The FYE 21 budget includes new MIS security and software maintenance contracts.

Operating Assistance

Operating assistance provided by federal, state, and local governments for Metro operations of \$128,976k is \$4,655k, or 3.7%, above FYE 20.

Total Federal assistance of \$22,513k is \$38k, or 0.2%, above FYE 20 levels, primarily due to slightly higher Federal Preventive Maintenance assistance based on the apportionment formula program. Also included is \$716k for miscellaneous Federal grants for operations in our Executive branch (Transit Police department.)

New York State Operating Assistance (STOA) is increasing \$2,490k, or 4.1%.

| | <u>FYE 20</u> (000's) | <u>FYE 21</u> (000's) |
|---|--------------------------|--------------------------|
| STOA: | | |
| • General Fund Section 18(b) (requires local match) | 4,100 | 4,100 |
| • Public Transportation Operation Assistance Funds | <u>54,523</u> | <u>57,009</u> |
| TOTAL | \$58,623 | \$61,109 |
| Additional State Operating Assistance: | | |
| • Miscellaneous Other Grants | <u>\$ 2,710</u> | <u>\$ 2,715</u> |
| TOTAL STATE OPERATING ASSISTANCE | <u>\$61,333</u> | <u>\$63,824</u> |

Local operating assistance is increasing 5.2% to \$43,356k, reflective of more recent trends and projections.

| | <u>FYE 20</u> (000's) | <u>FYE 21</u> (000's) |
|---------------------------------|--------------------------|--------------------------|
| Local assistance includes: | | |
| • Erie County Sales Tax | \$21,604 | \$22,493 |
| • Mortgage Recording Tax | 10,346 | 11,534 |
| • 88c Funds | 4,978 | 5,029 |
| • Erie County match to 18(b) | 3,657 | 3,657 |
| • Niagara County match to 18(b) | 443 | 443 |
| • Peace Bridge | <u>200</u> | <u>200</u> |
| TOTAL | <u>\$41,228</u> | <u>\$43,356</u> |

Non-operating Items

The FYE 21 budget includes \$14,248k in BNIA net debt service and operating reserves related to the Buffalo Niagara International Airport Improvement Program (AIP) project, glycol collection operation and energy initiative program. Noresco (energy initiative, non-BNIA) debt of \$328k is more than offset by interest income of \$989k.

Capital Expenditures

The NFTA's commitment to protecting its existing assets and investing in the future of Western New York is evidenced in the proposed capital plan. The total amount for capital projects projected for FYE 21 is \$129.4 million. The total NFTA equity share of our fiscally constrained capital plan is \$12.2 million.

NFTA BUSINESS CENTERS

The NFTA's business centers are organized into three strategic business units. The Surface Transportation Group consists of Metro. The Aviation Group includes the Buffalo Niagara International Airport and the Niagara Falls International Airport. The Facilities and Property Group includes the Transportation Centers and is responsible for the planning and management of the non-transportation property assets of the NFTA.

In addition to establishing program and service objectives, which define the level of planned achievements, activities and management direction, each business center has been charged with developing key performance indicators for FYE 21. These key performance indicators are included in the detailed business center section. Our goal is to tie future operating revenue projections, expenditure allocations, and capital needs to performance as represented by these indicators.

Surface Transportation Group

Metro

Niagara Frontier Transit Metro System, Inc. provides bus and rail transportation services within Erie and Niagara Counties. It is also responsible for providing the paratransit service mandated by the Americans with Disabilities Act. Metro is the NFTA's largest business center and, due to the public service nature of its operations, it receives operating assistance from federal, state and local governments.

FYE 21 operating revenues of \$36,757k, are \$970k, or 2.6%, below FYE 20. FYE 21 passenger fares are decreasing \$970k, or 2.7%, consistent with our FYE 20 forecast. Advertising revenue remains \$1,031k for FYE 21.

FYE 21 fully allocated expenses of \$158,041k, are \$5,613k, or 3.7%, above FYE 20. Personnel Services are \$2,853k, or 2.8%, above FYE 20, as FYE 21 includes contractual salaries increase, as well as higher health insurance and workers' compensation costs. Maintenance & Repairs are \$496k, or 4.6%, below FYE 20 due to a decrease in revenue vehicle maintenance costs, which is more in line with our FYE 20 forecast. Transit Fuel/Power is decreasing \$254k, or 5.1%, as we anticipate our #2 ULSD market diesel fuel to average \$2.15/gallon, we

have locked-in 68.1% of our FYE 21 usage at \$1.87/gallon. FYE 20 actual market prices have ranged from a low of \$1.68/gallon on 3/2/20 to a high of \$2.27/gallon on 5/20/19. The FYE 20 budget included market diesel fuel to average \$2.40/gallon. The rail traction portion of Transit Fuel/Power is \$346k, which is \$59k below FYE 20, as we anticipate lower electric costs. Insurance & Injuries are \$340k, or 8.7%, above FYE 20 as increasing insurance premiums and reserve appropriations for pending cases and settlements contribute to the variance. Safety & Security is increasing \$338k, or 5.6%, as FYE 21 includes increases in police health insurance, workers' compensation costs, and non-represented and contractual salaries; anticipated allocation of resources is consistent with our FYE 20 forecast. General Business/Other is \$2,172k, or 13.7%, above FYE 20 due to higher support labor, rent, training and new fare collection system expenses.

FYE 21 capital: NFTA funding \$3,406k, grant funding \$59,331k, 88c funding \$1,634k, other funding \$9,548k. Major projects include DL&W Terminal Design/Construction - \$17,726k, Fare Collection System Upgrade - \$12,505k, Amherst/Buffalo LRRR Extension study/engineering - \$8,449k, Electric Bus Infrastructure Upgrades - \$7,500k, New Buses - \$5,826k, Fastener & Pad Replacement (Phase 10) - \$3,620k.

Aviation Group

Buffalo Niagara International Airport

Buffalo Niagara International Airport is the primary commercial service airport for Erie and Niagara Counties. As such, it is a major element of the Niagara Frontier's transportation infrastructure as well as being an airline passenger's first impression of the local community. An airport improvement program has significantly upgraded the gateway image of the airport and provides the community with low cost quality air transportation.

FYE 21 operating revenues of \$68,562k are \$1,628k, or 2.4%, above FYE 20. Operating and financing costs are factored into compensatory airline billings through our Airport Fees & Services and Rental Income. Airport Fees & Services are increasing \$1,347k, or 6.8%, due to higher cost compensatory billings to our airlines reflective of increasing direct and indirect expenses and central administration capital expenditures. Concessions/Commissions are decreasing \$173k,

or 0.6%, as the FYE 21 budget includes lower parking lot/ramp, auto rental, food/meals and retail revenues, consistent with our FYE 20 forecast.

FYE 21 fully allocated expenses of \$48,810k are \$1,730k, or 3.7%, above FYE 20. Personnel Services are \$430k, or 2.9%, above FYE 20 due to increases in non-represented and contractual salaries, health insurance and workers' compensation costs. Maintenance & Repairs are \$329k, or 3.3%, above FYE 20 as higher service costs, automotive and landscaping expenses contribute to the increase. General Business/Other is increasing \$639k, or 9.1%, due to higher parking lot/ramp operating costs, outside service and training expenses.

Non-operating items are decreasing \$2,946k, or 19.1%, to \$12,456k, as Noresco debt phase I payments matured during FYE 20; the FYE 21 budget includes the anticipated Rainbow Industrial building acquisition from ADF reserves, and higher interest income.

FYE 21 capital: PFC funding \$24,356k, NFTA restricted/reserve funding \$1,639k, grant funding \$2,001k, other funding \$1,801k. Major projects include Terminal Enhancement Project Construction - \$17,468k, Aircraft De-icing Containment Facility Expansion - \$4,740k, Replace Parking Garage Elevators - \$1,191k.

Niagara Falls International Airport

Niagara Falls International Airport is a joint use military/general aviation airport that currently provides general aviation and air cargo service. The airport provides an economic boost to the entire region and stimulates local business activity.

FYE 21 revenues of \$2,919k are \$42k, or 1.4%, above FYE 20 due to higher auto rental revenue.

FYE 21 fully allocated expenses of \$6,562k are \$404k, or 6.6%, above FYE 20. Maintenance & Repairs are \$170k, or 16.7%, above FYE 20 due to higher materials/supplies/service costs, major repairs, automotive and environmental expenses. Safety & Security is increasing \$76k, or 13.3%, as FYE 21 includes increases in police health insurance, workers' compensation costs, and non-represented and contractual salaries; anticipated allocation of resources is consistent with our FYE 20 forecast.

FYE 21 non-operating net revenues of \$1,248k are \$250k, or 16.7%, below FYE 20 as a lower contribution from BNIA airlines, now capped at \$250k of NFIA's net deficit, was previously funded at \$500k of NFIA's net deficit.

FYE 21 capital: NFTA restricted/reserved funding \$1,104k, PFC funding \$768k, grant funding \$5,012k, other funding \$80k. Major projects include Taxiway D Rehab Construction - \$1,847k, Rainbow Industrial Building Acquisition - \$1,053k, Off-airport Land Easements & Obstruction Removal 6 R/W End - \$1,050k.

Facilities & Property Group

Transportation Centers

The Transportation Centers business center manages the MTC bus terminal and the light rail facilities in Buffalo and the NFITC operation in Niagara Falls.

FYE 21 revenues of \$2,563k are \$175k, or 7.3%, above FYE 20 due to higher rental income, consistent with our FYE 20 forecast.

FYE 21 fully allocated expenses of \$3,690k are \$160k, or 4.5%, above FYE 20. Personnel Services are \$116k, or 7.9%, above FYE 20 due to increases in non-represented and contractual salaries, health insurance and workers' compensation costs; included in FYE 21 is shift of temporary help from General Business/Other. Maintenance & Repairs are \$76k, or 16.9%, above FYE 20, as FYE 21 includes higher service and snowplowing costs. General Business/Other is decreasing \$81k, or 69.7%, due to shift of temporary help to Personnel Services.

FYE 21 capital: NFTA funding \$868k, 88c funding \$212k, grant funding \$12,138k. Major projects include rail station escalator replacement - \$6,909k, rail station panel liner rehab phase III - \$1,500k, Delavan and University Station Exterior Rehab - \$1,350k, rail station panel liner rehab phase II - \$1,015k.

Property Development

The Property Development business center is responsible for planning and management of the non-transportation property assets of the NFTA. Its mission is to maximize the financial return to the

Authority on its non-public transportation assets while improving and preserving the physical integrity of those buildings and grounds.

FYE 21 operating revenues of \$3,848k are \$116k, or 3.1%, above FYE 20 as we anticipate higher rents and occupancy.

FYE 21 fully allocated expenses of \$2,838k are \$220k, or 8.4%, above FYE 20. Personnel Services are \$49k, or 22.0%, above FYE 20 due to increases in non-represented and contractual salaries, health insurance and workers' compensation costs; included in FYE 21 is temporary help, consistent with our FYE 20 forecast. Utilities are \$39k, or 12.7%, above FYE 20 as we expect higher electric and gas billings, consistent with our FYE 20 forecast. General Business/Other is decreasing \$41k, or 19.8%, due to lower outside service costs.

FYE 21 capital: NFTA funding \$724k. Major projects include 485 Cayuga Bay 1,2,3 Roof - \$215k, 485 Cayuga Fire Alarm System Upgrades - \$119k, 247 Cayuga Tenant upgrades - \$85k.

SUPPORT SERVICES

The support service branches include Executive, EEO/Diversity Development, General Counsel, Engineering, Public Affairs, Human Resources and Finance & Administration.

The support services are intended to assist the business centers in meeting their goals in such areas as revenue enhancement, upgrading employee skills, and market research and planning. The expenses of these support services are charged to the business centers to the extent they are utilized. A full cost allocation plan has been implemented which distributes NFTA central administration expenses and capital costs to each business unit. Our long-range goal is to provide these support services more efficiently, thereby reducing costs to the business centers.

Each department of each support branch has also been charged with developing key performance indicators along with their level of program and service objectives for supporting the transportation business centers. As with the business centers, it is the intent to link operating budget needs to the level of support required.

Central Administration

FYE 21 expenses of \$17,164k, net of operating assistance, are \$1,459k, or 9.3%, above FYE 20 due to anticipated increases in contractual and non-represented salaries and higher health insurance and workers' compensation costs. FYE 21 includes higher outside service costs and new MIS security and software maintenance contracts.

FYE 21 capital: NFTA funding \$4,425k, 88c funding \$370k. Major projects include MIS ORBCAD core build upgrade - \$539k, MIS Legacy HR/Payroll Upgrade - \$400k, MIS Perimeter Security System Refresh - \$350k, MIS Ellipse Upgrade Phase 2 - \$300k.

PERSONNEL ISSUES

Providing transportation services is notably labor-intensive and personnel costs account for approximately three quarters of all operating expenses. Managing costs, therefore, to a great extent means managing human resources.

Providing multi-modal transportation services to our two county service territory from nine locations requires a diverse group of employees. NFTA employees belong to thirteen collective bargaining units representing responsibilities from public safety to bus operators, from clerical to maintenance. Both pay rates and work rules are set by union agreement. Authority initiatives to stabilize employee expenses have been realized as all labor contract agreements contain employee contributions for medical expenses.

General Assumptions

General assumptions in our personnel services for FYE 21 are the following:

- Union cost increases reflective of labor agreements.
- Union cost increases on expired contracts based on submitted proposals.
- Metro fringe benefit rate at 88.2%, FYE 20 was 89.7%.
- NFTA fringe benefit rate at 57.0%, FYE 20 was 56.5%.

Benefit Costs

A major component of employee costs are the legally or contractually obligated benefits for employees.

- Increase in NFTA/Metro health insurance costs of \$640k, or 1.9%, consistent with our FYE 20 forecast and recent trends.
- NFTA/Metro's pension costs are increasing \$399k, or 3.0%, primarily based on New York State Comptroller's office input.

- Safety and control of workers' compensation incidents are a high priority. A Health, Safety and Environmental team, along with a workers' compensation department, help to manage our workers' compensation cases. Despite declining injuries, workers' compensation costs are increasing \$643k, or 6.3%.
- As a self-insured provider of disability benefits, we can limit financial exposure by increasing the general health of our employees. Our wellness program provides blood pressure screening, cholesterol testing, weight loss clinics and smoking cessation programs.

Overtime

The FYE 21 overtime budget is anticipated at \$8,728k, a decrease of \$290k, or 3.2%, from FYE 20, consistent with our FYE 20 forecast.

CAPITAL BUDGET

The NFTA does not generate enough revenue to cover operating costs as well as a full capital program. Of our total FYE 21 fiscally constrained capital budget of \$129,416k, 60.6% comes from federal or state funding agencies, such as Federal Transit Administration (FTA), Federal Aviation Administration (FAA), and the New York State Department of Transportation (NYSDOT), reflecting government's ongoing investment in transportation. Another 1.7%, earmarked for Metro rail operations, is funded through our 88c program, while 19.4% comes from Passenger Facility Charges (PFC) to help with capital needs at our Buffalo Niagara International and Niagara Falls International Airports.

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
 FY 2019-20 OPERATING BUDGET AND CAPITAL PLAN
 VS.
 FY 2020-21 OPERATING BUDGET AND CAPITAL PLAN**

| BUSINESS CENTER | FYE 20 BUDGET | FYE 21 BUDGET | VARIANCE | % |
|-------------------------------------|--------------------------|--------------------------|--------------------|---------------|
| SURFACE TRANSPORTATION GROUP | | | | |
| METRO CONSOLIDATED | | | | |
| Operating Revenues & Assistance | 162,048,208 | 165,733,887 | 3,685,679 | 2.3% |
| Operating Expenses | <u>152,427,857</u> | <u>158,040,809</u> | <u>5,612,952</u> | <u>3.7%</u> |
| Net Income/(Loss) | 9,620,351 | 7,693,078 | (1,927,273) | -20.0% |
| Non-operating Items: | | | | |
| Intercompany Transfer | (659,425) | (730,000) | (70,575) | 10.7% |
| Line of Credit Interest/Other | (212,000) | (212,000) | 0 | 0.0% |
| Debt Service - Noresco | (387,860) | (104,130) | 283,730 | -73.2% |
| Direct Capital | 5,645,741 | 3,405,507 | (2,240,234) | -39.7% |
| Indirect Capital | <u>1,353,129</u> | <u>1,948,900</u> | <u>595,771</u> | <u>44.0%</u> |
| Total Capital | <u>6,998,870</u> | <u>5,354,407</u> | <u>(1,644,463)</u> | <u>-23.5%</u> |
| Net Surplus/(Deficit) | 1,362,196 | 1,292,541 | (69,655) | -5.1% |

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FY 2019-20 OPERATING BUDGET AND CAPITAL PLAN
VS.
FY 2020-21 OPERATING BUDGET AND CAPITAL PLAN**

| BUSINESS CENTER | FYE 20 BUDGET | FYE 21 BUDGET | VARIANCE | % |
|--|-------------------|-------------------|------------------|---------------|
| AVIATION BUSINESS GROUP | | | | |
| BNIA | | | | |
| Operating Revenues | 66,933,838 | 68,562,295 | 1,628,457 | 2.4% |
| Operating Expenses | <u>47,079,731</u> | <u>48,810,075</u> | <u>1,730,344</u> | <u>3.7%</u> |
| Net Income/(Loss) | 19,854,107 | 19,752,220 | (101,887) | -0.5% |
| Non-operating Items: | | | | |
| Bond Debt Service | (18,335,150) | (18,336,650) | (1,500) | 0.0% |
| NFIA Contribution (Excluding Debt Svc) | (500,000) | (250,000) | 250,000 | -50.0% |
| Debt Service - Noresco | (157,619) | (21,052) | 136,567 | -86.6% |
| Debt Service - Glycol Collection | (263,562) | (264,764) | (1,202) | 0.5% |
| Operating Expense Reserve & R&R Rsv | (385,164) | (385,164) | 0 | 0.0% |
| Interest Income | 860,000 | 989,000 | 129,000 | 15.0% |
| PFC | 5,053,500 | 4,759,965 | (293,535) | -5.8% |
| ADF Funding/Other | (1,673,235) | 1,053,000 | 2,726,235 | -162.9% |
| Direct Capital | 1,138,373 | 1,639,101 | 500,728 | 44.0% |
| Indirect Capital | <u>1,046,186</u> | <u>1,506,813</u> | <u>460,627</u> | <u>44.0%</u> |
| Total Capital | <u>2,184,559</u> | <u>3,145,914</u> | <u>961,355</u> | <u>44.0%</u> |
| Net Surplus/(Deficit) | 2,268,317 | 4,150,640 | 1,882,323 | 83.0% |
| NFIA | | | | |
| Operating Revenues & Asst | 2,877,293 | 2,918,812 | 41,519 | 1.4% |
| Operating Expenses | <u>6,157,456</u> | <u>6,561,606</u> | <u>404,150</u> | <u>6.6%</u> |
| Net Income/(Loss) | (3,280,163) | (3,642,794) | (362,631) | 11.1% |
| Non-operating Items: | | | | |
| Debt Service - Noresco | (1,979) | (1,979) | 0 | 0.0% |
| Seneca Proceeds | 1,000,000 | 1,000,000 | 0 | 0.0% |
| BNIA Contribution (Excluding Debt Svc) | 500,000 | 250,000 | (250,000) | -50.0% |
| Direct Capital | 40,800 | 1,104,048 | 1,063,248 | 2606.0% |
| Indirect Capital | <u>238,733</u> | <u>343,845</u> | <u>105,112</u> | <u>44.0%</u> |
| Total Capital | <u>279,533</u> | <u>1,447,893</u> | <u>1,168,360</u> | <u>418.0%</u> |
| Net Surplus/(Deficit) | (2,061,675) | (3,842,666) | (1,780,991) | 86.4% |
| TOTAL AVIATION BUSINESS GROUP | | | | |
| Operating Revenues | 69,811,131 | 71,481,107 | 1,669,976 | 2.4% |
| Operating Expenses | <u>53,237,187</u> | <u>55,371,681</u> | <u>2,134,494</u> | <u>4.0%</u> |
| Net Income/(Loss) | 16,573,944 | 16,109,426 | (464,518) | -2.8% |
| Non-operating Items: | | | | |
| Bond Debt Service | (18,335,150) | (18,336,650) | (1,500) | 0.0% |
| NFIA Contribution (Excluding Debt Svc) | (500,000) | (250,000) | 250,000 | -50.0% |
| Debt Service - Noresco | (159,598) | (23,032) | 136,566 | -85.6% |
| Debt Service - Glycol Collection | (263,562) | (264,764) | (1,202) | 0.5% |
| Operating Expense Reserve & R&R Rsv | (385,164) | (385,164) | 0 | 0.0% |
| Interest Income | 860,000 | 989,000 | 129,000 | 15.0% |
| PFC | 5,053,500 | 4,759,965 | (293,535) | -5.8% |
| ADF Funding/Other | (1,673,235) | 1,053,000 | 2,726,235 | -162.9% |
| Seneca Proceeds | 1,000,000 | 1,000,000 | 0 | 0.0% |
| BNIA Contribution (Excluding Debt Svc) | 500,000 | 250,000 | (250,000) | -50.0% |
| Direct Capital | 1,179,173 | 2,743,149 | 1,563,976 | 132.6% |
| Indirect Capital | <u>1,284,920</u> | <u>1,850,658</u> | <u>565,739</u> | <u>44.0%</u> |
| Total Capital | <u>2,464,093</u> | <u>4,593,807</u> | <u>2,129,715</u> | <u>86.4%</u> |
| Net Surplus/(Deficit) | 206,643 | 307,974 | 101,331 | 49.0% |

**NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FY 2019-20 OPERATING BUDGET AND CAPITAL PLAN
VS.
FY 2020-21 OPERATING BUDGET AND CAPITAL PLAN**

| BUSINESS CENTER | FYE 20 BUDGET | FYE 21 BUDGET | VARIANCE | % |
|---|--------------------------|--------------------------|------------------|---------------|
| FACILITIES & PROPERTIES GROUP | | | | |
| TRANSPORTATION CENTERS | | | | |
| Operating Revenues | 2,387,942 | 2,563,263 | 175,321 | 7.3% |
| Operating Expenses | <u>3,529,873</u> | <u>3,689,549</u> | <u>159,676</u> | <u>4.5%</u> |
| Net Income/(Loss) | (1,141,931) | (1,126,286) | 15,645 | -1.4% |
| Non-operating Items: | | | | |
| Debt Service - Noresco | (205,397) | (173,378) | 32,019 | -15.6% |
| Intercompany Transfer | 659,425 | 730,000 | 70,575 | 10.7% |
| Direct Capital | 1,090,916 | 867,859 | (223,057) | -20.4% |
| Indirect Capital | <u>139,799</u> | <u>201,351</u> | <u>61,552</u> | <u>44.0%</u> |
| Total Capital | <u>1,230,715</u> | <u>1,069,210</u> | <u>(161,505)</u> | <u>-13.1%</u> |
| Net Surplus/(Deficit) | (1,918,618) | (1,638,874) | 279,744 | -14.6% |
| PROPERTY DEVELOPMENT | | | | |
| Operating Revenues | 3,732,890 | 3,848,457 | 115,567 | 3.1% |
| Operating Expenses | <u>2,617,798</u> | <u>2,838,052</u> | <u>220,254</u> | <u>8.4%</u> |
| Net Income/(Loss) | 1,115,092 | 1,010,405 | (104,687) | -9.4% |
| Non-operating Items: | | | | |
| Debt Service - Noresco | (48,660) | (48,660) | 0 | 0.0% |
| Property Acquisition/Other | 225,000 | 225,000 | 0 | 0.0% |
| Direct Capital | 647,000 | 724,000 | 77,000 | 11.9% |
| Indirect Capital | 294,653 | 424,386 | 129,733 | 44.0% |
| Total Capital | <u>941,653</u> | <u>1,148,386</u> | <u>206,733</u> | <u>22.0%</u> |
| Net Surplus/(Deficit) | 349,779 | 38,359 | (311,420) | -89.0% |
| TOTAL FACIL & PROPERTIES GROUP | | | | |
| Operating Revenues | 6,120,832 | 6,411,720 | 290,888 | 4.8% |
| Operating Expenses | <u>6,147,671</u> | <u>6,527,600</u> | <u>379,930</u> | <u>6.2%</u> |
| Net Income/(Loss) | (26,839) | (115,880) | (89,042) | 331.8% |
| Non-operating Items: | | | | |
| Debt Service - Noresco | (254,057) | (222,038) | 32,019 | -12.6% |
| Intercompany Transfer | 659,425 | 730,000 | 70,575 | 10.7% |
| Property Acquisition/Other | 225,000 | 225,000 | 0 | 0.0% |
| Direct Capital | 1,737,916 | 1,591,859 | (146,057) | -8.4% |
| Indirect Capital | <u>434,452</u> | <u>625,737</u> | <u>191,285</u> | <u>44.0%</u> |
| Total Capital | <u>2,172,368</u> | <u>2,217,596</u> | <u>45,228</u> | <u>2.1%</u> |
| Net Surplus/(Deficit) | (1,568,838) | (1,600,514) | (31,676) | 2.0% |

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FY 2019-20 OPERATING BUDGET AND CAPITAL PLAN
VS.
FY 2020-21 OPERATING BUDGET AND CAPITAL PLAN

| BUSINESS CENTER | FYE 20 BUDGET | FYE 21 BUDGET | VARIANCE | % |
|--|--------------------|--------------------|--------------------|--------------|
| CENTRAL ADMINISTRATION | | | | |
| Operating Assistance | 716,142 | 716,142 | 0 | 0.0% |
| Operating Expenses | <u>716,142</u> | <u>716,142</u> | <u>0</u> | <u>0.0%</u> |
| Net Income/(Loss) | 0 | 0 | 0 | n/a |
| Direct Capital | 3,072,500 | 4,425,295 | 1,352,795 | 44.0% |
| Indirect Capital | <u>(3,072,500)</u> | <u>(4,425,295)</u> | <u>(1,352,795)</u> | <u>44.0%</u> |
| Total Capital | <u>0</u> | <u>0</u> | <u>0</u> | <u>n/a</u> |
| Net Surplus/(Deficit) | 0 | 0 | 0 | n/a |
| CONSOLIDATED | | | | |
| Operating Revenues & Assistance | 238,696,313 | 244,342,856 | 5,646,543 | 2.4% |
| Operating Expenses | <u>212,528,857</u> | <u>220,656,233</u> | <u>8,127,376</u> | <u>3.8%</u> |
| Net Income/(Loss) | 26,167,456 | 23,686,623 | (2,480,833) | -9.5% |
| Non-operating Items: | | | | |
| Bond Debt Service | (18,335,150) | (18,336,650) | (1,500) | 0.0% |
| Prior Period Items/Interest/Other | (212,000) | (212,000) | 0 | 0.0% |
| Debt Service - Noresco | (801,515) | (349,200) | 452,315 | -56.4% |
| NFIA Contribution (Excluding Debt Svc) | (500,000) | (250,000) | 250,000 | -50.0% |
| Intercompany Transfer - Metro | (659,425) | (730,000) | (70,575) | 10.7% |
| Debt Service - Glycol Collection | (263,562) | (264,764) | (1,202) | 0.5% |
| Operating Expense Reserve & R&R Rsv | (385,164) | (385,164) | 0 | 0.0% |
| Interest Income | 860,000 | 989,000 | 129,000 | 15.0% |
| Other | (1,673,235) | 1,053,000 | 2,726,235 | -162.9% |
| Intercompany Transfer - Tr Ctrs | 659,425 | 730,000 | 70,575 | 10.7% |
| BNIA Contribution (Excluding Debt Svc) | 500,000 | 250,000 | (250,000) | -50.0% |
| PFC | 5,053,500 | 4,759,965 | (293,535) | -5.8% |
| Seneca Proceeds | 1,000,000 | 1,000,000 | 0 | 0.0% |
| Property Acquisition/Other | 225,000 | 225,000 | 0 | 0.0% |
| Direct Capital | 11,635,330 | 12,165,810 | 530,480 | 4.6% |
| Indirect Capital | 0 | 0 | 0 | n/a |
| Total Capital | <u>11,635,330</u> | <u>12,165,810</u> | <u>530,480</u> | <u>4.6%</u> |
| Net Surplus/(Deficit) | 0 | 0 | 0 | 0.0% |

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
 FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
 FY 2020/21 - 2024/25

| COST CENTER | FUNDING | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | OUT. YEARS |
|---------------------------------------|-----------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| SURFACE TRANSP. GROUP | | | | | | | |
| METRO MAINTENANCE, VEHICLE & ENGINEER | FTA | \$3,273,222 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | FTA 5339 | \$1,284,887 | \$884,887 | \$1,232,992 | \$1,232,992 | \$1,232,992 | \$1,232,992 |
| | NYS DOT | \$308,881 | \$110,611 | \$154,124 | \$154,124 | \$154,124 | \$154,124 |
| | NFTA | \$2,525,742 | \$13,144,190 | \$6,613,953 | \$4,752,805 | \$3,200,642 | \$2,446,542 |
| | MRF | \$1,159,078 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ATC 17/18 | \$336,359 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ATC 18/19 | \$500,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ATC 19/20 | \$710,022 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ATC 20/21 | \$4,542,500 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 |
| | BUS LOAN | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | CMAQ | \$0 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 |
| | NYS FUNDING | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | MEP 17/18 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | MEP 18/19 | \$1,681,796 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | MEP 19/20 | \$1,746,956 | \$0 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 |
| | MEP 20/21 | \$1,514,603 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | NITTEC LOAN | \$41,400 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | FTA REST. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | VW SETTLEMENT | \$4,000,000 | \$3,500,000 | \$0 | \$0 | \$0 | \$0 |
| | NATIONAL GRID | \$2,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | NYS MULTI MODAL | \$380,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | MEP 20/21 | \$3,649,952 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | TOTAL | \$29,655,398 | \$27,639,688 | \$23,001,089 | \$21,139,921 | \$19,587,758 | \$18,833,658 |
| METRO EXEC/METRO LINK | | | | | | | |
| | FTA | \$513,462 | \$400,000 | \$400,000 | \$400,000 | \$400,000 | \$400,000 |
| | NYS DOT | \$6,064,183 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 |
| | NFTA | \$460,296 | \$2,994,613 | \$150,000 | \$150,000 | \$150,000 | \$150,000 |
| | ATC 17/18 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ATC 19/20 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ATC 20/21 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | MEP 19/20 | \$185,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | MRF | \$0 | \$150,000 | \$0 | \$0 | \$0 | \$0 |
| | METRO CAP | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SMRC | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | GBNRTC | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | NYS FUND | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ESD | \$2,347,695 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | MULTI MODAL | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | MEP DISC. | \$3,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | FED TAP | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | TOTAL | \$12,670,636 | \$3,594,613 | \$600,000 | \$600,000 | \$600,000 | \$600,000 |

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
 FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
 FY 2020/21 - 2024/25

| COST CENTER | FUNDING | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | OUT. YEAR6 |
|--------------------------------|------------------|--------------|--------------|--------------|--------------|--------------|-------------|
| METRO RAIL RAIL MAINTENANCE | 88C | \$470,000 | \$2,260,000 | \$1,812,000 | \$735,000 | \$1,517,000 | \$130,000 |
| | NFTA | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ATC 18/19 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ATC 19/20 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ATC 20/21 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | MEP 19/20 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | MEP 20/21 | \$0 | \$20,000 | \$0 | \$0 | \$0 | \$0 |
| | MRF | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SMRC | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SMRC 20/21 | \$0 | \$800,000 | \$0 | \$0 | \$0 | \$0 |
| SUBTOTAL | \$470,000 | \$3,080,000 | \$1,812,000 | \$735,000 | \$1,517,000 | \$130,000 | |
| RAIL CAR | 88C | \$643,240 | \$555,598 | \$412,358 | \$2,740,000 | \$12,164,914 | \$50,000 |
| | MRF | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | NFTA | \$200,000 | \$268,000 | \$268,000 | \$1,218,000 | \$268,000 | \$1,950,000 |
| | SMRC 21/22 | \$0 | \$2,200,000 | \$0 | \$0 | \$0 | \$0 |
| | SMRC 23/24 | \$0 | \$0 | \$0 | \$2,000,000 | \$0 | \$0 |
| | ATC 19/20 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SUBTOTAL | \$843,240 | \$3,023,598 | \$680,358 | \$5,958,000 | \$12,432,914 | \$2,000,000 |
| RAIL - ENGINEERING | FTA | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | NYS DOT | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | 88C | \$520,335 | \$827,048 | \$280,000 | \$100,000 | \$0 | \$7,600,000 |
| | MRF | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | METRO CAP | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ESD | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | NYDDTF | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ATC 16/17 | \$79,500 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ATC 18/19 | \$2,191,111 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | 18/19 100% STATE | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | STC | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | FTA REST | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | NFTA | \$219,469 | \$1,188,405 | \$643,000 | \$643,000 | \$643,000 | \$643,000 |
| | SMRC | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SMRC 18/19 | \$2,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SMRC 19/20 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SMRC 20/21 | \$15,371,593 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SMRC 21/22 | \$6,226,437 | \$6,073,563 | \$600,000 | \$4,000,000 | \$0 | \$0 |
| | SMRC 22/23 | \$0 | \$0 | \$18,800,000 | \$0 | \$0 | \$0 |
| | SMRC 23/24 | \$0 | \$0 | \$0 | \$12,500,000 | \$0 | \$0 |
| | SMRC 24/25 | \$0 | \$0 | \$0 | \$5,600,000 | \$17,500,000 | \$0 |
| | MEP 17/18 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | MEP 18/19 | \$3,650,204 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | NYS SENATE | \$0 | \$1,000,000 | \$0 | \$0 | \$0 | \$0 |
| MULTI-MODAL | \$20,000 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| UNIV. UB | \$0 | \$250,000 | \$0 | \$0 | \$0 | \$0 | |
| SUBTOTAL | \$30,278,649 | \$9,339,016 | \$20,323,000 | \$22,843,000 | \$18,143,000 | \$8,243,000 | |

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
 FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
 FY 2020/21 - 2024/25

| COST CENTER | FUNDING | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | OUT YEARS |
|------------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|
| TOTAL METRO RAIL | 88C | \$1,633,575 | \$3,642,646 | \$2,504,358 | \$3,575,000 | \$13,681,914 | \$7,780,000 |
| | NFTA | \$419,469 | \$1,456,405 | \$911,000 | \$1,861,000 | \$911,000 | \$2,593,000 |
| | ATC 16/17 | \$79,500 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ATC 18/19 | \$2,191,111 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ATC 19/20 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ATC 20/21 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | MEP 17/18 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | MEP 18/19 | \$3,650,204 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | MEP 19/20 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | MEP 20/21 | \$0 | \$20,000 | \$0 | \$0 | \$0 | \$0 |
| | MRF | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SMRC | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SMRC 18/19 | \$2,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SMRC 19/20 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SMRC 20/21 | \$15,371,593 | \$800,000 | \$0 | \$0 | \$0 | \$0 |
| | SMRC 21/22 | \$6,226,437 | \$8,273,563 | \$600,000 | \$4,000,000 | \$0 | \$0 |
| | SMRC 22/23 | \$0 | \$0 | \$18,800,000 | \$0 | \$0 | \$0 |
| | SMRC 23/24 | \$0 | \$0 | \$0 | \$14,500,000 | \$0 | \$0 |
| | SMRC 24/25 | \$0 | \$0 | \$0 | \$5,600,000 | \$17,500,000 | \$0 |
| | FTA | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | NYS DOT | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | METRO CAP | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ESD | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | NYS DTF | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | 18/19 100% STATE | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | STC | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | FTA REST | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | NY SENATE | \$0 | \$1,000,000 | \$0 | \$0 | \$0 | \$0 |
| | MULTI-MODAL | \$20,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | UNIV.UB | \$0 | \$250,000 | \$0 | \$0 | \$0 | \$0 |
| | TOTAL | \$31,591,889 | \$15,442,614 | \$22,815,358 | \$29,536,000 | \$32,092,914 | \$10,373,000 |

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
 FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
 FY 2020/21 - 2024/25

| COST CENTER | FUNDING | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | OUT YEARS |
|-------------------------|------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| TOTAL SURF TRANSP GROUP | FTA | \$3,786,684 | \$400,000 | \$400,000 | \$400,000 | \$400,000 | \$400,000 |
| | FTA 5339 | \$1,284,887 | \$884,887 | \$1,232,992 | \$1,232,992 | \$1,232,992 | \$1,232,992 |
| | NYS DOT | \$6,373,064 | \$160,611 | \$204,124 | \$204,124 | \$204,124 | \$204,124 |
| | NFTA | \$3,405,507 | \$17,595,208 | \$7,674,953 | \$6,763,805 | \$4,261,642 | \$5,189,542 |
| | MRF | \$1,159,078 | \$150,000 | \$0 | \$0 | \$0 | \$0 |
| | 88C | \$1,633,575 | \$3,642,646 | \$2,504,358 | \$3,575,000 | \$13,681,914 | \$7,780,000 |
| | ATC 16/17 | \$79,500 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ATC 17/18 | \$336,359 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ATC 18/19 | \$2,691,111 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ATC 19/20 | \$710,022 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ATC 20/21 | \$4,542,500 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 |
| | BUS LOAN | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | CMAQ | \$0 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 |
| | NYS FUNDING | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | MEP 17/18 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | MEP 18/19 | \$5,332,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | MEP 19/20 | \$1,931,956 | \$0 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 |
| | MEP 20/21 | \$1,514,603 | \$20,000 | \$0 | \$0 | \$0 | \$0 |
| | NITTEC LOAN | \$41,400 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | FTA REST. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | VW SETTLEMENT | \$4,000,000 | \$3,500,000 | \$0 | \$0 | \$0 | \$0 |
| | NATIONAL GRID | \$2,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | NYS MULTI MODAL | \$500,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | MEP 20/21 | \$3,649,952 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | METRO CAP | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | GBNRTC | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | NYS FUND | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ESD | \$2,347,695 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | FED TAP | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SMRC | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SMRC 18/19 | \$2,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SMRC 19/20 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SMRC 20/21 | \$15,371,593 | \$800,000 | \$0 | \$0 | \$0 | \$0 |
| | SMRC 21/22 | \$6,226,437 | \$8,273,563 | \$600,000 | \$4,000,000 | \$0 | \$0 |
| | SMRC 22/23 | \$0 | \$0 | \$18,800,000 | \$0 | \$0 | \$0 |
| | SMRC 23/24 | \$0 | \$0 | \$0 | \$14,500,000 | \$0 | \$0 |
| | SMRC 24/25 | \$0 | \$0 | \$0 | \$5,600,000 | \$17,500,000 | \$0 |
| | NYS DTF | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | 18/19 100% STATE | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | NY SENATE | \$0 | \$1,000,000 | \$0 | \$0 | \$0 | \$0 |
| | MEP DISC. | \$3,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | STC | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | UNIV. UB | \$0 | \$250,000 | \$0 | \$0 | \$0 | \$0 |
| | TOTAL | \$73,917,923 | \$46,676,915 | \$46,416,427 | \$51,275,921 | \$52,280,672 | \$29,806,658 |

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
FY 2020/21 - 2024/25

| CGST CENTER | FUNDING | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | OUT YEARS |
|----------------------------------|-----------------|--------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| AIRPORT DEVELOPMENT GROUP | | | | | | | |
| BNIA | FAA | \$1,455,633 | \$3,618,750 | \$1,753,844 | \$31,725,000 | \$0 | \$0 |
| | NYS DOT | \$545,207 | \$2,045,726 | \$1,763,720 | \$5,287,500 | \$0 | \$0 |
| | NFTA/ADF | \$1,639,101 | \$6,220,821 | \$2,478,503 | \$1,056,147 | \$3,784,651 | \$7,313,068 |
| | BNIA CAP RES. | \$7,323 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | PFC | \$23,423,088 | \$2,795,773 | \$80,000 | \$80,000 | \$80,000 | \$0 |
| | FUTURE PFC | \$932,606 | \$5,239,009 | \$3,833,374 | \$5,822,442 | \$6,538,530 | \$8,870,532 |
| | NYS POWER | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | NATIONAL FUEL | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | FUTURE FUND | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | CFC | \$793,908 | \$0 | \$0 | \$0 | \$0 | \$1,000,000 |
| | BOND | \$0 | \$6,324,138 | \$0 | \$0 | \$0 | \$0 |
| | AIRLINE REIMB. | \$618,388 | \$1,040,582 | \$41,800 | \$43,053 | \$44,345 | \$77,500,000 |
| | GRANT ASSUR. 25 | \$381,333 | \$504,766 | \$0 | \$0 | \$0 | \$0 |
| | SUBTOTAL | | \$29,796,586 | \$27,789,565 | \$9,951,241 | \$44,014,142 | \$10,447,526 |
| NFIA | FAA | \$3,795,300 | \$10,515,618 | \$6,131,250 | \$4,509,000 | \$7,813,341 | \$666,000 |
| | NYS DOT | \$1,217,154 | \$584,201 | \$340,625 | \$250,500 | \$434,075 | \$37,000 |
| | NFTA/ADF | \$1,104,048 | \$1,151,662 | \$906,636 | \$45,000 | \$0 | \$0 |
| | PFC | \$201,716 | \$2,916,503 | \$0 | \$0 | \$0 | \$0 |
| | GRANT ASSUR. 25 | \$79,752 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | FUTURE PFC | \$565,926 | \$892,201 | \$4,457,494 | \$3,759,900 | \$3,943,475 | \$37,000 |
| | SUBTOTAL | | \$6,963,896 | \$16,060,185 | \$11,836,005 | \$8,564,400 | \$12,190,890 |
| TOTAL AIRPORT DEVEL GROUP | | | | | | | |
| | FAA | \$5,250,933 | \$14,134,368 | \$7,885,094 | \$36,234,000 | \$7,813,341 | \$666,000 |
| | NYS DOT | \$1,762,361 | \$2,629,927 | \$2,104,345 | \$5,538,000 | \$434,075 | \$37,000 |
| | NFTA/ADF | \$2,743,149 | \$7,372,483 | \$3,385,139 | \$1,101,147 | \$3,784,651 | \$7,313,068 |
| | BNIA CAP RES. | \$7,323 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | PFC | \$23,624,804 | \$5,712,276 | \$80,000 | \$80,000 | \$80,000 | \$0 |
| | FUTURE PFC | \$1,498,532 | \$6,131,210 | \$8,290,868 | \$9,582,342 | \$10,482,005 | \$8,907,532 |
| | NYS POWER | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | NATIONAL FUEL | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | FUTURE FUND | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,000,000 |
| | CFC | \$793,908 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | BOND | \$0 | \$6,324,138 | \$0 | \$0 | \$0 | \$77,500,000 |
| | AIRLINE REIMB. | \$618,388 | \$1,040,582 | \$41,800 | \$43,053 | \$44,345 | \$0 |
| | GRANT ASSUR. 25 | \$461,085 | \$504,766 | \$0 | \$0 | \$0 | \$0 |
| | TOTAL | | \$36,760,482 | \$43,849,750 | \$21,787,246 | \$52,578,542 | \$22,638,416 |

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
FY 2020/21 - 2024/25

| COST CENTER | FUNDING | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | OUT YEARB |
|--------------------------------------|-----------------|---------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| PROPERTY DEVELOPMENT GROUP | | | | | | | |
| PROPERTY MANAGEMENT | NFTA | \$724,000 | \$1,394,700 | \$1,128,429 | \$973,452 | \$993,775 | \$150,000 |
| TRANSPO. CENTERS | | | | | | | |
| | NFTA | \$867,859 | \$1,326,028 | \$807,358 | \$862,280 | \$20,000 | \$3,519,390 |
| | ATC 18/19 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | MEP 19/20 | \$304,269 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SUBTOTAL | \$1,172,128 | \$1,326,028 | \$807,358 | \$862,280 | \$20,000 | \$3,519,390 |
| RAIL FACILITIES | | | | | | | |
| | FTA | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | NYS DOT | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | 88C | \$212,249 | \$95,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 |
| | ATC 17/18 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ATC 18/19 | \$68,367 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ATC 19/20 | \$1,317,478 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | NFTA | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,000,000 |
| | SMRC | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SMRC 18/19 | \$3,894,849 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SMRC 20/21 | \$4,158,349 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SMRC 21/22 | \$1,500,000 | \$2,600,000 | \$0 | \$0 | \$0 | \$0 |
| | SMRC 22/23 | \$0 | \$0 | \$1,200,000 | \$0 | \$0 | \$0 |
| | SMRC 23/24 | \$0 | \$0 | \$0 | \$1,200,000 | \$0 | \$0 |
| | SMRC 24/25 | \$0 | \$0 | \$0 | \$0 | \$1,200,000 | \$0 |
| | MEP 19/20 | \$319,599 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | MEP 20/21 | \$575,477 | \$151,523 | \$180,000 | \$0 | \$0 | \$0 |
| | SUBTOTAL | \$12,046,368 | \$2,846,523 | \$1,455,000 | \$1,275,000 | \$1,275,000 | \$1,075,000 |
| TOTAL PROPERTY/FACILITY GROUP | | | | | | | |
| | FTA | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | NYS DOT | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | 88C | \$212,249 | \$95,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 |
| | ATC 17/18 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ATC 18/19 | \$68,367 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ATC 19/20 | \$1,317,478 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | NFTA | \$1,591,859 | \$2,720,728 | \$1,935,787 | \$1,835,732 | \$1,013,775 | \$4,669,390 |
| | SMRC | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SMRC 18/19 | \$3,894,849 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SMRC 20/21 | \$4,158,349 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SMRC 21/22 | \$1,500,000 | \$2,600,000 | \$0 | \$0 | \$0 | \$0 |
| | SMRC 22/23 | \$0 | \$0 | \$1,200,000 | \$0 | \$0 | \$0 |
| | SMRC 23/24 | \$0 | \$0 | \$0 | \$1,200,000 | \$0 | \$0 |
| | SMRC 24/25 | \$0 | \$0 | \$0 | \$0 | \$1,200,000 | \$0 |
| | MEP 19/20 | \$623,868 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | MEP 20/21 | \$575,477 | \$151,523 | \$180,000 | \$0 | \$0 | \$0 |
| | TOTAL | \$13,942,496 | \$5,567,251 | \$3,390,787 | \$3,110,732 | \$2,288,775 | \$4,744,390 |

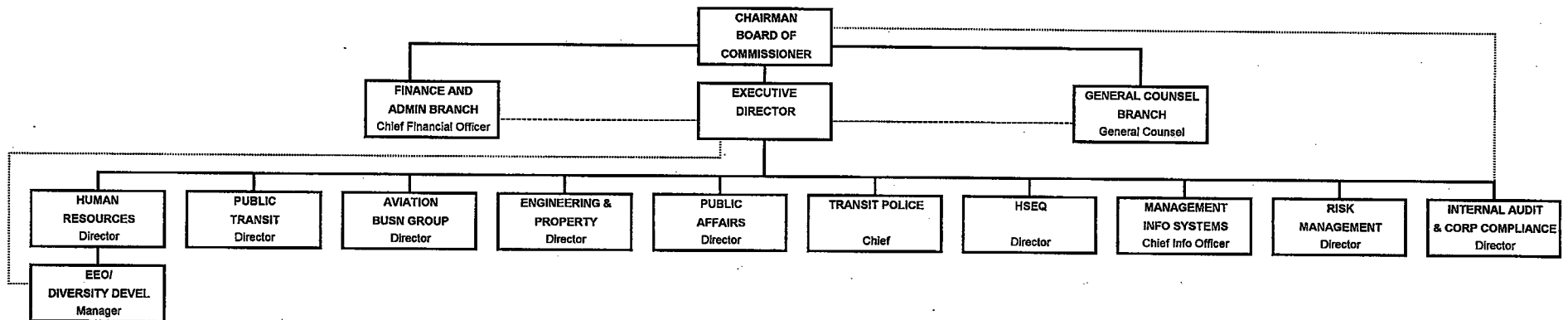
NIAGARA FRONTIER TRANSPORTATION AUTHORITY
 FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
 FY 2020/21 - 2024/25

| COST CENTER | FUNDING | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | OUT YEARS |
|---|-----------------|--------------------|--------------------|--------------------|--------------------|--------------------|------------------|
| CENTRAL ADMINISTRATION | | | | | | | |
| EXECUTIVE | 88C | \$370,000 | \$200,000 | \$170,000 | \$165,000 | \$170,000 | \$250,000 |
| -TAP | ADF | \$410,000 | \$195,000 | \$160,000 | \$160,000 | \$160,000 | \$245,000 |
| -MIS | NFTA | \$3,964,000 | \$5,850,000 | \$5,682,448 | \$4,600,000 | \$3,750,000 | \$300,000 |
| | ATC 19/20 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | MEP 19/20 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SMRC | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SUBTOTAL | \$4,744,000 | \$6,245,000 | \$6,012,448 | \$4,925,000 | \$4,080,000 | \$795,000 |
| HSEQ | NFTA | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SUBTOTAL | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ENGINEERING | NFTA | \$44,000 | \$36,000 | \$38,000 | \$40,000 | \$42,000 | \$44,000 |
| | SUBTOTAL | \$44,000 | \$36,000 | \$38,000 | \$40,000 | \$42,000 | \$44,000 |
| PUBLIC AFFAIRS | NFTA | \$7,295 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ADF | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SUBTOTAL | \$7,295 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FINANCE & ADMINISTRATION cfo & acct. | NFTA | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SUBTOTAL | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL CENTRAL ADMIN. | 88C | \$370,000 | \$200,000 | \$170,000 | \$165,000 | \$170,000 | \$250,000 |
| | NFTA/ADF | \$410,000 | \$195,000 | \$160,000 | \$160,000 | \$160,000 | \$245,000 |
| | NFTA | \$4,015,295 | \$5,886,000 | \$5,720,448 | \$4,640,000 | \$3,792,000 | \$344,000 |
| | ATC 19/20 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | MEP 19/20 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SMRC | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | TOTAL | \$4,795,295 | \$6,281,000 | \$6,050,448 | \$4,965,000 | \$4,122,000 | \$639,000 |

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FIVE YEAR FISCALLY CONSTRAINED CAPITAL PLAN
FY 2020/21 - 2024/25

| COST CENTER | FUNDING | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | OUT YEARS |
|-------------|------------------|---------------|---------------|--------------|---------------|--------------|---------------|
| GRAND TOTAL | FTA | \$3,786,684 | \$400,000 | \$400,000 | \$400,000 | \$400,000 | \$400,000 |
| | FTA 5339 | \$1,284,887 | \$884,887 | \$1,232,992 | \$1,232,992 | \$1,232,992 | \$1,232,992 |
| | NYS DOT | \$8,135,424 | \$2,790,538 | \$2,308,469 | \$5,742,124 | \$638,199 | \$241,124 |
| | NFTA | \$12,165,810 | \$33,769,419 | \$18,876,327 | \$14,500,684 | \$13,012,068 | \$17,761,000 |
| | MRF | \$1,159,078 | \$150,000 | \$0 | \$0 | \$0 | \$0 |
| | 88C | \$2,215,824 | \$3,937,646 | \$2,749,358 | \$3,815,000 | \$13,926,914 | \$8,105,000 |
| | ATC 16/17 | \$79,500 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ATC 17/18 | \$336,359 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ATC 18/19 | \$2,759,478 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ATC 19/20 | \$2,027,500 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ATC 20/21 | \$4,542,500 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 |
| | BUS LOAN | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | CMAQ | \$0 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 |
| | NYS FUNDING | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | MEP 17/18 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | MEP 18/19 | \$5,332,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | MEP 19/20 | \$2,555,824 | \$0 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 |
| | MEP 20/21 | \$2,090,080 | \$171,523 | \$180,000 | \$0 | \$0 | \$0 |
| | NITTEC LOAN | \$41,400 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | FTA REST. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | VW SETTLEMENT | \$4,000,000 | \$3,500,000 | \$0 | \$0 | \$0 | \$0 |
| | NATIONAL GRID | \$2,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | NATIONA FUEL | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | NYS MULTI MODAL | \$500,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | MEP 20/21 | \$3,649,952 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | METRO CAP | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | ESD | \$2,347,695 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | NY SENATE | \$0 | \$1,000,000 | \$0 | \$0 | \$0 | \$0 |
| | MEP DISC. | \$3,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SMRC | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SMRC 18/19 | \$5,894,849 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SMRC 19/20 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | SMRC 20/21 | \$19,529,942 | \$800,000 | \$0 | \$0 | \$0 | \$0 |
| | SMRC 21/22 | \$7,726,437 | \$10,873,563 | \$600,000 | \$4,000,000 | \$0 | \$0 |
| | SMRC 22/23 | \$0 | \$0 | \$20,000,000 | \$0 | \$0 | \$0 |
| | SMRC 23/24 | \$0 | \$0 | \$0 | \$15,700,000 | \$0 | \$0 |
| | SMRC 24/25 | \$0 | \$0 | \$0 | \$5,600,000 | \$18,700,000 | \$0 |
| | STC | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | NYS DTF | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | 18/19 100% STATE | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | UNIV. UB | \$0 | \$250,000 | \$0 | \$0 | \$0 | \$0 |
| | FAA | \$5,250,933 | \$14,134,368 | \$7,885,094 | \$36,234,000 | \$7,813,341 | \$666,000 |
| | BNIA CAP RES. | \$7,323 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | PFC | \$23,624,804 | \$5,712,276 | \$80,000 | \$80,000 | \$80,000 | \$0 |
| | FUTURE PFC | \$1,498,532 | \$6,131,210 | \$8,290,868 | \$9,582,342 | \$10,482,005 | \$8,907,532 |
| | FUTURE FUND | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,000,000 |
| | CFC | \$793,908 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | BOND | \$0 | \$8,324,138 | \$0 | \$0 | \$0 | \$77,500,000 |
| | AIRLINE REIMB. | \$618,388 | \$1,040,582 | \$41,800 | \$43,053 | \$44,345 | \$0 |
| | GRANT ASSUR. 25 | \$461,085 | \$504,766 | \$0 | \$0 | \$0 | \$0 |
| | TOTAL | \$129,416,196 | \$102,374,916 | \$77,644,908 | \$111,930,195 | \$81,329,863 | \$130,813,648 |

NIAGARA FRONTIER TRANSPORTATION AUTHORITY



TOTAL EMPLOYEES:

| | FT | PT | TTL |
|--------------|--------------|----------|--------------|
| NFTA | 497 | 2 | 499 |
| METRO | <u>1,096</u> | 1 | <u>1,097</u> |
| TOTAL | <u>1,593</u> | <u>3</u> | <u>1,596</u> |

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
 (\$000's)

| | METRO | BNIA | NFIA | AIRPORT BUSN GROUP SUBTOTAL | TRANSP CTRS | PROP DEV | FACIL & PROPERTY GROUP SUBTOTAL | CENTRAL ADMIN | FYE21 CONSOL TOTAL | FYE20 ADOPTED BUDGET | VARIANCE | % VARIANCE | FN |
|---------------------------------------|-----------------------|-----------------|-----------------|--------------------------------------|-----------------|-----------------|--|-------------------|--------------------------|----------------------------|---------------------|--------------------|----|
| REVENUES & ASSISTANCE | | | | | | | | | | | | | |
| Operating Revenues | | | | | | | | | | | | | |
| Airport Fees & Services | 0 | 21,039 | 229 | 21,268 | 0 | 0 | 0 | 0 | 21,268 | 19,920 | 1,348 | 6.8% | 1 |
| Passenger Fares | 35,536 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 35,536 | 36,505 | (970) | -2.7% | 2 |
| Rental Income | 0 | 13,318 | 426 | 13,744 | 2,492 | 3,825 | 6,317 | 0 | 20,061 | 19,517 | 544 | 2.8% | 3 |
| Concessions/Commissions | 0 | 29,544 | 2,032 | 31,575 | 65 | 0 | 65 | 0 | 31,640 | 31,771 | (130) | -0.4% | 4 |
| Resales & Rebillings | 0 | 1,573 | 32 | 1,605 | 6 | 24 | 30 | 0 | 1,635 | 1,637 | (2) | -0.1% | 5 |
| Other Operating Revenues | <u>1,222</u> | <u>3,089</u> | <u>200</u> | <u>3,289</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>4,511</u> | <u>4,310</u> | <u>201</u> | <u>4.7%</u> | 6 |
| | 36,757 | 68,562 | 2,919 | 71,481 | 2,563 | 3,848 | 6,412 | 0 | 114,650 | 113,659 | 991 | 0.9% | |
| Operating Assistance | | | | | | | | | | | | | |
| Local - 18b Match | 4,100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,100 | 4,100 | 0 | 0.0% | 7 |
| Erie County Sales Tax | 22,493 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 22,493 | 21,604 | 889 | 4.1% | 8 |
| Mortgage Tax | 11,534 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 11,534 | 10,346 | 1,188 | 11.5% | 9 |
| Local - 88c Funds | 5,029 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,029 | 4,978 | 51 | 1.0% | 10 |
| Peace Bridge | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200 | 200 | 0 | 0.0% | 11 |
| State - 18b | 4,100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,100 | 4,100 | 0 | 0.0% | 12 |
| State - MTOAF | 32,442 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 32,442 | 30,216 | 2,226 | 7.4% | 13 |
| State - DMTTF | 14,336 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 14,336 | 14,077 | 259 | 1.8% | 14 |
| State - Additional General Fund | 10,231 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,231 | 10,231 | 0 | 0.0% | 15 |
| State - PM Match | 2,715 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,715 | 2,710 | 5 | 0.2% | 16 |
| Federal - Sec 5311 | 77 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 77 | 77 | 0 | 0.0% | 17 |
| Federal - PM | 21,720 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 21,720 | 21,683 | 38 | 0.2% | 18 |
| Federal Operating Assistance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 285 | 285 | 285 | 0 | 0.0% | 19 |
| Federal - K-9 Cops | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 354 | 354 | 354 | 0 | 0.0% | 20 |
| Federal - DEA Expenditures | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60 | 60 | 60 | 0 | 0.0% | 21 |
| Federal - DEA OT Reimbursement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 17 | 17 | 17 | 0 | 0.0% | 22 |
| Total Operating Assistance | <u>128,976</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>716</u> | <u>129,693</u> | <u>125,037</u> | <u>4,656</u> | <u>3.7%</u> | |
| TOTAL OPERATING REV & ASST | 165,734 | 68,562 | 2,919 | 71,481 | 2,563 | 3,848 | 6,412 | 716 | 244,343 | 238,696 | 5,647 | 2.4% | |

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(\$000's)

| | METRO | BNIA | NFIA | AIRPORT BUSN GROUP SUBTOTAL | TRANSP CTRS | PROP DEV | FACIL & PROPERTY GROUP SUBTOTAL | CENTRAL ADMIN | FYE21 CONSOL TOTAL | FYE20 ADOPTED BUDGET | VARIANCE | % VARIANCE | FN |
|--|----------------|-----------------|----------------|--------------------------------------|----------------|--------------|--|------------------|--------------------------|----------------------------|----------------|---------------|-----------|
| OPERATING EXPENSES (Excluding Depreciation) | | | | | | | | | | | | | |
| Personnel Services | 105,095 | 15,256 | 2,196 | 17,452 | 1,592 | 271 | 1,862 | 41,273 | 165,683 | 160,449 | 5,234 | 3.3% | 23 |
| Maintenance & Repairs | 10,380 | 10,402 | 1,186 | 11,588 | 526 | 339 | 865 | 310 | 23,143 | 22,998 | 145 | 0.6% | 24 |
| Transit Fuel/Power | 4,717 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,717 | 4,970 | (254) | -5.1% | 25 |
| Utilities | 1,783 | 1,907 | 258 | 2,165 | 348 | 342 | 690 | 81 | 4,719 | 4,968 | (249) | -5.0% | 26 |
| Insurance & Injuries | 4,235 | 543 | 157 | 701 | 54 | 72 | 126 | 199 | 5,261 | 4,799 | 462 | 9.6% | 27 |
| Safety & Security | 20 | 1,258 | 52 | 1,310 | 0 | 0 | 0 | 135 | 1,465 | 1,404 | 61 | 4.4% | 28 |
| General Business/Other | 18,044 | 7,644 | 780 | 8,424 | 35 | 168 | 203 | 6,992 | 33,663 | 30,090 | 3,573 | 11.9% | 29 |
| Administrative Cost Reallocation | | | | | | | | | | | | | |
| Administrative Cost | 7,559 | 5,844 | 1,334 | 7,178 | 781 | 1,646 | 2,427 | (17,164) | 0 | 0 | 0 | n/a | 30 |
| Police Cost | 6,405 | 6,104 | 598 | 6,702 | 438 | 0 | 438 | 0 | 13,545 | 13,166 | 379 | 2.9% | 31 |
| Costs Transferred to Capital Projects | 0 | (31) | 0 | (31) | 0 | 0 | 0 | (1,924) | (1,955) | (1,720) | (235) | 13.7% | 32 |
| Inter Division Reimbursement | (198) | (116) | 0 | (116) | (84) | 0 | (84) | (29,185) | (29,583) | (28,595) | (988) | 3.5% | 33 |
| TOTAL OPERATING EXPENSES | 158,041 | 48,810 | 6,562 | 55,372 | 3,690 | 2,838 | 6,528 | 716 | 220,656 | 212,629 | 8,127 | 3.8% | |
| OPERATING INCOME/(LOSS) | 7,693 | 19,752 | (3,643) | 16,109 | (1,126) | 1,010 | (116) | (0) | 23,687 | 26,167 | (2,481) | -9.5% | |
| NON-OPERATING ITEMS | | | | | | | | | | | | | |
| Bond Debt Service | 0 | (18,337) | 0 | (18,337) | 0 | 0 | 0 | 0 | (18,337) | (18,335) | (2) | 0.0% | 34 |
| Line of Credit Interest/Other | (212) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (212) | (212) | 0 | 0.0% | 35 |
| Debt Service - Noresco | (104) | (21) | (2) | (23) | (173) | (49) | (222) | 0 | (349) | (802) | 452 | -56.4% | 36 |
| NFIA Contribution (Excluding Debt Svc) | 0 | (250) | 0 | (250) | 0 | 0 | 0 | 0 | (250) | (500) | 250 | -50.0% | 37 |
| Intercompany Transfer - Metro | (730) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (730) | (659) | (71) | 10.7% | 38 |
| Debt Service - Glycol Collection | 0 | (265) | 0 | (265) | 0 | 0 | 0 | 0 | (265) | (264) | (1) | 0.5% | 39 |
| Operating Expense Reserve & R&R Rsv | 0 | (385) | 0 | (385) | 0 | 0 | 0 | 0 | (385) | (385) | 0 | 0.0% | 40 |
| Interest Income | 0 | 989 | 0 | 989 | 0 | 0 | 0 | 0 | 989 | 860 | 129 | 15.0% | 41 |
| Intercompany Transfer - Tr Ctrs | 0 | 0 | 0 | 0 | 730 | 0 | 730 | 0 | 730 | 659 | 71 | 10.7% | 42 |
| BNIA Contribution (Excluding Debt Svc) | 0 | 0 | 250 | 250 | 0 | 0 | 0 | 0 | 250 | 500 | (250) | -50.0% | 43 |
| PFC | 0 | 4,760 | 0 | 4,760 | 0 | 0 | 0 | 0 | 4,760 | 5,054 | (294) | -5.8% | 44 |
| ADF Funding/Other | 0 | 1,053 | 0 | 1,053 | 0 | 0 | 0 | 0 | 1,053 | (1,673) | 2,726 | -162.9% | 45 |
| Seneca Proceeds | 0 | 0 | 1,000 | 1,000 | 0 | 0 | 0 | 0 | 1,000 | 1,000 | 0 | 0.0% | 46 |
| Property Acquisition/Other | 0 | 0 | 0 | 0 | 0 | 225 | 225 | 0 | 225 | 225 | 0 | 0.0% | 47 |
| TOTAL NON-OPERATING ITEMS | (1,046) | (12,456) | 1,248 | (11,208) | 557 | 176 | 733 | 0 | (11,521) | (14,532) | 3,011 | -20.7% | |
| NET INCOME/(LOSS) | 6,647 | 7,297 | (2,395) | 4,902 | (570) | 1,187 | 617 | (0) | 12,166 | 11,635 | 530 | 4.6% | |
| LESS: DIRECT CAPITAL | 3,406 | 1,639 | 1,104 | 2,743 | 868 | 724 | 1,592 | 4,425 | 12,166 | 11,635 | 530 | 4.6% | 48 |
| LESS: INDIRECT CAPITAL | 1,949 | 1,507 | 344 | 1,851 | 201 | 424 | 626 | (4,425) | 0 | 0 | 0 | n/a | |
| NET SURPLUS/(DEFICIT) | 1,293 | 4,151 | (3,843) | 308 | (1,639) | 38 | (1,601) | 0 | 0 | 0 | 0 | n/a | |

AUTHORITY REVENUE ASSUMPTIONS
(Footnote Numbers From Page 1-1)

1. AIRPORT FEES & SERVICES

Airport Fees & Services revenue comprises 30.7% of total Buffalo Niagara International Airport Revenues and are increasing \$1,347k, or 6.8%, due to higher cost compensatory billings to our airlines reflective of increasing direct and indirect expenses and central administration capital expenditures. Airport Fees & Services are also a source of revenue at our Niagara Falls International Airport, and comprise 7.9% of total revenues at that airport. They are increasing \$1k, or 0.5%, consistent with our FYE 20 forecast. Combined, this source of revenue is projected at 27.3% of all Authority FYE 21 revenues.

The BNIA landing fee rate is calculated on a cost recovery formula based on budgeted expenses applied to gross landing weight. In addition to budgeted expenses, the FYE 21 landing fee rate reflects signatory airline billings for debt service and operating reserves under the 2014 and 2019 Airport Revenue Bonds.

3. RENTAL INCOME

Building space and other rentals are a source of revenue for each of the Authority business centers. These are space and land occupancy fees charged to tenants. BNIA Rental Income is \$261k, or 2.0%, above FYE 20 due to higher signatory compensatory airline billings as a result of an increase in direct and indirect expenses and central administration capital expenditures. NFIA Rental Income is decreasing \$12k, or 2.8%, more in line with our FYE 20 forecast. Transportation Centers Rental Income is \$175k, or 7.6%, above FYE 20, consistent with our FYE 20 forecast. Property Development Rental Income is \$120k, or 3.2%, above FYE 20, as we anticipate higher rents and occupancy.

4. CONCESSIONS/COMMISSIONS

The fees charged to tenants for the right to sell their goods and services to the public or to use NFTA premises to sell their products is a source of revenue for most business centers. These types of services and products range from parking lot services and car rental services to food and beverage sales. BNIA Concessions/Commissions are decreasing \$173k, or 0.6%, as the FYE 21 budget includes lower parking lot/ramp, auto rental, food/meals and retail revenues, consistent

with our FYE 20 forecast. NFIA is \$43k, or 2.2%, above FYE 20 due to higher auto rental revenue.

5. REALES & REBILLINGS

The charges to customers for their share of utility usage and debt service billings for miscellaneous projects are categorized as resales & rebillings. BNIA is decreasing \$8k, or 0.5%, more in line with our FYE 20 forecast.

6. OTHER OPERATING REVENUES

The primary source of this revenue is direct billing to our BNIA airlines for the baggage handling system. BNIA is increasing \$202k, or 7.0%, due to higher baggage maintenance billings.

METRO REVENUE ASSUMPTIONS
(Footnote Numbers From Page 1-1)

2. PASSENGER FARES

Total passenger fares for FYE 21 are expected to decrease \$970k, or 2.7%, to \$35,536k, consistent with our FYE 20 forecast.

6. OTHER OPERATING REVENUES

This consists chiefly of the receipts from bus and rail advertising, and is consistent with FYE 20 levels.

OPERATING ASSISTANCE
(Footnote Numbers From Page 1-1)

7. - 11. LOCAL OPERATING ASSISTANCE

Total anticipated local operating assistance for FYE 21 is \$43,356k, and is comprised of the following:

| | FYE 21 (000's) |
|-------------------------------|---------------------------------|
| Erie County Sales Tax | \$22,493 |
| Mortgage Recording Tax | 11,534 |
| 88c Funds | 5,029 |
| Erie County match to 18(b) | 3,657 |
| Niagara County match to 18(b) | 443 |
| Peace Bridge | 200 |
| | <u>\$43,356</u> |

12. - 16. STATE OPERATING ASSISTANCE

New York State operating assistance includes funding primarily for our Metro operations made available through the Public Transportation Operation Assistance Fund and miscellaneous other grants.

| | FYE 21 (000's) |
|--|---------------------------------|
| Public Transportation Operation Assistance Funds | \$57,009 |
| General Fund Section 18(b) | 4,100 |
| Miscellaneous Other Grants | 2,715 |
| | <u>\$63,824</u> |

By mandate, Section 18(b) funding is matched by Erie and Niagara Counties (see Local Operating Assistance).

17. - 22. FEDERAL OPERATING ASSISTANCE

Total Federal assistance of \$22,513k is \$38k, or 0.2%, above FYE 20 levels, primarily due to slightly higher Federal Preventive Maintenance assistance based on the apportionment formula program.

KEY EXPENDITURE ASSUMPTIONS
(Footnote Numbers From Page 1-2)

Key expenditure indicators can be summarized on an NFTA-wide basis since the characteristics of the expenditures are similar to each fund.

23. PERSONNEL SERVICES

Salaries

The FYE 21 budget for NFTA/Metro totals 1,593 employees. FYE 21 includes union cost increases reflective of labor agreements and increases on expired contracts based on submitted proposals.

Benefits

Paid employee benefits are budgeted at 57.0% of salaries for Authority employees and 88.2% of salaries for Metro employees. Fringe benefits are calculated for all NFTA employees in accordance with the various collective bargaining agreements and/or government mandate. Those paid benefits are as follows:

Pensions

All Authority employees are eligible for membership in the New York State Employees Retirement System (NYSERS). Employees who joined the system prior to July 23, 1976 or joined after July 23, 1976 with ten years experience and the Transit Police are in a non-contributory plan. Employees who joined after July 23, 1976 with fewer than ten years experience (except Tier V) and belong to Tier III, Tier IV or Tier V are required to contribute 3% of their compensation to the plan. Employees who joined after April 1, 2012 are Tier VI members and required to contribute between 3% and 6% of their compensation to the plan, based on salary level, for all years of service. Authority contribution is estimated to be 19.3% of employee compensation for FYE 21. NFTA/Metro pension amounts factor in early retirement incentive costs, and are \$399k, or 3.0%, above FYE 20 based on NY State Comptroller's office input.

All full-time Metro employees who are union members are covered by a contributory single employer defined contribution pension plan. All full-time Metro employees contribute 5% of their pay to the plan, while the current Metro contribution is 11%.

Social Security Tax

NFTA/Metro's contribution to the Federal Social Security System is calculated using an effective rate of 7.65% of salaries. Salaries above the "Maximum Taxable Earnings" as set by the Social Security Administration are subject to the 1.45% Medicare portion of FICA only.

Workers' Compensation

NFTA/Metro is self-insured for workers' compensation coverage. The appropriation for the expense provides funding for medical and indemnity payments, mandated state assessments, administration fees and third party administrator fees. A workers' compensation team within the Risk Management department helps manage our workers' compensation cases. Workers' compensation costs are increasing \$643k, or 6.3%.

Medical and Hospitalization Insurance

Our FYE 21 budget anticipates an increase of \$640k, or 1.9%, consistent with our FYE 20 forecast and recent trends.

Dental Insurance

Dental insurance is provided through GHI. The FYE 21 budget for this is based on current rates per covered payroll and adjusted for a possible rate increase during the fiscal year.

Unemployment Insurance

Financial exposure results if unemployment costs are not controlled. The NFTA is self-insured for unemployment insurance. The FYE 21 budget is based on historical experience factored with our FYE 20 estimated costs.

Group Life Insurance

All Metro employees and non-union Authority employees are provided group life insurance. All Authority employees who fall under the New York State retirement system are provided basic life insurance coverage through that plan. The FYE 21 budget for group life insurance is based on current rates per covered payroll and adjusted for a possible rate increase during the fiscal year.

Disability Insurance

The NFTA is self-insured for disability benefits. The FYE 21 budget for disability expense is based on historical experience factored with the 2020 payment structure.

Long-Term Disability Insurance

All non-represented employees are provided long-term disability insurance. The FYE 21 budget for this coverage is based on current rates per covered payroll and adjusted for a possible rate increase during the fiscal year.

24. MAINTENANCE & REPAIRS

The routine expense of maintenance and operation of NFTA/Metro's buildings, equipment, buses and rail cars comprise 9.5% of the total NFTA/Metro FYE 21 budget. Total FYE 21 costs of \$23,143k are \$145k, or 0.6%, above FYE 20. BNIA's expenses are increasing \$329k, or 3.3%, as higher service costs, automotive and landscaping expenses contribute to the increase.

25. TRANSIT FUEL/POWER

Diesel and compressed natural gas to run buses and electric power to run the rail cars comprise 2.8% of the total Metro budget. Total FYE 21 costs of \$4,717k are \$254k, or 5.1%, below FYE 20, as we anticipate our #2 ULSD market diesel fuel to average \$2.15/gallon, we have locked-in 68.1% of our FYE 20 usage at \$1.87/gallon. FYE 20 actual market prices have ranged from a low of \$1.68/gallon on 3/2/20 to a high of \$2.27/gallon on 5/20/19. The FYE 20 budget included market diesel fuel to average \$2.40/gallon. The rail traction portion of

Transit Fuel/Power is \$346k, which is \$59k below FYE 20, as we anticipate lower electric costs.

26. UTILITIES

FYE 21 utilities of \$4,719k are \$249k, or 5.0%, below FYE 20. This decrease is based on lower electric billings, consistent with our FYE 20 forecast and consultant input.

27. INSURANCE & INJURIES

NFTA/Metro purchases property insurance, then assumes the liability for most risks, including personal injury claims. NFTA also purchases insurance for most risks, such as airport liability, excess liability, police professional liability and property, and is self-insured for public property damage and personal injury at our Transportation Centers.

The Insurance & Injuries category records the expense of investigation and settlement of annual routine claims as well as the cost of purchased insurance.

An overall increase of \$462k, or 9.6%, is the result of higher insurance premiums and reserve appropriations for pending cases and settlements.

28. SAFETY & SECURITY

The Authority provides secondary security services through an outside service that provides support at Buffalo Niagara International Airport, Niagara Falls International Airport and guard service at our Metro bus garage and rail yard locations. FYE 21 costs of \$1,465k are \$61k, or 4.4%, above FYE 20, due to higher BNIA traffic control and ARFF expenses.

29. GENERAL BUSINESS/OTHER

General business expenses include non-employee services, communications, office supplies, business travel, consultant fees, bad debts, management fees, employee training and advertising. FYE 21 costs of \$33,663k are \$3,573k, or 11.9%, above FYE 20. Metro's expenses are increasing \$2,172k, or 13.7%, due to higher support labor, rent, training and new fare collection system expenses. BNIA's

expenses are \$639k, or 9.1%, above FYE 20 due to higher parking lot/ramp operating costs, outside service and training expenses. Central administration expenses are increasing \$843k, or 13.7%, as FYE 21 includes higher outside service costs and new MIS security and software maintenance contracts.

30. ADMINISTRATIVE COST REALLOCATION - ADMINISTRATIVE COSTS

The current administrative cost allocation formula is as follows:

| | |
|------------------------|----------------|
| Metro | 44.04% |
| BNIA | 34.05% |
| NFIA | 7.77% |
| Transportation Centers | 4.55% |
| Property Development | 9.59% |
| TOTAL | <u>100.00%</u> |

31. ADMINISTRATIVE COST REALLOCATION - POLICE COSTS

The Authority maintains a Transit Police force that provides proactive security for all NFTA/Metro facilities. The oversight responsibility for the Transit Police force rests within the Executive Branch. For accounting purposes, this unit is recorded in Central Administration on the appropriate expense lines. To the extent that costs are incurred in support of Metro, BNIA, NFIA or Transportation Centers, those business centers absorb the appropriate costs in the Safety & Security category. The costs of these services are reimbursed to Central Administration on the Inter Division Reimbursement line.

FYE 21 police costs are increasing \$379k, or 2.9%, due to higher non-represented and contractual salaries, health insurance and workers' compensation costs.

32. COSTS TRANSFERRED TO CAPITAL PROJECTS

The Authority receives capital grants from FTA, FAA and New York State for the purpose of procurement and construction of major assets to support operations. As staff time commitments and administrative expenses related to these non-operating projects accumulate, the Authority operating expenses are equally offset by the

project funding. FYE 21 Direct Costs Transferred to Capital Projects of \$1,955k are increasing \$235k, or 13.7%, consistent with our FYE 20 forecast of Engineering personnel costs allocated to projects.

33. INTER DIVISION REIMBURSEMENT

The Authority accounts for specific functions and services of staff that can be directly expensed to other divisions and units. This results in an offset to the appropriate departments on a separate reimbursement line. FYE 21 Inter Division Reimbursement of \$29,583k is \$988k, or 3.5%, above FYE 20 as higher non-represented and contractual salaries, health insurance and workers' compensation costs contribute to the variance.

34. BOND DEBT SERVICE

The debt service under the 2014 & 2019 Airport Revenue Bonds.

35. LINE OF CREDIT INTEREST/OTHER

Interest expense related to the line of credit.

36. DEBT SERVICE - NORESCO

The debt services related to Phase III of NFTA/Metro energy initiatives. Phases I and II matured in FYE 20.

37. NFIA CONTRIBUTION (Excluding Debt Service)

This is the BNIA signatory airline contribution, excluding debt service, of NFIA's deficit, now capped at \$250k (see note 43). This amount is included in BNIA revenues under Airport Fees & Services.

38. INTERCOMPANY TRANSFER - METRO

This is the contribution of Metro to our Transportation Centers for Metro related operating and capital costs (see note 42).

39. DEBT SERVICE - GLYCOL COLLECTION

BNIA debt service related to the installation of the glycol collection system.

40. OPERATING EXPENSE RESERVE

The operating reserve of \$385k represents the amount needed to maintain our two-month BNIA operating expense reserve fund as outlined in the bond resolution.

41. INTEREST INCOME

This is interest income on NFTA deposits, primarily BNIA related.

42. INTERCOMPANY TRANSFER - TRANSPON CENTERS

This is the receipt of funds from Metro for Metro related operating and capital costs (see note 38).

43. BNIA CONTRIBUTION (Excluding Debt Service)

This is the contribution from the BNIA signatory airlines, excluding debt service, now capped at \$250k of NFIA's deficit (see note 37).

44. PFC

Passenger Facility Charges (PFC) are a funding source of the Airport Improvement Program (AIP) and are used to offset BNIA debt service.

45. ADF FUNDING/OTHER

FYE 21 includes anticipated Rainbow Industrial building acquisition from ADF reserves.

46. SENECA PROCEEDS

This is income received from the Seneca Gaming Corporation as a result of an agreement with the State of New York, based on a long term schedule of receipts.

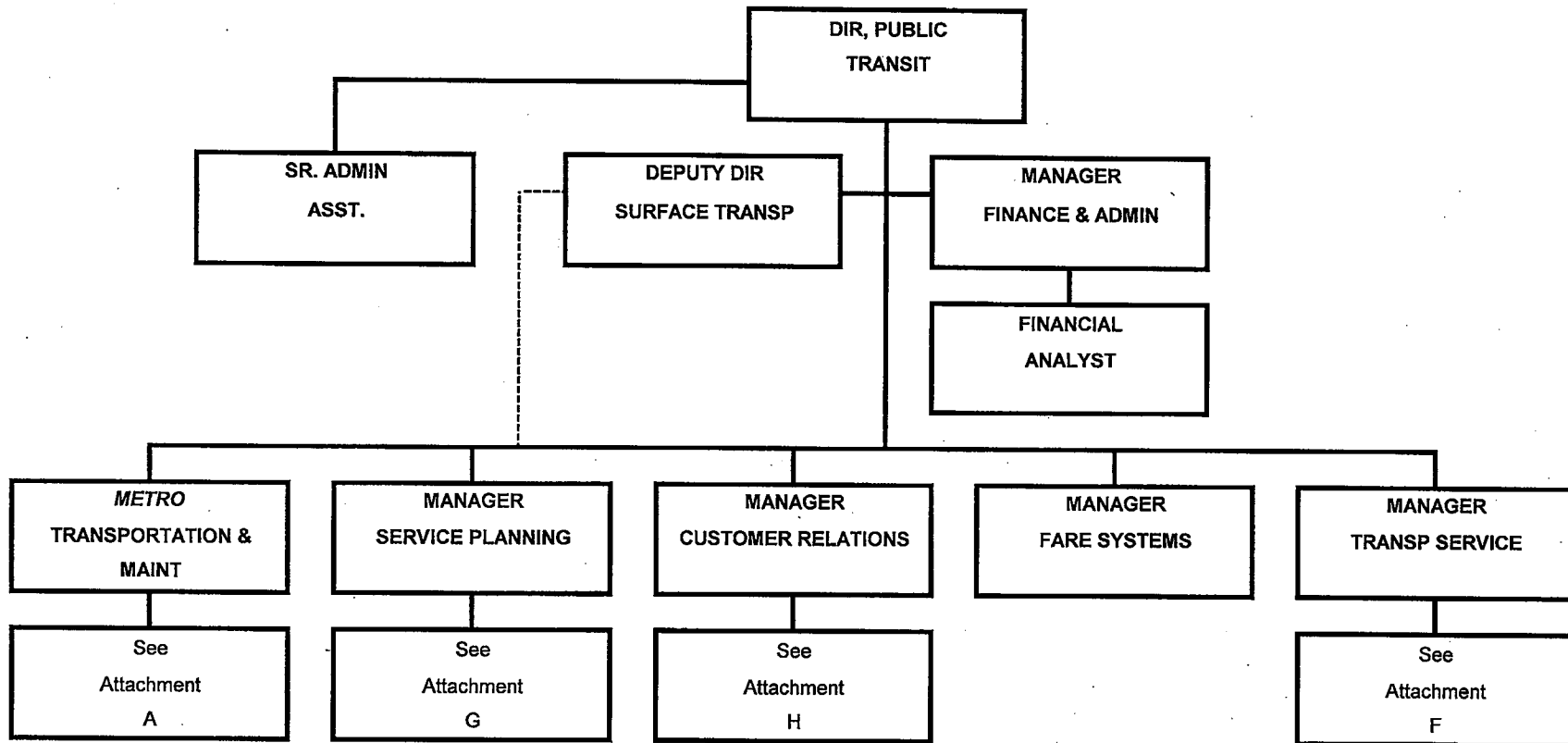
47. PROPERTY ACQUISITION/OTHER

\$225k represents the annual installment by the Erie Canal Harbor Development Corporation for purchase of the Port Terminal complex from NFTA.

48. DIRECT CAPITAL

This is the NFTA equity funded portion of our projected FYE 21 capital plan.

SURFACE TRANSPORTATION BUSINESS GROUP



TOTAL EMPLOYEES
NFTA 9

METRO CONSOLIDATED
2019/20 ANNUAL BUDGET
VS
2020/21 ANNUAL BUDGET

| | FY 18-19 ACTUAL | FY 19-20 BUDGET | FY 20-21 BUDGET | VARIANCE | % |
|---|---------------------------|---------------------------|---------------------------|---------------------------|----------------------|
| REVENUES & ASSISTANCE | | | | | |
| Operating Revenues | | | | | |
| Passenger Fares | 35,510,180 | 36,505,475 | 35,535,946 | (969,529) | -2.7% |
| Other Operating Revenues | <u>1,223,138</u> | <u>1,221,500</u> | <u>1,221,500</u> | 0 | 0.0% |
| Total Revenues | 36,733,318 | 37,726,975 | 36,757,446 | (969,529) | -2.6% |
| Operating Assistance | | | | | |
| Local - 18b Match | 4,100,000 | 4,100,000 | 4,100,000 | 0 | 0.0% |
| Erie County Sales Tax | 21,020,092 | 21,603,983 | 22,492,927 | 888,944 | 4.1% |
| Mortgage Tax | 10,137,039 | 10,346,283 | 11,533,854 | 1,187,571 | 11.5% |
| Local - 88c Funds | 4,476,229 | 4,977,532 | 5,028,722 | 51,190 | 1.0% |
| Peace Bridge | 200,000 | 200,000 | 200,000 | 0 | 0.0% |
| State - 18b | 4,100,000 | 4,100,000 | 4,100,000 | 0 | 0.0% |
| State - MTOAF | 25,090,000 | 30,215,800 | 32,442,100 | 2,226,300 | 7.4% |
| State - DMTTF | 14,076,800 | 14,076,800 | 14,335,700 | 258,900 | 1.8% |
| State - Additional General Fund | 10,230,800 | 10,230,800 | 10,230,800 | 0 | 0.0% |
| State - PM Match | 2,658,023 | 2,710,337 | 2,715,038 | 4,701 | 0.2% |
| Federal - Sec 5311 | 77,000 | 77,000 | 77,000 | 0 | 0.0% |
| Federal - PM | <u>21,264,175</u> | <u>21,682,698</u> | <u>21,720,300</u> | <u>37,602</u> | <u>0.2%</u> |
| Total Operating Assistance | <u>117,430,158</u> | <u>124,321,233</u> | <u>128,976,441</u> | <u>4,655,208</u> | <u>3.7%</u> |
| TOTAL OPER REVS & ASST | 154,163,476 | 162,048,208 | 165,733,887 | 3,685,679 | 2.3% |
| OPERATING EXPENSES (Excl. Depr.) | | | | | |
| Personnel Services | 98,935,140 | 102,241,892 | 105,095,154 | 2,853,262 | 2.8% |
| Maintenance & Repairs | 9,499,873 | 10,876,283 | 10,380,462 | (495,821) | -4.6% |
| Transit Fuel/Power | 4,960,578 | 4,970,297 | 4,716,558 | (253,739) | -5.1% |
| Utilities | 1,712,128 | 1,753,415 | 1,782,933 | 29,518 | 1.7% |
| Insurance & Injuries | 4,157,766 | 3,895,402 | 4,235,352 | 339,950 | 8.7% |
| Safety & Security | 5,624,161 | 6,086,816 | 6,425,239 | 338,423 | 5.6% |
| General Business/Other | 15,426,281 | 15,871,968 | 18,044,013 | 2,172,045 | 13.7% |
| Administrative Cost Reallocation | 6,129,079 | 6,916,466 | 7,559,031 | 642,565 | 9.3% |
| Costs Transferred to Capital Projects | 0 | 0 | 0 | 0 | n/a |
| Inter Division Reimbursement | <u>(156,530)</u> | <u>(184,682)</u> | <u>(197,933)</u> | <u>(13,251)</u> | <u>7.2%</u> |
| TOTAL OPERATING EXPENSES | <u>146,288,456</u> | <u>152,427,857</u> | <u>158,040,809</u> | <u>5,612,952</u> | <u>3.7%</u> |
| OPERATING INCOME/(LOSS) | 7,875,020 | 9,620,351 | 7,693,078 | (1,927,273) | -20.0% |
| NON-OPERATING ITEMS | | | | | |
| Intercompany Transfer | (767,536) | (659,425) | (730,000) | (70,575) | 10.7% |
| Line of Credit Interest/Other | 73,670 | (212,000) | (212,000) | 0 | 0.0% |
| Debt Service - Noresco | <u>(413,654)</u> | <u>(387,860)</u> | <u>(104,130)</u> | <u>283,730</u> | <u>-73.2%</u> |
| TOTAL NON-OPERATING ITEMS | <u>(1,107,520)</u> | <u>(1,259,285)</u> | <u>(1,046,130)</u> | <u>213,155</u> | <u>-16.9%</u> |
| NET INCOME/(LOSS) | <u>6,767,500</u> | <u>8,361,066</u> | <u>6,646,948</u> | <u>(1,714,118)</u> | <u>-20.5%</u> |
| LESS: DIRECT CAPITAL | 2,878,353 | 5,645,741 | 3,405,507 | (2,240,234) | -39.7% |
| LESS: INDIRECT CAPITAL | <u>788,708</u> | <u>1,353,129</u> | <u>1,948,900</u> | <u>595,771</u> | <u>44.0%</u> |
| NET SURPLUS/(DEFICIT) | <u>3,100,439</u> | <u>1,362,196</u> | <u>1,292,541</u> | <u>(69,655)</u> | <u>-5.1%</u> |

SURFACE TRANSPORTATION

DESCRIPTION

The Surface Transportation Business Unit is responsible for all ground-based transportation services operated and provided by NFTA. Such services include fixed-route bus and rail routes, paratransit and other non-traditional transit services, and intercity bus terminals in Buffalo and Niagara Falls. Surface Transportation units include Metro (fixed-route bus and rail), Marketing, Service Planning, Special Services (paratransit and MetroLink), Transportation Centers (bus terminals and Central Services), and Customer Service.

The mission of the Surface Transportation Business Unit is to enhance the quality of life of residents and visitors by providing the highest level of safe, clean, affordable, responsive and reliable transportation through a coordinated and convenient bus and rail system. Our vision is to support the effective coordination and partnership with public and private entities in continuously improving transportation services to promote regional growth. The range of mobility services we will provide includes traditional bus and rail lines, circulator routes, employer shuttles, paratransit, bicycle programs and pedestrian enhancements. Our goal is to achieve a reputation as the best transit system in the United States.

1.0 METRO

Metro provides comprehensive fixed-route urban and suburban public transportation services within the Erie and Niagara county service area. Metro's 325 fixed-route big buses, 75 Paratransit/MetroLink vans and 27 rail cars operate up to 21 hours per day, seven days per week, to serve the residents of the urbanized area. There are 61 bus routes on which Metro operates nearly 12.5 million annual bus miles, and one rail route on which 936,000 annual car miles are operated. Each weekday, Metro carries approximately 85,950 passengers on buses and trains. In FYE 18, 25,158,939 customers used Metro.

Metro consists of two operating divisions, Bus and Rail. Metro Bus consists of three operating locations and two units including Bus

Transportation Service and Bus Maintenance. Metro Rail encompasses one operating location and two units including Rail Transportation Service and Rail Maintenance. In addition, the Transportation Support department is included within Metro. There are 1,169 budgeted positions in these units.

It is the primary responsibility of each operating location to provide service to the public as scheduled. This involves managing a properly trained workforce of transportation and maintenance professionals of an adequate, cost-effective size; monitoring and enhancing the quality of service; and adjusting service as required to accommodate service needs.

The Transportation Service Departments in the Bus and Rail divisions are responsible for supervising transit service and control center operations. Their functions include the continuous monitoring of service delivery with corrective action when problems occur, responding to emergencies, providing service to special events, coordinating transit service with construction projects, and communicating with operators and maintenance personnel.

Major Bus Maintenance activities are performed at the Cold Spring Shop. Such activities include major component change-out, bodywork, painting, engine and transmission rebuilding, parts reconditioning and structural repairs, radio maintenance and farebox maintenance. Shop employees also maintain the bus garage facilities, bus stop signs and bus loops.

Maintenance of the rail physical infrastructure is the responsibility of Metro Rail Maintenance. Among the physical plant elements that require a high level of ongoing maintenance are the track, communications systems, fare collection system, ventilation system, train control system, the electrical distribution system, and the stations and tunnels.

The Transportation Support Department is responsible for new operator training, oversight of the bus communications system, and the issuance of system operating notices.

2.0 SERVICE PLANNING

The Service Planning function ensures that convenient, cost-effective transit services are available to meet the mobility needs of the public. This is accomplished through a complex and dynamic process involving continuous measurement and estimation of ridership demand, followed by the development of convenient, cost-effective operating schedules to meet that demand. Service Planning reports and evaluates Metro ridership/route performance statistics.

3.0 SPECIAL SERVICES

Metro's Special Services unit is responsible for the overall direction of complementary paratransit service, as required by the Americans with Disabilities Act (ADA). It serves individuals who are unable to use Metro's regular, fully accessible fixed route bus and rail system. In addition, this unit is responsible for managing MetroLink and non-traditional transportation services, such as airport shuttles, college circulators, vanpools and, employer shuttles, provided by Metro either directly or through agreements with private providers and/or outside agencies and Metro's reduced fare program which allows services and people with disabilities to ride at a reduced rate.

4.0 TRANSPORTATION CENTERS

The Transportation Centers unit maintains the Metropolitan Transportation Center including NFTA corporate offices located at 181 Ellicott Street in Buffalo, the Transportation Centers in Niagara Falls, the Operations Control Center and Transit Police Headquarters. This department provides building maintenance and janitorial services to present a clean, comfortable and safe environment for NFTA employees and the traveling public. This unit also monitors and performs services for the tenants of various facilities.

5.0 CUSTOMER CARE

The Customer Care department is responsible for providing the public with quality bus and rail information. This is achieved through the operation of a customized automated telephone information system (IVR) along with an automated trip planner (ATIS) that is accessible

to the public via the NFTA website. The Customer Care department processes nearly 450,000 calls annually. Currently, the automated trip planner is utilized by agents and customers in planning more than 33,000 trips per month, and the automated system provided information to riders over 435,000 times in 2018. Along with being responsible for resolving customer complaints and providing trip information, the department also administers the Emergency Ride Home Program.

KEY PERFORMANCE INDICATORS

| | FYE 18 <u>Actual</u> | FYE 19 <u>Goal</u> | FYE 19 Current <u>Estimate</u> | FYE 20 <u>Goal</u> |
|-------------------------|-------------------------|-----------------------|--------------------------------------|-----------------------|
| <u>Financial</u> | | | | |
| Total Passengers | 25.2m | 27.4m | 24.1m | 24.3m |
| Passenger Fares | \$35.5m | \$37.2m | \$36.1m | \$36.5m |
| Total Revenue | \$36.7m | \$38.4m | \$37.3m | \$37.7m |
| Farebox Recovery: | | | | |
| Fixed | 28.1% | 30.8% | 27.0% | 27.0% |
| Paratransit | 6.1% | 6.5% | 5.9% | 5.9% |
| Rail | 19.5% | 23.9% | 18.4% | 18.4% |
| Cost per Revenue Hour: | | | | |
| Fixed | \$138.35 | \$129.30 | \$144.07 | \$144.07 |
| Paratransit | \$89.69 | \$88.27 | \$90.62 | \$90.62 |
| Rail | \$311.73 | \$281.52 | \$333.50 | \$333.50 |
| Rail Fare Evasion Rate | 2.25% | 2.47% | 1.96% | 1.85% |

Customer Service

| | | | | |
|--|------|------|------|------|
| Complaints Received per 100,000 Boardings | 3.07 | 3.54 | 2.68 | 2.5 |
| Commendations per 100,000 Boardings | 1.11 | 0.98 | 1.41 | 1.25 |

| | FYE 18 <u>Actual</u> | FYE 19 <u>Goal</u> | FYE 19 Current <u>Estimate</u> | FYE 20 <u>Goal</u> |
|---|-------------------------|-----------------------|---------------------------------------|-----------------------|
| <u>Productivity</u> | | | | |
| Attendance Rate | 92.2% | 92.6% | 92.6% | 92.6% |
| Big Bus Miles Between Service Interruptions | 8,281 | 7,823 | 7,703 | 7,800 |
| Small Bus Miles Between Service Interruptions | 100,896 | 35,000 | 107,654 | 100,000 |
| Hybrid Bus Miles Between Service Interruptions | 9,376 | 9,700 | 8,367 | 8,300 |
| On-Time Performance | 83.3% | 82.7% | 83.6% | 83.7% |
| | <u>CY 18 Actual</u> | <u>CY 19 Goal</u> | <u>CY 19 Current Estimate</u> | <u>CY 20 Goal</u> |

Safety

| | | | | |
|------------------------------|-------|-------|-------|-------|
| Recordable Injury Rate | 6.1 | 8.5 | 6.4 | 8.5 |
| Cases with Days Away Rate | 3.7 | 5.2 | 4.5 | 5.2 |
| Days Away Rate | 286.3 | 240.0 | 240.0 | 240.0 |

KEY POINTS

- Implement enhanced partnership with UB (2020 Plan) and Buffalo Niagara Medical Campus.
- Receive delivery of mid-life rebuild rail cars
- Continue rail station improvements including elevator and escalator upgrades.
- Enhance customer amenities with Real Time Information Next Bus Interactive Voice Response, Bus Shelters and more Park & Rides.
- Advance service and station expansion design and funding opportunities involving both DL&W and Amherst-Buffalo Corridor.
- Continue marketing Metro Express and Park & Ride
- Fare Collection System Replacement Construction
- Compressed Natural Gas (CNG) Fleet and Facilities Integration
- Continue Electric Bus Charging Station study
- Citizens Advisory Committee (CAC) ongoing
- Continue working with COB cars on Main St. project

PROGRAM AND SERVICE OBJECTIVES

- Maintain on-time performance and reduce service interruption.
- Reduce number of recordable accidents and cases with days away.
- Increase employee attendance rate.
- Continue to maximize efficiency of paratransit service.
- Increase MTC & NFITC revenue opportunities with advertising and vendor upgrades
- Continue to improve productivity and cost effectiveness of Metro services

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/30/20
Time 11:27

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 40 METRO TRANS. AND MAINTENANCE
Department 0049 NFTA DEDICATED PERSONNEL

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|----------------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 7,271,410 | 6,617,870 | 6,225,045 | 6,973,862 | 355,992 |
| 515 | EMPLOYEE BENEFITS | 3,918,820 | 3,678,522 | 3,480,628 | 3,892,957 | 214,435 |
| 571 | CONSULTANTS/OUTSIDE SERVICES | 81 | | | | |
| 591 | PROJECTS | 2,229- | 31,000- | | 15,000- | 16,000 |
| 592 | DIVISION OPERATIONS | 11,188,082- | 10,265,392- | 9,705,673- | 10,851,819- | 586,427- |
| TOTAL EXPENSES | | | | | | |

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/30/20
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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4099 METRO TRANS & MAINTENANCE

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 584 | FREIGHT | 59,585 | 47,500 | 47,234 | 55,000 | 7,500 |
| | TOTAL EXPENSES | 59,585 | 47,500 | 47,234 | 55,000 | 7,500 |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4002 BUS REVENUES/EXPENSES

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|--------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 411 | PASSENGER FARES | 29,860,904- | 30,293,651- | 24,611,224- | 29,803,106- | 490,545 |
| 494 | ADVERTISING REVENUES | 954,811- | 817,551- | 630,804- | 817,550- | 1 |
| 499 | OTHER OPERATING REVENUES | 7,963 | 3,500- | 629- | 3,500- | |
| | TOTAL REVENUES | 30,807,752- | 31,114,702- | 25,242,657- | 30,624,156- | 490,546 |

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/30/20
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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4002 BUS REVENUES/EXPENSES

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--|-------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** NON-OPERATING/OPERATING ASSISTANCE ** | | | | | | |
| 709 | LOCAL OPERATING ASSISTANCE | 29,695,150- | 30,363,653- | 27,164,686- | 32,099,963- | 1,736,310- |
| 711 | NY STATE OPERATING ASSISTANCE | 46,360,898- | 50,579,645- | 42,149,690- | 52,681,885- | 2,102,240- |
| 713 | FEDERAL OPERATING ASSISTANCE | 15,740,249- | 15,454,784- | 12,878,980- | 15,770,971- | 316,187- |
| TOTAL OPERATING ASSISTANCE | | 91,796,297- | 96,398,082- | 82,193,356- | 552,819- | 4,154,737- |

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/30/20
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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4003 RAIL REVENUES/EXPENSES

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|--------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 411 | PASSENGER FARES | 4,955,205- | 5,469,428- | 4,046,663- | 5,110,840- | 358,588 |
| 491 | TRAFFIC FINES | 75,811- | 88,000- | 57,678- | 88,000- | |
| 494 | ADVERTISING REVENUES | 108,248- | 213,449- | 113,955- | 213,450- | 1- |
| 499 | OTHER OPERATING REVENUES | 92,229- | 99,000- | 71,705- | 99,000- | |
| TOTAL | REVENUES | 5,231,493- | 5,869,877- | 4,290,001- | 5,511,290- | 358,587 |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4003 RAIL REVENUES/EXPENSES

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--|-------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** NON-OPERATING/OPERATING ASSISTANCE ** | | | | | | |
| 709 | LOCAL OPERATING ASSISTANCE | 9,529,070- | 10,139,139- | 8,760,055- | 10,489,004- | 349,865- |
| 711 | NY STATE OPERATING ASSISTANCE | 8,677,342- | 9,535,365- | 7,946,130- | 9,882,081- | 346,716- |
| 713 | FEDERAL OPERATING ASSISTANCE | 5,221,425- | 5,934,839- | 4,945,700- | 5,726,329- | 208,510 |
| TOTAL OPERATING ASSISTANCE | | 23,427,837- | 25,609,343- | 21,651,885- | 26,097,414- | 488,071- |

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/30/20
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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 2 NFI Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4004 PARATRANSIT REV/EXP

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|-----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 411 | PASSENGER FARES | 618,757- | 610,000- | 568,367- | 622,000- | 12,000- |
| | TOTAL REVENUES | 618,757- | 610,000- | 568,367- | 622,000- | 12,000- |

Bdg 204-Co,PL,Dept,Acct Report

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Time 11:27

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4004 PARATRANSIT REV/EXP

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--|-------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** NON-OPERATING/OPERATING ASSISTANCE ** | | | | | | |
| 709 | LOCAL OPERATING ASSISTANCE | 540,713- | 552,952- | 494,764- | 766,536- | 213,584- |
| 711 | NY STATE OPERATING ASSISTANCE | 838,034- | 913,996- | 761,650- | 1,259,672- | 345,676- |
| 713 | FEDERAL OPERATING ASSISTANCE | 284,582- | 277,162- | 230,960- | 300,000- | 22,838- |
| TOTAL OPERATING ASSISTANCE | | 1,663,329- | 1,744,110- | 1,487,374- | 2,326,208- | 582,098- |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4005

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|-----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 411 | PASSENGER FARES | 75,313- | 132,396- | 26,852- | | 132,396 |
| | TOTAL REVENUES | 75,313- | 132,396- | 26,852- | | 132,396 |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4005

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--|-------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** NON-OPERATING/OPERATING ASSISTANCE ** | | | | | | |
| 709 | LOCAL OPERATING ASSISTANCE | 168,427- | 172,054- | 153,724- | | 172,054 |
| 711 | NY STATE OPERATING ASSISTANCE | 279,349- | 304,731- | 253,920- | | 304,731 |
| 713 | FEDERAL OPERATING ASSISTANCE | 94,919- | 92,913- | 77,420- | | 92,913 |
| | TOTAL OPERATING ASSISTANCE | 542,695- | 569,698- | 485,064- | | 569,698 |

Bdg Wrk-Full Account No Report

QB202 Date 03/17/20
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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| Company 2 Division 40 Department 4031 Niagara Frontier Transit Metro METRO TRANS. AND MAINTENANCE METRO MANAGER | | | | | | |
| ** EXPENSES ** | | | | | | |
| 511 0057 | Early Return to Work Program | 37,656 | 45,000 | 8,127 | 39,000 | 6,000- |
| ----- | | | | | | |
| MAINTENANCE SALARY & WAGES | | 37,656 | 45,000 | 8,127 | 39,000 | 6,000- |
| ----- | | | | | | |
| 512 0057 | Early Return to Work Program | 143,521 | 150,000 | 240,980 | 175,000 | 25,000 |
| ----- | | | | | | |
| TRANSPORTATION SALARY & WAGES | | 143,521 | 150,000 | 240,980 | 175,000 | 25,000 |
| ----- | | | | | | |
| 514 0057 | Early Return to Work Program | 9,916 | 4,000 | 9,233 | 10,000 | 6,000 |
| 514 0133 | OPEB Expense GASB45 | 8,988- | | | | |
| 514 0361 | General Office | | 40,000 | | 20,000 | 20,000- |
| ----- | | | | | | |
| GEN & ADMIN SALARY & WAGES | | 928 | 44,000 | 9,233 | 30,000 | 14,000- |
| ----- | | | | | | |
| 515 9998 | Budget | 163,031 | 214,383 | 227,308 | 215,208 | 825 |
| ----- | | | | | | |
| EMPLOYEE BENEFITS | | 163,031 | 214,383 | 227,308 | 215,208 | 825 |
| ----- | | | | | | |
| 534 0222 | Utilities Expense | 683 | | 862 | | |
| 534 9998 | Budget | | 800 | | 1,000 | 200 |
| ----- | | | | | | |
| TELEPHONE | | 683 | 800 | 862 | 1,000 | 200 |
| ----- | | | | | | |
| 541 0264 | Property & Fire Insurance | 107,656 | | 100,042 | | |
| 541 0265 | BUILDINGS | 848,587 | | 726,112 | | |
| 541 9998 | Budget | | 830,088 | | 908,734 | 78,646 |

Bdg Wrk-Full Account No Report

QB202 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4031 METRO MANAGER

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|------------------------------|------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| ----- | | | | | | |
| INSURANCE | | 956,243 | 830,088 | 826,154 | 908,734 | 78,646 |
| ----- | | | | | | |
| 571 0014 | Management Fees | 487,423 | 677,209 | 423,619 | 765,707 | 88,498 |
| 571 0163 | Professional Services | 87,944 | 44,000 | 263,821 | 100,000 | 56,000 |
| 571 0362 | Temporary Help | 7,800 | 7,000 | 5,140 | 10,000 | 3,000 |
| ----- | | | | | | |
| CONSULTANTS/OUTSIDE SERVICES | | 583,167 | 728,209 | 692,580 | 875,707 | 147,498 |
| ----- | | | | | | |
| 575 0170 | Advertising | | | 2,450 | | |
| ----- | | | | | | |
| PRINTING & ADVERTISING | | | | 2,450 | | |
| ----- | | | | | | |
| 576 0359 | Travel & Entertainment | 3,067 | 13,000 | 2,436 | 5,000 | 8,000- |
| 576 5800 | Auto Reimbursement | | 2,000 | | | 2,000- |
| ----- | | | | | | |
| EMPLOYEE TRAVEL | | 3,067 | 15,000 | 2,436 | 5,000 | 10,000- |
| ----- | | | | | | |
| 577 0371 | Seminars | 25,812 | 16,000 | 23,516 | 30,000 | 14,000 |
| 577 5900 | Employee Training | 147 | 5,000 | | 3,000 | 2,000- |
| 577 9165 | NFTA Office Space | 286 | 1,500 | 1,960 | 2,000 | 500 |
| ----- | | | | | | |
| EMPLOYEE TRAINING | | 26,245 | 22,500 | 25,476 | 35,000 | 12,500 |
| ----- | | | | | | |
| 580 0358 | Subscriptions & Dues | 67,772 | | 60,029 | | |
| 580 0361 | General Office | 54,165 | | 10,107 | | |
| 580 0365 | Stationary | 1,757 | | 1,408 | | |

Bdg Wrk-Full Account No Report

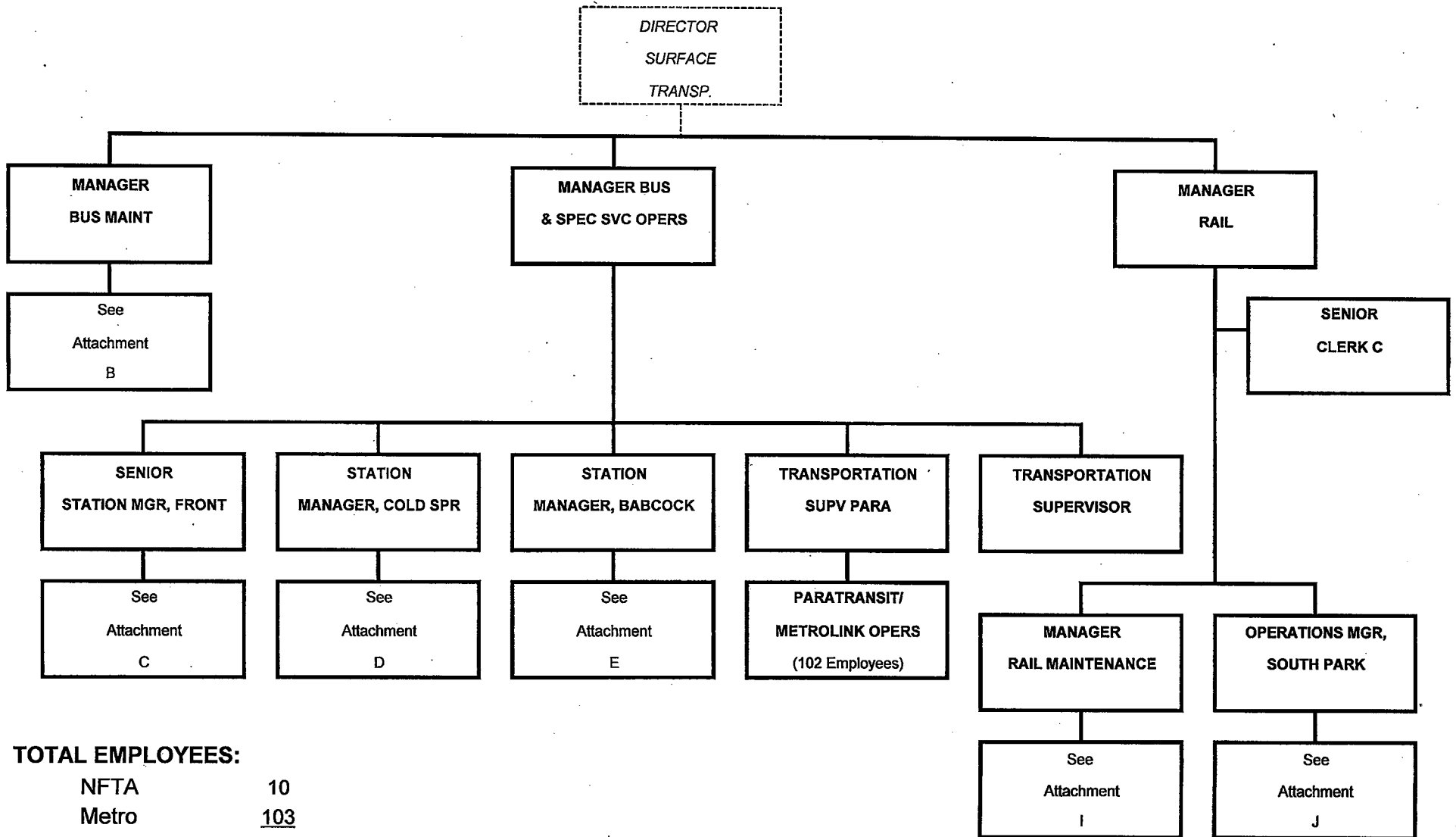
QB202 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4031 METRO MANAGER

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------------------|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 580 0368 | Technology/Equipment/Serv | 840 | | 2,360 | | |
| 580 0472 | Misc Labor/Expense | 4,432 | | 8,901 | | |
| 580 9998 | Budget | | 125,000 | | 130,000 | 5,000 |
| ----- | | | | | | |
| GENERAL OFFICE | | 128,966 | 125,000 | 82,805 | 130,000 | 5,000 |
| ----- | | | | | | |
| 592 0512 | Rail Overhead - Expenses | 126,048- | 148,772- | 126,982- | 177,770- | 28,998- |
| ----- | | | | | | |
| DIVISION OPERATIONS | | 126,048- | 148,772- | 126,982- | 177,770- | 28,998- |
| ----- | | | | | | |
| TOTAL EXPENSES | | 1,917,459 | 2,026,208 | 1,991,429 | 2,236,879 | 210,671 |
| ----- | | | | | | |

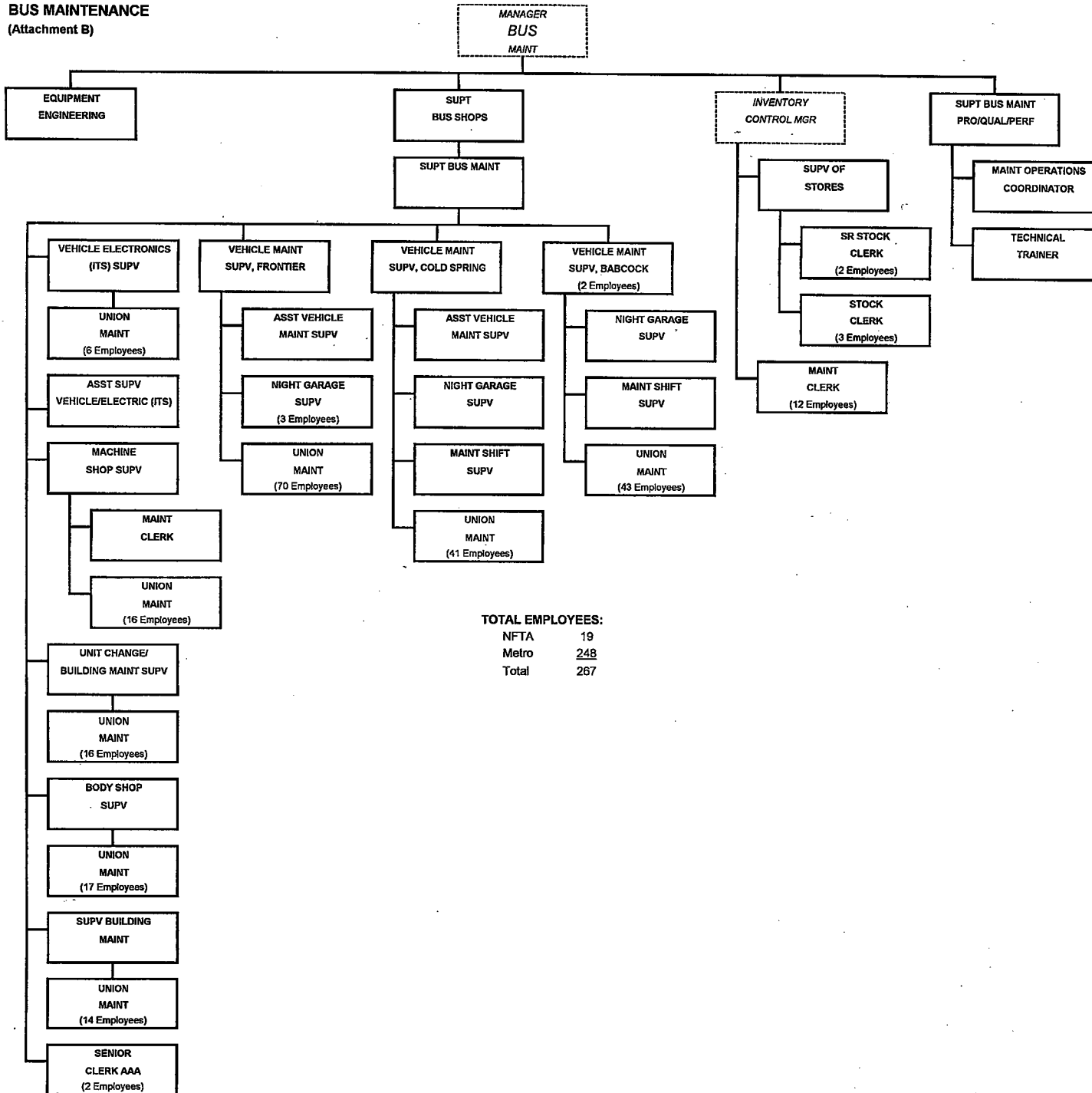
METRO TRANSPORTATION & MAINTENANCE (Attachment A)



TOTAL EMPLOYEES:

| | |
|-------|------------|
| NFTA | 10 |
| Metro | <u>103</u> |
| Total | 113 |

BUS MAINTENANCE
(Attachment B)



TOTAL EMPLOYEES:

| | |
|-------|-----|
| NFTA | 19 |
| Metro | 248 |
| Total | 267 |

Bdg Wrk-Full Account No Report

QB202 Date 03/17/20
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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Company 2
Division 40
Department 4010
Niagara Frontier Transit Metro
METRO TRANS. AND MAINTENANCE
FRONTIER GARAGE

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--------------------|----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 511 0030 | Instruction Labor/Expense | 17,299 | 30,000 | 9,435 | 20,000 | 10,000- |
| 511 0037 | Equipment Familiarization | 9 | | | | |
| 511 0040 | Supervision | 177,961 | | 148,719 | | |
| 511 0041 | Office & Clerical | 42,276 | | 57,285 | | |
| 511 0101 | Vacation Pay | 260,620 | | 239,167 | | |
| 511 0102 | Birthday & Anniversary Pay | 12,911 | | 12,129 | | |
| 511 0103 | Sick Pay | 77,650 | | 48,717 | | |
| 511 0104 | Personal Leave Pay | 37,860 | | 25,941 | | |
| 511 0105 | Holiday Pay | 89,901 | | 95,545 | | |
| 511 0106 | Jury Duty | 217 | | 511 | | |
| 511 0107 | Military Leave Pay | | | 727- | | |
| 511 0108 | Bereavement Pay | 2,346 | | 2,290 | | |
| 511 0111 | Paid Lunch Pay | 774 | | 2,529 | | |
| 511 0112 | Attendance/Sick Leave Inc | 31,300 | 38,000 | 22,350 | 34,000 | 4,000- |
| 511 0113 | Sick Pay Buy Back | 3,935 | 5,000 | 2,391 | 5,500 | 500 |
| 511 0116 | Vacation, Sick PL Buy Back | 418 | 5,000 | 421 | 3,000 | 2,000- |
| 511 0200 | Revenue Vehicle Servicing | 2,015,060 | | 1,631,536 | | |
| 511 0234 | Physical Examination Labo | 542 | | 500 | | |
| 511 0300 | Shop & Garage Equip Maint | 67,455 | | 50,704 | | |
| 511 0325 | SNOWPLOWING | 52,475 | | 25,468 | | |
| 511 0400 | Facilities Maintenance | 238,159 | | 216,833 | | |
| 511 0472 | Misc Labor/Expense | | | 42 | | |

Bdg Wrk-Full Account No Report

QB202 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

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| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|-------------------------------|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 511 0700 | Attrition | | 390,782- | | 420,000- | 29,218- |
| 511 0900 | Overtime | 994,023 | 770,000 | 897,082 | 850,000 | 80,000 |
| 511 0925 | Shift Differential | | 40,000 | | 30,000 | 10,000- |
| 511 9700 | Contract Bonus | | | | 45,685 | 45,685 |
| 511 9998 | Budget | | 3,600,097 | | 3,771,413 | 171,316 |
| ----- | | | | | | |
| MAINTENANCE SALARY & WAGES | | 4,123,191 | 4,097,315 | 3,488,868 | 4,339,598 | 242,283 |
| ----- | | | | | | |
| 514 0472 | Misc Labor/Expense | 254 | | 239 | | |
| ----- | | | | | | |
| GEN & ADMIN SALARY & WAGES | | 254 | | 239 | | |
| ----- | | | | | | |
| 515 9998 | Budget | 2,910,382 | 3,128,207 | 2,465,969 | 3,236,350 | 108,143 |
| ----- | | | | | | |
| EMPLOYEE BENEFITS | | 2,910,382 | 3,128,207 | 2,465,969 | 3,236,350 | 108,143 |
| ----- | | | | | | |
| 521 0062 | Accident Repairs | 89,620- | 40,000- | 31,969- | 45,000- | 5,000- |
| 521 5200 | M&S Direct Charge (Specia | 297,524 | 395,000 | 195,337 | 330,000 | 65,000- |
| 521 5201 | M&S Issues | 1,426,342 | 2,200,000 | 1,418,335 | 1,898,369 | 301,631- |
| 521 6010 | Other Fluids | 3,192 | 5,000 | 1,828 | 4,000 | 1,000- |
| ----- | | | | | | |
| REVENUE VEHICLE MAINT & TRANS | | 1,637,438 | 2,560,000 | 1,583,531 | 2,187,369 | 372,631- |
| ----- | | | | | | |
| 522 5200 | M&S Direct Charge (Specia | 33,924 | | 28,734 | | |
| 522 5201 | M&S Issues | 1,782 | | 568 | | |
| 522 9998 | Budget | 8,855- | 35,437 | 6,866- | 34,875 | 562- |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2
Division 40
Department 4010
Niagara Frontier Transit Metro
METRO TRANS. AND MAINTENANCE
FRONTIER GARAGE

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--------------------------------|-----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| ----- | | | | | | |
| NON-REV VEHICLE MAINT & REPAIR | | 26,851 | 35,437 | 22,436 | 34,875 | 562- |
| ----- | | | | | | |
| 524 0070 | Diesel Expense | 819,533 | | 456,905 | 745,766 | 745,766 |
| 524 0080 | Operations of Service Truck | 10,049 | 10,000 | 6,623 | 10,500 | 500 |
| 524 0560 | CNG-Fueling Costs | 514,978 | 463,500 | 379,582 | 563,801 | 100,301 |
| 524 3199 | ELECTRICAL | 83,167 | 85,000 | 76,974 | 87,000 | 2,000 |
| 524 5201 | M&S Issues | 55,269 | 41,500 | 51,064 | 57,800 | 16,300 |
| 524 9998 | Budget | | 1,536,046 | | | 1,536,046- |
| ----- | | | | | | |
| AUTOMOTIVE | | 1,482,996 | 2,136,046 | 971,148 | 1,464,867 | 671,179- |
| ----- | | | | | | |
| 525 0561 | CNG-Equipment Costs | 196,480 | 370,000 | 301,996 | 450,000 | 80,000 |
| 525 5200 | M&S Direct Charge (Specia | 153,486 | | 150,763 | | |
| 525 5201 | M&S Issues | 48,983 | | 26,229 | | |
| 525 9998 | Budget | 98,338- | 126,562 | 118,024- | 132,000 | 5,438 |
| ----- | | | | | | |
| FACILITIES | | 300,611 | 496,562 | 360,964 | 582,000 | 85,438 |
| ----- | | | | | | |
| 527 5270 | Environmental Costs | 53,009 | | 33,945 | | |
| 527 9998 | Budget | 13,250- | 35,812 | 8,485- | 21,900 | 13,912- |
| ----- | | | | | | |
| ENVIRONMENTAL | | 39,759 | 35,812 | 25,460 | 21,900 | 13,912- |
| ----- | | | | | | |
| 531 0222 | Utilities Expense | 168,344 | | 125,948 | | |
| 531 9998 | Budget | 42,085- | 119,812 | 31,486- | 126,600 | 6,788 |

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Company 2
Division 40
Department 4010
Niagara Frontier Transit Metro
METRO TRANS. AND MAINTENANCE
FRONTIER GARAGE

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|------------------------------|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| ----- | | | | | | |
| ELECTRIC POWER | | 126,259 | 119,812 | 94,462 | 126,600 | 6,788 |
| ----- | | | | | | |
| 532 0222 | Utilities Expense | 162,698 | | 96,827 | | |
| 532 9998 | Budget | 40,673- | 105,563 | 24,205- | 110,700 | 5,137 |
| ----- | | | | | | |
| GAS | | 122,025 | 105,563 | 72,622 | 110,700 | 5,137 |
| ----- | | | | | | |
| 533 0222 | Utilities Expense | 23,917 | | 19,566 | | |
| 533 9998 | Budget | 5,978- | 16,594 | 4,890- | 18,000 | 1,406 |
| ----- | | | | | | |
| WATER | | 17,939 | 16,594 | 14,676 | 18,000 | 1,406 |
| ----- | | | | | | |
| 534 0222 | Utilities Expense | 1,620 | | 1,313 | | |
| ----- | | | | | | |
| TELEPHONE | | 1,620 | | 1,313 | | |
| ----- | | | | | | |
| 571 0014 | Management Fees | 317,020 | 313,438 | 271,809 | 319,555 | 6,117 |
| 571 0163 | Professional Services | 375 | | | | |
| 571 0362 | Temporary Help | 25 | | | | |
| ----- | | | | | | |
| CONSULTANTS/OUTSIDE SERVICES | | 317,420 | 313,438 | 271,809 | 319,555 | 6,117 |
| ----- | | | | | | |
| 580 0361 | General Office | 222 | 1,500 | 2,209 | 1,500 | |
| 580 0364 | Cleaning & Operations | | 4,000 | 1,845 | 1,500 | 2,500- |
| 580 0368 | Technology/Equipment/Serv | 9,468 | 93,000 | 5,318 | 60,000 | 33,000- |
| 580 5201 | M&S Issues | 3,765 | 3,500 | 46 | | 3,500- |

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4010 FRONTIER GARAGE

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--------------------|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 580 5210 | Safety Equipment & Suppli | 6,117 | 10,000 | 1,533 | 7,000 | 3,000- |
| ----- | | | | | | |
| GENERAL OFFICE | | 19,572 | 112,000 | 10,951 | 70,000 | 42,000- |
| ----- | | | | | | |
| TOTAL EXPENSES | | 11,126,317 | 13,156,786 | 9,384,448 | 12,511,814 | 644,972- |
| ----- | | | | | | |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2
Division 40
Department 4011
Niagara Frontier Transit Metro
METRO TRANS. AND MAINTENANCE
COLD SPRINGS GARAGE

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--------------------|--------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 511 0030 | Instruction Labor/Expense | 8,908 | 14,000 | 4,127 | 10,000 | 4,000- |
| 511 0040 | Supervision | 27,142 | | 23,927 | | |
| 511 0041 | Office & Clerical | 56,594 | | 63,817 | | |
| 511 0101 | Vacation Pay | 126,319 | | 104,672 | | |
| 511 0102 | Birthday & Anniversary Pay | 4,081 | | 4,320 | | |
| 511 0103 | Sick Pay | 36,390 | | 33,269 | | |
| 511 0104 | Personal Leave Pay | 16,924 | | 16,090 | | |
| 511 0105 | Holiday Pay | 48,513 | | 55,184 | | |
| 511 0106 | Jury Duty | | | 1,672 | | |
| 511 0108 | Bereavement Pay | 1,369 | | 870 | | |
| 511 0111 | Paid Lunch Pay | 25 | | 2,054 | | |
| 511 0112 | Attendance/Sick Leave Incentiv | 9,900 | 9,000 | 7,900 | 9,500 | 500 |
| 511 0113 | Sick Pay Buy Back | | 1,000 | 361 | 500 | 500- |
| 511 0116 | Vacation, Sick PL Buy Back | 226 | 1,000 | | 500 | 500- |
| 511 0200 | Revenue Vehicle Servicing | 1,111,087 | | 963,541 | | |
| 511 0234 | Physical Examination Labor | 328 | | 254 | | |
| 511 0325 | SNOWPLOWING | 4,403 | | 1,218 | | |
| 511 0400 | Facilities Maintenance | 390,734 | | 321,050 | | |
| 511 0700 | Attrition | | 157,185- | | 170,000- | 12,815- |
| 511 0900 | Overtime | 196,561 | 175,000 | 111,558 | 170,000 | 5,000- |
| 511 0925 | Shift Differential | | 19,000 | | 19,000 | |
| 511 9700 | Contract Bonus | | | | 26,073 | 26,073 |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--------------------------------|----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 511 9998 | Budget | | 2,100,979 | | 2,161,303 | 60,324 |
| ----- | | | | | | |
| MAINTENANCE SALARY & WAGES | | 2,039,504 | 2,162,794 | 1,715,884 | 2,226,876 | 64,082 |
| ----- | | | | | | |
| 514 0472 | Misc Labor/Expense | 287 | 300 | | 300 | |
| ----- | | | | | | |
| GEN & ADMIN SALARY & WAGES | | 287 | 300 | | 300 | |
| ----- | | | | | | |
| 515 9998 | Budget | 1,629,432 | 1,815,958 | 1,445,164 | 1,846,134 | 30,176 |
| ----- | | | | | | |
| EMPLOYEE BENEFITS | | 1,629,432 | 1,815,958 | 1,445,164 | 1,846,134 | 30,176 |
| ----- | | | | | | |
| 521 0062 | Accident Repairs | 31,434- | 25,000- | 22,497- | 28,000- | 3,000- |
| 521 5200 | M&S Direct Charge (Specia | 539,679 | 600,000 | 196,120 | 550,000 | 50,000- |
| 521 5201 | M&S Issues | 954,783 | 1,200,000 | 1,193,351 | 1,050,000 | 150,000- |
| 521 6010 | Other Fluids | 11,887 | 10,500 | 9,966 | 12,000 | 1,500 |
| ----- | | | | | | |
| REVENUE VEHICLE MAINT & TRANS | | 1,474,915 | 1,785,500 | 1,376,940 | 1,584,000 | 201,500- |
| ----- | | | | | | |
| 522 5200 | M&S Direct Charge (Specia | 29,017 | | 14,363 | | |
| 522 5201 | M&S Issues | 917 | | 35 | | |
| 522 9998 | Budget | | 31,000 | | 31,000 | |
| ----- | | | | | | |
| NON-REV VEHICLE MAINT & REPAIR | | 29,934 | 31,000 | 14,398 | 31,000 | |
| ----- | | | | | | |
| 524 0070 | Diesel Expense | 1,217,985 | | 993,825 | 1,108,352 | 1,108,352 |
| 524 0080 | Operation of Service Truck | 13,292 | 10,500 | 11,513 | 14,000 | 3,500 |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| Company 2 Division 40 Department 4011 Niagara Frontier Transit Metro METRO TRANS. AND MAINTENANCE COLD SPRINGS GARAGE | | | | | | |
| ** EXPENSES ** | | | | | | |
| 524 5201 | M&S Issues | 26,078 | 24,500 | 20,633 | 27,500 | 3,000 |
| 524 9998 | Budget | | 885,593 | | | 885,593- |
| ----- AUTOMOTIVE | | 1,257,355 | 920,593 | 1,025,971 | 1,149,852 | 229,259 |
| 525 5200 | M&S Direct Charge (Specia | 91,718 | 75,000 | 99,927 | 85,000 | 10,000 |
| 525 5201 | M&S Issues | 17,027- | 10,000- | 3,277- | 15,000- | 5,000- |
| ----- FACILITIES | | 74,691 | 65,000 | 96,650 | 70,000 | 5,000 |
| 527 5270 | Environmental Costs | 48,870 | | 30,343 | | |
| 527 9998 | Budget | | 42,000 | | 42,000 | |
| ----- ENVIRONMENTAL | | 48,870 | 42,000 | 30,343 | 42,000 | |
| 533 0222 | Utilities Expense | 432 | | 475 | | |
| 533 9998 | Budget | | 400 | | 400 | |
| ----- WATER | | 432 | 400 | 475 | 400 | |
| 534 0222 | Utilities Expense | 643 | | 580 | 500 | 500 |
| ----- TELEPHONE | | 643 | | 580 | 500 | 500 |
| 571 0014 | Management Fees | 293,087 | 313,438 | 260,699 | 319,555 | 6,117 |
| 571 0163 | Professional Services | 944 | | | | |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4011 COLD SPRINGS GARAGE

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|------------------------------|----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| ----- | | | | | | |
| CONSULTANTS/OUTSIDE SERVICES | | 294,031 | 313,438 | 260,699 | 319,555 | 6,117 |
| ----- | | | | | | |
| 580 0361 | General Office | 1,060 | 700 | 1,981 | 1,000 | 300 |
| 580 0364 | Cleaning & Operations | 405 | 2,500 | 186 | 500 | 2,000- |
| 580 0365 | Stationary | 21 | | | | |
| 580 0368 | Technology/Equipment/Serv | 4,873 | 45,000 | 1,142 | 35,000 | 10,000- |
| 580 5210 | Safety Equipment & Supplie | 5,353 | 3,000 | 1,233 | 4,000 | 1,000 |
| ----- | | | | | | |
| GENERAL OFFICE | | 11,712 | 51,200 | 4,542 | 40,500 | 10,700- |
| ----- | | | | | | |
| TOTAL EXPENSES | | 6,861,806 | 7,188,183 | 5,971,646 | 7,311,117 | 122,934 |
| ----- | | | | | | |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

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| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--------------------|----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 511 0030 | Instruction Labor/Expense | 336 | 14,000 | | 4,000 | 10,000- |
| 511 0040 | Supervision | 137,490 | | 102,229 | | |
| 511 0041 | Office & Clerical | | | 20,822 | | |
| 511 0101 | Vacation Pay | 153,678 | | 127,026 | | |
| 511 0102 | Birthday & Anniversary Pay | 3,960 | | 4,484 | | |
| 511 0103 | Sick Pay | 58,017 | | 41,296 | | |
| 511 0104 | Personal Leave Pay | 19,639 | | 12,267 | | |
| 511 0105 | Holiday Pay | 52,039 | | 50,976 | | |
| 511 0108 | Bereavement Pay | 2,063 | | 2,747 | | |
| 511 0112 | Attendance/Sick Leave Inc | 11,550 | 16,000 | 9,350 | 12,000 | 4,000- |
| 511 0113 | Sick Pay Buy Back | 328 | 1,000 | 1,013 | 500 | 500- |
| 511 0116 | Vacation, Sick PL Buy Back | 3,032 | 1,000 | 1,353 | 3,000 | 2,000 |
| 511 0200 | Revenue Vehicle Servicing | 1,146,434 | | 925,706 | | |
| 511 0234 | Physical Examination Labo | 1,109 | | 1,035 | | |
| 511 0300 | Shop & Garage Equip Maint | 48,827 | | 30,763 | | |
| 511 0400 | Facilities Maintenance | 252,265 | | 166,581 | | |
| 511 0472 | Misc Labor/Expense | 208 | | 979 | | |
| 511 0700 | Attrition | | 160,000- | | 260,000- | 100,000- |
| 511 0900 | Overtime | 314,408 | 300,000 | 236,102 | 290,000 | 10,000- |
| 511 0925 | Shift Differential | | 22,000 | | 22,000 | |
| 511 9700 | Contract Bonus | | | | 27,423 | 27,423 |
| 511 9998 | Budget | | 2,266,968 | | 2,293,773 | 26,805 |

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4013 BABCOCK GARAGE

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--------------------|--------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| ----- | | | | | | |
| | MAINTENANCE SALARY & WAGES | 2,205,383 | 2,460,968 | 1,734,729 | 2,392,696 | 68,272- |
| ----- | | | | | | |
| 515 9998 | Budget | 1,712,960 | 1,994,338 | 1,371,373 | 1,908,663 | 85,675- |
| ----- | | | | | | |
| | EMPLOYEE BENEFITS | 1,712,960 | 1,994,338 | 1,371,373 | 1,908,663 | 85,675- |
| ----- | | | | | | |
| 521 0062 | Accident Repairs | 19,256- | 25,000- | 31,150- | 20,000- | 5,000 |
| 521 5200 | M&S Direct Charge (Specia | 890,062 | 400,000 | 321,720 | 400,000 | |
| 521 5201 | M&S Issues | 717,455 | 1,300,000 | 1,136,590 | 1,050,000 | 250,000- |
| 521 6010 | Other Fluids | 6,660 | 6,000 | 6,121 | 7,000 | 1,000 |
| ----- | | | | | | |
| | REVENUE VEHICLE MAINT & TRANS | 1,594,921 | 1,681,000 | 1,433,281 | 1,437,000 | 244,000- |
| ----- | | | | | | |
| 522 5200 | M&S Direct Charge (Specia | 37,889 | | 31,450 | | |
| 522 5201 | M&S Issues | 1,196 | | 450 | | |
| 522 9998 | Budget | | 30,000 | | 25,000 | 5,000- |
| ----- | | | | | | |
| | NON-REV VEHICLE MAINT & REPAIR | 39,085 | 30,000 | 31,900 | 25,000 | 5,000- |
| ----- | | | | | | |
| 524 0070 | Diesel Expense | 1,248,615 | | 984,643 | 1,136,225 | 1,136,225 |
| 524 0080 | Operation of Service Truc | 6,844 | 6,500 | 4,940 | 7,200 | 700 |
| 524 5201 | M&S Issues | 29,188 | 26,500 | 23,996 | 30,500 | 4,000 |
| 524 9998 | Budget | | 906,430 | | | 906,430- |
| ----- | | | | | | |
| | AUTOMOTIVE | 1,284,647 | 939,430 | 1,013,579 | 1,173,925 | 234,495 |
| ----- | | | | | | |

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Company 2
Division 40
Department 4013
Niagara Frontier Transit Metro
METRO TRANS. AND MAINTENANCE
BABCOCK GARAGE

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|-------------------------|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 525 5200 | M&S Direct Charge (Specia | 83,867 | | 79,625 | | |
| 525 5201 | M&S Issues | 435 | | 6,843 | | |
| 525 9998 | Budget | | 77,000 | | 82,000 | 5,000 |
| ----- FACILITIES | | 84,302 | 77,000 | 86,468 | 82,000 | 5,000 |
| 527 5270 | Environmental Costs | 27,157 | | 28,125 | | |
| 527 9998 | Budget | | 45,000 | | 30,000 | 15,000- |
| ----- ENVIRONMENTAL | | 27,157 | 45,000 | 28,125 | 30,000 | 15,000- |
| 531 0222 | Utilities Expense | 83,949 | | 63,954 | | |
| 531 9998 | Budget | | 85,000 | | 85,000 | |
| ----- ELECTRIC POWER | | 83,949 | 85,000 | 63,954 | 85,000 | |
| 532 0222 | Utilities Expense | 97,552 | | 53,501 | | |
| 532 9998 | Budget | | 110,000 | | 112,000 | 2,000 |
| ----- GAS | | 97,552 | 110,000 | 53,501 | 112,000 | 2,000 |
| 533 0222 | Utilities Expense | 18,135 | | 24,161 | | |
| 533 9998 | Budget | | 16,000 | | 22,000 | 6,000 |
| ----- WATER | | 18,135 | 16,000 | 24,161 | 22,000 | 6,000 |
| 534 0222 | Utilities Expense | 676 | | 617 | | |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4013 BABCOCK GARAGE

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|------------------------------|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 534 9998 | Budget | | | | 1,000 | 1,000 |
| ----- | | | | | | |
| TELEPHONE | | 676 | | 617 | 1,000 | 1,000 |
| ----- | | | | | | |
| 571 0014 | Management Fees | 306,662 | 309,841 | 271,008 | 314,653 | 4,812 |
| 571 0163 | Professional Services | 617 | | | | |
| 571 0362 | Temporary Help | 25 | | | | |
| ----- | | | | | | |
| CONSULTANTS/OUTSIDE SERVICES | | 307,304 | 309,841 | 271,008 | 314,653 | 4,812 |
| ----- | | | | | | |
| 580 0361 | General Office | 105 | 1,100 | 688 | 200 | 900- |
| 580 0364 | Cleaning & Operations | 931 | 4,000 | 1,039 | 1,100 | 2,900- |
| 580 0368 | Technology/Equipment/Serv | 3,931 | 50,000 | 1,540 | 40,000 | 10,000- |
| 580 5210 | Safety Equipment & Suppli | 6,948 | 6,500 | 767 | 7,000 | 500 |
| ----- | | | | | | |
| GENERAL OFFICE | | 11,915 | 61,600 | 4,034 | 48,300 | 13,300- |
| ----- | | | | | | |
| TOTAL EXPENSES | | 7,467,986 | 7,810,177 | 6,116,730 | 7,632,237 | 177,940- |
| ----- | | | | | | |

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Budget Work Detail Report - Fiscal Year 2020-21

Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4014 SHOPS

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--------------------|----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 511 0030 | Instruction Labor/Expense | 6,715 | 14,999 | 5,872 | 9,000 | 5,999- |
| 511 0040 | Supervision | 41,222 | | 35,154 | | |
| 511 0041 | Office & Clerical | 10,451 | | 17,903 | | |
| 511 0101 | Vacation Pay | 243,441 | | 221,772 | | |
| 511 0102 | Birthday & Anniversary Pay | 12,259 | | 11,090 | | |
| 511 0103 | Sick Pay | 85,792 | | 60,190 | | |
| 511 0104 | Personal Leave Pay | 31,578 | | 27,622 | | |
| 511 0105 | Holiday Pay | 86,682 | | 101,844 | | |
| 511 0106 | Jury Duty | 2,941 | | 432 | | |
| 511 0107 | Military Leave Pay | 10,678 | | 9,362 | | |
| 511 0108 | Bereavement Pay | 4,811 | | 4,346 | | |
| 511 0112 | Attendance/Sick Leave Inc | 21,400 | 27,000 | 14,800 | 24,000 | 3,000- |
| 511 0113 | Sick Pay Buy Back | 3,557 | 3,000 | 2,350 | 4,000 | 1,000 |
| 511 0116 | Vacation, Sick PL Buy Back | 1,692 | 2,000 | | 2,000 | |
| 511 0200 | Revenue Vehicle Servicing | 2,131,773 | | 1,798,788 | | |
| 511 0234 | Physical Examination Labor | 290 | | 525 | | |
| 511 0300 | Shop & Garage Equip Maint | 11,164 | | 35,545 | | |
| 511 0325 | SNOWPLOWING | 4,805 | | 2,146 | | |
| 511 0400 | Facilities Maintenance | 229,921 | | 197,387 | | |
| 511 0472 | Misc Labor/Expense | | | 237 | | |
| 511 0500 | Radio Equipment Maintena | 145,553 | | 115,707 | | |
| 511 0600 | Fare Collection Equipment | 4,893 | | 34,651 | | |

Bdg Wrk-Full Account No Report

QB202 Date 03/17/20
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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

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| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|----------------------------|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 511 0700 | Attrition | | 489,177- | | 400,000- | 89,177 |
| 511 0900 | Overtime | 97,464 | 300,000 | 86,528 | 210,000 | 90,000- |
| 511 0925 | Shift Differential | | 2,000 | | 2,000 | |
| 511 9700 | Contract Bonus | | | | 48,421 | 48,421 |
| 511 9998 | Budget | | 3,615,675 | | 3,702,847 | 87,172 |
| ----- | | | | | | |
| MAINTENANCE SALARY & WAGES | | 3,189,082 | 3,475,497 | 2,784,251 | 3,602,268 | 126,771 |
| ----- | | | | | | |
| 514 0101 | Vacation Pay | 1,192 | | 3,855 | | |
| 514 0103 | Sick Pay | 398 | | 405 | | |
| 514 0104 | Personal Leave Pay | 595 | | 405 | | |
| 514 0105 | Holiday Pay | | | 405 | | |
| 514 0112 | Attendance/Sick Leave Inc | | | 200 | | |
| 514 0152 | Vault Drivers | 45,911 | | 37,876 | | |
| 514 0471 | Stores Labor/Expense | 27,327 | | 180 | | |
| 514 0472 | Misc Labor/Expense | 1,594 | | 27 | | |
| 514 0900 | Overtime | 18 | | 19 | | |
| 514 9998 | Budget | | 52,752 | | 53,924 | 1,172 |
| ----- | | | | | | |
| GEN & ADMIN SALARY & WAGES | | 77,035 | 52,752 | 43,372 | 53,924 | 1,172 |
| ----- | | | | | | |
| 515 9998 | Budget | 2,826,063 | 2,951,689 | 2,450,380 | 3,078,706 | 127,017 |
| ----- | | | | | | |
| EMPLOYEE BENEFITS | | 2,826,063 | 2,951,689 | 2,450,380 | 3,078,706 | 127,017 |
| ----- | | | | | | |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

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| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---|----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 520 0147 | Elevator Maintenance & In | 5,313 | 5,100 | 3,200 | 5,500 | 400 |
| 520 0149 | Elevator Repairs | 1,325 | 1,600 | 110 | 1,500 | 100- |
| ----- MAINTENANCE AND REPAIRS | | 6,638 | 6,700 | 3,310 | 7,000 | 300 |
| 521 0054 | Tire Expense | 623,999 | 660,776 | 557,203 | 680,000 | 19,224 |
| 521 5200 | M&S Direct Charge (Specia | 112,551 | 250,000 | 85,207 | 200,000 | 50,000- |
| 521 5201 | M&S Issues | 8,336 | 50,000 | 9,292 | 25,000 | 25,000- |
| 521 5202 | M&S Workshop Labor/Mater | 90 | | | 100 | 100 |
| 521 5205 | M&S Obsolete Inventory | 158,518 | | | 30,000 | 30,000 |
| ----- REVENUE VEHICLE MAINT & TRANS | | 903,494 | 960,776 | 651,702 | 935,100 | 25,676- |
| 522 5200 | M&S Direct Charge (Specia | 17,517 | | 14,340 | | |
| 522 5201 | M&S Issues | 5,750 | 20,000 | 2,380 | 24,000 | 4,000 |
| ----- NON-REV VEHICLE MAINT & REPAIR | | 23,267 | 20,000 | 16,720 | 24,000 | 4,000 |
| 524 0080 | Operation of Service Truck | 395 | 1,500 | 398 | 500 | 1,000- |
| 524 5201 | M&S Issues | 327 | | | 500 | 500 |
| ----- AUTOMOTIVE | | 722 | 1,500 | 398 | 1,000 | 500- |
| 525 5200 | M&S Direct Charge (Specia | 163,829 | | 120,637 | | |
| 525 5201 | M&S Issues | 33,394 | | 27,269 | | |
| 525 9998 | Budget | | 180,000 | | 200,000 | 20,000 |

Bdg Wrk-Full Account No Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Company 2
Division 40
Department 4014
Niagara Frontier Transit Metro
METRO TRANS. AND MAINTENANCE
SHOPS

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--------------------|---------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| ----- | | | | | | |
| FACILITIES | | 197,223 | 180,000 | 147,906 | 200,000 | 20,000 |
| ----- | | | | | | |
| 527 5270 | Environmental Costs | 8,854 | | | | |
| 527 9998 | Budget | | 10,000 | | 10,000 | |
| ----- | | | | | | |
| ENVIRONMENTAL | | 8,854 | 10,000 | | 10,000 | |
| ----- | | | | | | |
| 531 0222 | Utlities Expense | 207,191 | | 158,607 | | |
| 531 9998 | Budget | | 200,000 | | 200,000 | |
| ----- | | | | | | |
| ELECTRIC POWER | | 207,191 | 200,000 | 158,607 | 200,000 | |
| ----- | | | | | | |
| 532 0222 | Utlities Expense | 163,282 | | 91,048 | | |
| 532.9998 | Budget | | 180,000 | | 185,000 | 5,000 |
| ----- | | | | | | |
| GAS | | 163,282 | 180,000 | 91,048 | 185,000 | 5,000 |
| ----- | | | | | | |
| 533 0222 | Utlities Expense | 32,433 | | 23,990 | | |
| 533 9998 | Budget | | 39,999 | | 35,000 | 4,999- |
| ----- | | | | | | |
| WATER | | 32,433 | 39,999 | 23,990 | 35,000 | 4,999- |
| ----- | | | | | | |
| 534 0222 | Utlities Expense | 194 | 299 | 163 | | 299- |
| 534 9998 | Budget | | | | 250 | 250 |
| ----- | | | | | | |
| TELEPHONE | | 194 | 299 | 163 | 250 | 49- |
| ----- | | | | | | |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--|-----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| Company 2 Division 40 Department 4014 Niagara Frontier Transit Metro METRO TRANS. AND MAINTENANCE SHOPS | | | | | | |
| ** EXPENSES ** | | | | | | |
| 571 0014 | Management Fees | 1,903,066 | 2,072,195 | 1,597,840 | 2,064,547 | 7,648- |
| 571 0230 | Radio Mobilie Units | 83,983 | 115,000 | 88,696 | 120,000 | 5,000 |
| 571 0231 | Radio Base Stations | 51,750 | 50,000 | 64,282 | 53,000 | 3,000 |
| CONSULTANTS/OUTSIDE SERVICES | | 2,038,799 | 2,237,195 | 1,750,818 | 2,237,547 | 352 |
| 576 0359 | Travel & Entertainment | 11 | | | | |
| EMPLOYEE TRAVEL | | 11 | | | | |
| 577 5900 | Employee Training | 38,639 | 48,000 | 61,183 | 45,000 | 3,000- |
| EMPLOYEE TRAINING | | 38,639 | 48,000 | 61,183 | 45,000 | 3,000- |
| 580 0361 | General Office | 21 | 4,000 | 714 | 2,000 | 2,000- |
| 580 0363 | Machine Rental & Repair | | 500 | | 500 | |
| 580 0364 | Cleaning & Operations | 403 | 8,000 | 594 | 2,000 | 6,000- |
| 580 0368 | Technology/Equipment/Serv | 289,452 | 362,000 | 257,058 | 1,333,816 | 971,816 |
| 580 0385 | Safety/Service Awards | | 1,000 | | 1,000 | |
| 580 5201 | M&S Issues | 18 | 500 | | 500 | |
| 580 5210 | Safety Equipment & Supplies | 7,883 | 6,000 | 13,774 | 8,000 | 2,000 |
| GENERAL OFFICE | | 297,777 | 382,000 | 272,140 | 1,347,816 | 965,816 |
| TOTAL EXPENSES | | 10,010,704 | 10,746,407 | 8,455,988 | 11,962,611 | 1,216,204 |

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/30/20
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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4015 BUS LOOPS

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|-----------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 525 | FACILITIES | 19,141 | 25,000 | 25,309 | 26,000 | 1,000 |
| 527 | ENVIRONMENTAL | 671 | | 1,694 | 1,000 | 1,000 |
| 531 | ELECTRIC POWER | 92,600 | 89,000 | 73,162 | 94,000 | 5,000 |
| 533 | WATER | 4,830 | 5,000 | 5,379 | 3,500 | 1,500- |
| 572 | RENT EXPENSE | 9,600 | 9,600 | 8,000 | 9,600 | |
| 574 | TAXES AND ASSESSMENTS | 1,788 | | 225 | 1,800 | 1,800 |
| 580 | GENERAL OFFICE | 801 | 800 | 4,941 | 1,000 | 200 |
| TOTAL | EXPENSES | 129,431 | 129,400 | 118,710 | 136,900 | 7,500 |

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/30/20
Time 11:27

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 2 NFI Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4016 MECHANICAL

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 511 | MAINTENANCE SALARY & WAGES | 103,568 | 166,186 | 98,498 | 169,555 | 3,369 |
| 515 | EMPLOYEE BENEFITS | 92,073 | 148,003 | 87,214 | 148,991 | 988 |
| 571 | CONSULTANTS/OUTSIDE SERVICES | 12,557 | | | | |
| 580 | GENERAL OFFICE | 1,383 | 3,500 | 1,329 | 2,400 | 1,100- |
| TOTAL | EXPENSES | 209,581 | 317,689 | 187,041 | 320,946 | 3,257 |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|----------------------------|----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 511 0041 | Office & Clerical | 323,377 | | 253,135 | | |
| 511 0101 | Vacation Pay | 24,895 | | 35,699 | | |
| 511 0102 | Birthday & Anniversary Pay | 1,136 | | 1,417 | | |
| 511 0103 | Sick Pay | 10,715 | | 8,880 | | |
| 511 0104 | Personal Leave Pay | 4,632 | | 3,889 | | |
| 511 0105 | Holiday Pay | 13,226 | | 13,868 | | |
| 511 0107 | Military Leave Pay | | | 344 | | |
| 511 0108 | Bereavement Pay | 753 | | 192 | | |
| 511 0111 | Paid Lunch Pay | 45,768 | | 35,841 | | |
| 511 0112 | Attendance/Sick Leave Inc | 5,800 | 9,000 | 4,800 | 7,000 | 2,000- |
| 511 0116 | Vacation, Sick PL Buy Back | 765 | | 3,242 | | |
| 511 0234 | Physical Examination Labor | 522 | | 373 | | |
| 511 0472 | Misc Labor/Expense | 385 | | 336 | | |
| 511 0700 | Attrition | | | | 50,000- | 50,000- |
| 511 0900 | Overtime | 176,353 | 155,000 | 130,040 | 165,000 | 10,000 |
| 511 9700 | Contract Bonus | | | | 10,791 | 10,791 |
| 511 9998 | Budget | | 571,256 | | 586,271 | 15,015 |
| <hr/> | | | | | | |
| MAINTENANCE SALARY & WAGES | | 608,327 | 735,256 | 492,056 | 719,062 | 16,194- |
| <hr/> | | | | | | |
| 514 0101 | Vacation Pay | 30,362 | | 19,113 | | |
| 514 0102 | Birthday & Anniversary Pay | 785 | | 801 | | |
| 514 0103 | Sick Pay | 3,011 | | 1,234 | | |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4019 STOREROOM- BUS

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|-----------------------------|----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 514 0104 | Personal Leave Pay | 1,922 | | 1,875 | | |
| 514 0105 | Holiday Pay | 7,542 | | 8,091 | | |
| 514 0107 | Military Leave Pay | | | 344- | | |
| 514 0108 | Bereavement Pay | 581 | | | | |
| 514 0111 | Paid Lunch Pay | 20,174 | | 21,550 | | |
| 514 0112 | Attendance/Sick Leave Inc | 1,400 | 4,000 | 1,800 | 2,000 | 2,000- |
| 514 0234 | Physical Examination Labor | 40 | | | | |
| 514 0471 | Stores Labor/Expense | 141,119 | | 151,257 | | |
| 514 0900 | Overtime | 3,365 | 12,000 | 2,932 | 10,000 | 2,000- |
| 514 9998 | Budget | | 243,695 | | 249,312 | 5,617 |
| ----- | | | | | | |
| GEN & ADMIN SALARY & WAGES | | 210,301 | 259,695 | 208,309 | 261,312 | 1,617 |
| ----- | | | | | | |
| 515 9998 | Budget | 587,818 | 773,818 | 527,614 | 742,977 | 30,841- |
| ----- | | | | | | |
| EMPLOYEE BENEFITS | | 587,818 | 773,818 | 527,614 | 742,977 | 30,841- |
| ----- | | | | | | |
| 523 5200 | M&S Direct Charge (Specia | 2,567 | 5,000 | 3,569 | 3,500 | 1,500- |
| 523 5201 | M&S Issues | 6,743 | 11,000 | 6,443 | 11,000 | |
| ----- | | | | | | |
| IMPROVEMENTS & REPLACEMENTS | | 9,310 | 16,000 | 10,012 | 14,500 | 1,500- |
| ----- | | | | | | |
| 534 0222 | Utilities Expense | | | 89 | | |
| ----- | | | | | | |
| TELEPHONE | | | | 89 | | |
| ----- | | | | | | |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---|----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| Company 2 Division 40 Department 4019 Niagara Frontier Transit Metro METRO TRANS. AND MAINTENANCE STOREROOM- BUS | | | | | | |
| ** EXPENSES ** | | | | | | |
| 571 0014 | Management Fees | 261,626 | 298,878 | 225,973 | 315,032 | 16,154 |
| CONSULTANTS/OUTSIDE SERVICES | | 261,626 | 298,878 | 225,973 | 315,032 | 16,154 |
| 576 9998 | Budget | | | | 3,000 | 3,000 |
| EMPLOYEE TRAVEL | | | | | 3,000 | 3,000 |
| 577 5900 | Employee Training | | | | 2,500 | 2,500 |
| EMPLOYEE TRAINING | | | | | 2,500 | 2,500 |
| 580 0361 | General Office | 208 | 1,200 | 224 | 500 | 700- |
| 580 0363 | Machine Rental & Repair | | 500 | | 200 | 300- |
| 580 0368 | Technology/Equipment/Serv | 614 | 2,500 | 829 | 1,500 | 1,000- |
| 580 5201 | M&S Issues | | 500 | | 500 | |
| 580 5210 | Safety Equipment & Supplie | 671 | 500 | 193 | 800 | 300 |
| GENERAL OFFICE | | 1,493 | 5,200 | 1,246 | 3,500 | 1,700- |
| TOTAL EXPENSES | | 1,678,875 | 2,088,847 | 1,465,299 | 2,061,883 | 26,964- |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4032 METRO LINK

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--------------------------------|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 511 0200 | Revenue Vehicle Servicing | | | 831 | | |
| ----- | | | | 831 | ----- | |
| MAINTENANCE SALARY & WAGES | | | | | | |
| 512 0031 | Operator Labor/Expense | 103,191 | | 90 | | |
| 512 0033 | Student Operator Labor | 721 | | | | |
| 512 0101 | Vacation Pay | 303 | | | | |
| 512 0472 | Misc Labor/Expense | 4 | | 228 | | |
| 512 0900 | Overtime | 1 | | 179 | | |
| 512 9998 | Budget | | 159,732 | | | 159,732- |
| ----- | | 104,220 | 159,732 | 497 | | 159,732- |
| TRANSPORTATION SALARY & WAGES | | | | | | |
| 515 9998 | Budget | 90,018 | 143,280 | 1,065 | | 143,280- |
| ----- | | 90,018 | 143,280 | 1,065 | | 143,280- |
| EMPLOYEE BENEFITS | | | | | | |
| 521 5200 | M&S Direct Charge (Specia | 53,899 | | 16,646 | | |
| 521 5201 | M&S Issues | 134,879 | | 118,186 | | |
| 521 9998 | Budget | 116,412- | 69,000 | 77,743- | | 69,000- |
| ----- | | 72,366 | 69,000 | 57,089 | | 69,000- |
| REVENUE VEHICLE MAINT & TRANS | | | | | | |
| 522 9998 | Budget | 1,431 | 1,890 | 1,165 | | 1,890- |
| ----- | | 1,431 | 1,890 | 1,165 | | 1,890- |
| NON-REV VEHICLE MAINT & REPAIR | | | | | | |

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| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--------------------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 524 0070 | Diesel Expense | 129,155 | | 104,672 | | |
| 524 9998 | Budget | 44,153- | 23,359 | 39,727- | | 23,359- |
| ----- | | | | | | |
| AUTOMOTIVE | | 85,002 | 23,359 | 64,945 | | 23,359- |
| ----- | | | | | | |
| 525 9998 | Budget | 16,032 | 6,750 | 19,251 | | 6,750- |
| ----- | | | | | | |
| FACILITIES | | 16,032 | 6,750 | 19,251 | | 6,750- |
| ----- | | | | | | |
| 527 9998 | Budget | 2,120 | 1,910 | 1,357 | | 1,910- |
| ----- | | | | | | |
| ENVIRONMENTAL | | 2,120 | 1,910 | 1,357 | | 1,910- |
| ----- | | | | | | |
| 531 9998 | Budget | 6,733 | 6,390 | 5,037 | | 6,390- |
| ----- | | | | | | |
| ELECTRIC POWER | | 6,733 | 6,390 | 5,037 | | 6,390- |
| ----- | | | | | | |
| 532 9998 | Budget | 6,507 | 5,630 | 3,872 | | 5,630- |
| ----- | | | | | | |
| GAS | | 6,507 | 5,630 | 3,872 | | 5,630- |
| ----- | | | | | | |
| 533 9998 | Budget | 956 | 885 | 782 | | 885- |
| ----- | | | | | | |
| WATER | | 956 | 885 | 782 | | 885- |
| ----- | | | | | | |
| 534 9998 | Budget | 781 | 1,080 | 661 | | 1,080- |
| ----- | | | | | | |
| TELEPHONE | | 781 | 1,080 | 661 | | 1,080- |
| ----- | | | | | | |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|-------------------------------|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 541 0264 | Property & Fire Insurance | 2,563 | | 2,381 | | |
| 541 0265 | BUILDINGS | 54,716 | | 46,933 | | |
| 541 9998 | Budget | | 59,293 | | | 59,293- |
| -----INSURANCE----- | | 57,279 | 59,293 | 49,314 | | 59,293- |
| 542 0261 | Resv Appropriations | 23,946- | | 1,229 | | |
| -----CLAIM LOSSES----- | | 23,946- | | 1,229 | | |
| 553 0370 | Transit Police | 56,084 | | 50,711 | | |
| 553 9998 | Budget | | 60,588 | | | 60,588- |
| -----POLICE PROTECTION----- | | 56,084 | 60,588 | 50,711 | | 60,588- |
| 580 0365 | Stationary | 167 | | 158 | | |
| 580 0368 | Technology/Equipment/Serv | 50- | 2,000 | | | 2,000- |
| -----GENERAL OFFICE----- | | 117 | 2,000 | 158 | | 2,000- |
| 592 0510 | Rail Overhead - Salary | 10,648 | 17,727 | 7,584 | | 17,727- |
| 592 0512 | Rail Overhead - Expenses | 28,563 | 26,581 | 23,465 | | 26,581- |
| -----DIVISION OPERATIONS----- | | 39,211 | 44,308 | 31,049 | | 44,308- |
| -----TOTAL EXPENSES----- | | 514,911 | 586,095 | 289,013 | | 586,095- |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--|----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| Company 2 Division 40 Department 4062 Niagara Frontier Transit Metro METRO TRANS. AND MAINTENANCE PARATRANSIT | | | | | | |
| ** EXPENSES ** | | | | | | |
| 511 0105 | Holiday Pay | 211 | | 213 | | |
| 511 0200 | Revenue Vehicle Servicing | 266,817 | | 284,417 | | |
| 511 0400 | Facilities Maintenance | | | 109 | | |
| 511 0900 | Overtime | 205,376 | 220,000 | 172,905 | 230,000 | 10,000 |
| 511 9998 | Budget | | | | 169,160 | 169,160 |
| ----- MAINTENANCE SALARY & WAGES | | 472,404 | 220,000 | 457,644 | 399,160 | 179,160 |
| ----- | | | | | | |
| 512 0015 | Ambassador Training | 7,372 | 10,000 | 10,420 | 8,500 | 1,500- |
| 512 0030 | Instruction | 33,068 | 50,000 | 47,968 | 36,000 | 14,000- |
| 512 0031 | Operator Labor/Expense | 2,885,102 | | 2,558,958 | | |
| 512 0032 | Changing & Shifting Labor | 3,011 | | 1,578 | | |
| 512 0033 | Student Operator Labor | 110,295 | 130,000 | 137,164 | 115,000 | 15,000- |
| 512 0034 | Union Function Labor | 9,399 | 10,000 | 7,070 | 11,000 | 1,000 |
| 512 0036 | Smith System Training | 2,478 | | 1,024 | | |
| 512 0037 | Equipment Familiarization | 1,595 | | | | |
| 512 0041 | Office & Clerical | 198,761 | | 218,681 | | |
| 512 0101 | Vacation Pay | 152,560 | | 130,971 | | |
| 512 0102 | Birthday & Anniversary Pay | 7,589 | | 8,672 | | |
| 512 0103 | Sick Pay | 84,684 | | 70,520 | | |
| 512 0104 | Personal Leave Pay | 29,457 | | 26,111 | | |
| 512 0105 | Holiday Pay | 87,047 | | 93,192 | | |
| 512 0106 | Jury Duty | 1,522 | | 2,684 | | |

Bdg Wrk-Full Account No Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Company 2
Division 40
Department 4062
Niagara Frontier Transit Metro
METRO TRANS. AND MAINTENANCE
PARATRANSIT

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|-------------------------------|----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 512 0107 | Military Leave Pay | 200 | | | | |
| 512 0108 | Bereavement Pay | 3,149 | | 4,702 | | |
| 512 0111 | Paid Lunch Pay | 3,734 | | 346 | | |
| 512 0112 | Attendance/Sick Leave Inc | 22,400 | 15,000 | 12,000 | 25,000 | 10,000 |
| 512 0113 | Sick Pay Buy Back | 2,989 | 2,500 | 1,790 | 3,500 | 1,000 |
| 512 0116 | Vacation, Sick PL Buy Back | 1,111 | 1,200 | 1,247 | 1,500 | 300 |
| 512 0234 | Physical Examination Labor | 2,275 | 2,000 | 2,215 | 2,800 | 800 |
| 512 0472 | Misc Labor/Expense | 5,521 | 4,500 | 5,050 | 6,000 | 1,500 |
| 512 0700 | Attrition | | 390,275- | | 200,000- | 190,275 |
| 512 0900 | Overtime | 103,361 | 90,000 | 134,826 | 150,000 | 60,000 |
| 512 9700 | Contract Bonus | | | | 54,439 | 54,439 |
| 512 9998 | Budget | | 3,982,878 | | 4,070,244 | 87,366 |
| <hr/> | | | | | | |
| TRANSPORTATION SALARY & WAGES | | 3,758,680 | 3,907,803 | 3,477,189 | 4,283,983 | 376,180 |
| <hr/> | | | | | | |
| 513 0165 | Accident Reports Labor | 1,306 | 900 | 1,019 | 900 | |
| <hr/> | | | | | | |
| I&D SALARY & WAGES | | 1,306 | 900 | 1,019 | 900 | |
| <hr/> | | | | | | |
| 514 0101 | Vacation Pay | 666 | | 875 | | |
| 514 0103 | Sick Pay | 942 | | 558 | | |
| 514 0104 | Personal Leave Pay | 407 | | 226 | | |
| 514 0105 | Holiday Pay | | | 583 | | |
| 514 0111 | Paid Lunch Pay | 687 | | 3,592 | | |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

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| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--|----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| Company 2 Division 40 Department 4062 Niagara Frontier Transit Metro METRO TRANS. AND MAINTENANCE PARATRANSIT | | | | | | |
| ** EXPENSES ** | | | | | | |
| 514 0116 | Vacation, Sick PL Buy Back | | | 291 | | |
| 514 0472 | Misc Labor/Expense | 470 | 1,000 | 141 | 4,000 | 3,000 |
| 514 0900 | Overtime | | | 218 | | |
| ----- | | | | | | |
| GEN & ADMIN SALARY & WAGES | | 3,172 | 1,000 | 6,484 | 4,000 | 3,000 |
| ----- | | | | | | |
| 515 9998 | Budget | 3,466,471 | 3,484,089 | 3,284,300 | 3,870,564 | 386,475 |
| ----- | | | | | | |
| EMPLOYEE BENEFITS | | 3,466,471 | 3,484,089 | 3,284,300 | 3,870,564 | 386,475 |
| ----- | | | | | | |
| 521 0062 | Accident Repairs | 3,656- | | 416- | | |
| 521 5200 | M&S Direct Charge (Specia | 123,570 | | 75,831 | | |
| 521 5201 | M&S Issues | 173,722 | | 170,327 | | |
| 521 9998 | Budget | 116,412 | 391,000 | 77,743 | 515,000 | 124,000 |
| ----- | | | | | | |
| REVENUE VEHICLE MAINT & TRANS | | 410,048 | 391,000 | 323,485 | 515,000 | 124,000 |
| ----- | | | | | | |
| 522 5200 | M&S Direct Charge (Specia | 93 | | 399 | | |
| 522 9998 | Budget | 7,424 | 9,923 | 5,721 | 11,625 | 1,702 |
| ----- | | | | | | |
| NON-REV VEHICLE MAINT & REPAIR | | 7,517 | 9,923 | 6,120 | 11,625 | 1,702 |
| ----- | | | | | | |
| 524 0070 | Diesel Expense | | | | 117,530 | 117,530 |
| 524 0090 | GAS/REV VEHICLE | 399,739 | 360,500 | 328,269 | 402,753 | 42,253 |
| 524 9998 | Budget | 44,153 | 132,369 | 39,727 | | 132,369- |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4062 PARATRANSIT

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--------------------|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| ----- | | | | | | |
| AUTOMOTIVE | | 443,892 | 492,869 | 367,996 | 520,283 | 27,414 |
| ----- | | | | | | |
| 525 5200 | M&S Direct Charge (Specia | 1,866 | 2,000 | 2,300 | 2,000 | |
| 525 9998 | Budget | 82,306 | 35,438 | 98,773 | 44,000 | 8,562 |
| ----- | | | | | | |
| FACILITIES | | 84,172 | 37,438 | 101,073 | 46,000 | 8,562 |
| ----- | | | | | | |
| 527 9998 | Budget | 11,130 | 10,028 | 7,128 | 7,300 | 2,728- |
| ----- | | | | | | |
| ENVIRONMENTAL | | 11,130 | 10,028 | 7,128 | 7,300 | 2,728- |
| ----- | | | | | | |
| 531 9998 | Budget | 35,352 | 33,548 | 26,448 | 42,200 | 8,652 |
| ----- | | | | | | |
| ELECTRIC POWER | | 35,352 | 33,548 | 26,448 | 42,200 | 8,652 |
| ----- | | | | | | |
| 532 9998 | Budget | 34,166 | 29,557 | 20,332 | 36,900 | 7,343 |
| ----- | | | | | | |
| GAS | | 34,166 | 29,557 | 20,332 | 36,900 | 7,343 |
| ----- | | | | | | |
| 533 9998 | Budget | 4,491 | 4,646 | 4,108 | 6,000 | 1,354 |
| ----- | | | | | | |
| WATER | | 4,491 | 4,646 | 4,108 | 6,000 | 1,354 |
| ----- | | | | | | |
| 534 0222 | Utilities Expense | 1,759 | | 1,219 | | |
| 534 9998 | Budget | 228- | 3,240 | 769 | 3,468 | 228 |
| ----- | | | | | | |
| TELEPHONE | | 1,531 | 3,240 | 1,988 | 3,468 | 228 |
| ----- | | | | | | |

Bdg Wrk-Full Account No Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| Company 2 Division 40 Department 4062 Niagara Frontier Transit Metro METRO TRANS. AND MAINTENANCE PARATRANSIT | | | | | | |
| ** EXPENSES ** | | | | | | |
| 541 0264 | Property & Fire Insurance | 7,689 | | 7,145 | | |
| 541 0265 | BUILDINGS | 164,127 | | 140,791 | | |
| 541 9998 | Budget | | 158,112 | | 238,002 | 79,890 |
| -----INSURANCE----- | | 171,816 | 158,112 | 147,936 | 238,002 | 79,890 |
| 542 0261 | Resv Appropriations | 116,918- | | 57,000 | | |
| -----CLAIM LOSSES----- | | 116,918- | | 57,000 | | |
| 553 0370 | Transit Police | 336,507 | | 304,270 | | |
| 553 9998 | Budget | | 363,529 | | 448,367 | 84,838 |
| -----POLICE PROTECTION----- | | 336,507 | 363,529 | 304,270 | 448,367 | 84,838 |
| 571 0014 | Management Fees | 864,700 | 1,022,733 | 827,320 | 1,164,295 | 141,562 |
| -----CONSULTANTS/OUTSIDE SERVICES----- | | 864,700 | 1,022,733 | 827,320 | 1,164,295 | 141,562 |
| 576 5800 | Auto Reimbursement | 1,889 | 500 | 59 | 1,000 | 500 |
| -----EMPLOYEE TRAVEL----- | | 1,889 | 500 | 59 | 1,000 | 500 |
| 577 5900 | Employee Training | 3,789 | 5,000 | | 4,000 | 1,000- |
| -----EMPLOYEE TRAINING----- | | 3,789 | 5,000 | | 4,000 | 1,000- |
| 580 0361 | General Office | 5,765 | 3,000 | 1,872 | 6,000 | 3,000 |

Bdg Wrk-Full Account No Report

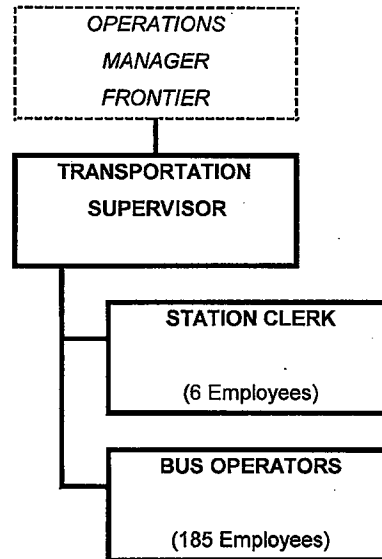
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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

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| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| Company 2 Division 40 Department 4062 Niagara Frontier Transit Metro METRO TRANS. AND MAINTENANCE PARATRANSIT | | | | | | |
| ** EXPENSES ** | | | | | | |
| 580 0365 | Stationary | 12,810 | 11,000 | 7,534 | 13,000 | 2,000 |
| 580 0368 | Technology/Equipment/Serv | 169,667 | 110,000 | 109,977 | 110,000 | |
| 580 5210 | Safety Equipment & Suppli | 82 | 500 | | 200 | 300- |
| ----- GENERAL OFFICE | | 188,324 | 124,500 | 119,383 | 129,200 | 4,700 |
| ----- | | | | | | |
| 582 0010 | Station & Office | 547 | | 1,325 | | |
| 582 0038 | Tolls Expense | 20,880 | | 20,607 | | |
| 582 9998 | Budget | | 12,000 | | 20,000 | 8,000 |
| ----- | | | | | | |
| TRANSPORTATION EXPENSE | | 21,427 | 12,000 | 21,932 | 20,000 | 8,000 |
| ----- | | | | | | |
| 592 0510 | Rail Overhead - Salary | 31,946 | 53,180 | 22,754 | 62,965 | 9,785 |
| 592 0512 | Rail Overhead - Expenses | 85,690 | 79,744 | 70,396 | 125,329 | 45,585 |
| ----- | | | | | | |
| DIVISION OPERATIONS | | 117,636 | 132,924 | 93,150 | 188,294 | 55,370 |
| ----- | | | | | | |
| 593 9100 | Cost Allocation Plan | 79,677 | 89,518 | 74,928 | 97,835 | 8,317 |
| ----- | | | | | | |
| COST ALLOCATION PLAN | | 79,677 | 89,518 | 74,928 | 97,835 | 8,317 |
| ----- | | | | | | |
| TOTAL EXPENSES | | 10,403,179 | 10,534,857 | 9,731,292 | 12,038,376 | 1,503,519 |
| ----- | | | | | | |

**FRONTIER
(Attachment C)**



TOTAL EMPLOYEES:

| | |
|-------|------------|
| NFTA | 1 |
| Metro | <u>191</u> |
| Total | 192 |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--------------------|----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 512 0015 | Ambassador Training | 17,106 | 15,000 | 6,134 | 17,000 | 2,000 |
| 512 0030 | Instruction Labor/Expense | 102,011 | 115,000 | 51,727 | 105,000 | 10,000- |
| 512 0031 | Operator Labor/Expense | 7,707,239 | | 6,833,963 | | |
| 512 0032 | Changing & Shifting Labor | 30,255 | | 24,313 | | |
| 512 0033 | Student Operator Labor | 84,824 | 90,000 | 21,567 | 90,000 | |
| 512 0034 | Union Function Labor | 35,348 | 35,000 | 10,883 | 36,000 | 1,000 |
| 512 0035 | Part Time Operators | 205 | | 85 | | |
| 512 0036 | Smith System Training | 3,002 | 15,000 | 4,557 | 5,000 | 10,000- |
| 512 0037 | Equipment Familiarization | 1,986 | 20,000 | 475 | 5,000 | 15,000- |
| 512 0041 | Office & Clerical | 241,336 | 240,000 | 199,666 | 240,000 | |
| 512 0101 | Vacation Pay | 581,734 | | 566,124 | | |
| 512 0102 | Birthday & Anniversary Pay | 14,494 | | 14,308 | | |
| 512 0103 | Sick Pay | 294,855 | | 204,082 | | |
| 512 0104 | Personal Leave Pay | 76,824 | | 82,426 | | |
| 512 0105 | Holiday Pay | 221,840 | | 249,703 | | |
| 512 0106 | Jury Duty | 2,763 | | 214 | | |
| 512 0107 | Military Leave Pay | | | 234 | | |
| 512 0108 | Bereavement Pay | 8,229 | | 9,696 | | |
| 512 0111 | Paid Lunch Pay | 204 | | 347 | | |
| 512 0112 | Attendance/Sick Leave Inc | 32,000 | 29,000 | 26,986 | 33,000 | 4,000 |
| 512 0113 | Sick Pay Buy Back | 2,784 | 10,000 | 4,092 | 6,000 | 4,000- |
| 512 0116 | Vacation, Sick PL Buy Back | 3,804 | 12,000 | 5,276 | 4,000 | 8,000- |

Bdg Wrk-Full Account No Report

QB202 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|-------------------------------|----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 512 0234 | Physical Examination Labor | 9,966 | | 8,055 | | |
| 512 0472 | Misc Labor/Expense | 9,846 | 10,000 | 11,705 | 10,000 | |
| 512 0700 | Attrition | | 1,625,964- | | 1,352,138- | 273,826 |
| 512 0900 | Overtime | 450,438 | 650,000 | 346,799 | 550,000 | 100,000- |
| 512 9700 | Contract Bonus | | | | 131,033 | 131,033 |
| 512 9998 | Budget | | 9,918,235 | | 10,268,581 | 350,346 |
| TRANSPORTATION SALARY & WAGES | | 9,933,093 | 9,533,271 | 8,683,417 | 10,148,476 | 615,205 |
| 513 0165 | Accident Reports Labor | 4,307 | 4,000 | 3,244 | 4,500 | 500 |
| I&D SALARY & WAGES | | 4,307 | 4,000 | 3,244 | 4,500 | 500 |
| 514 0472 | Misc Labor/Expense | 1,753 | | 599 | 2,000 | 2,000 |
| GEN & ADMIN SALARY & WAGES | | 1,753 | | 599 | 2,000 | 2,000 |
| 515 9998 | Budget | 8,296,573 | 8,093,107 | 7,452,971 | 8,591,853 | 498,746 |
| EMPLOYEE BENEFITS | | 8,296,573 | 8,093,107 | 7,452,971 | 8,591,853 | 498,746 |
| 571 0014 | Management Fees | 484,703 | 420,678 | 414,051 | 431,396 | 10,718 |
| CONSULTANTS/OUTSIDE SERVICES | | 484,703 | 420,678 | 414,051 | 431,396 | 10,718 |
| 576 9998 | Budget | | 3,000 | | | 3,000- |

Bdg Wrk-Full Account No Report

QB202 Date 03/17/20
Time 18:01

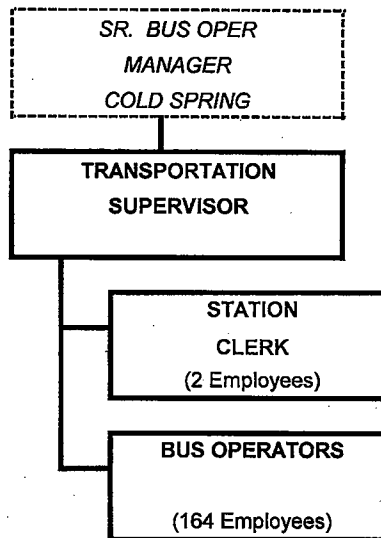
NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE.
Department 4020 FRONTIER STATION

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|------------------------|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| EMPLOYEE TRAVEL | | | 3,000 | | | 3,000- |
| 577 5900 | Employee Training | 2,624 | | | | |
| EMPLOYEE TRAINING | | 2,624 | | | | |
| 580 0361 | General Office | 2,260- | | | | |
| 580 0368 | Technology/Equipment/Serv | | 2,000 | 144 | 500 | 1,500- |
| GENERAL OFFICE | | 2,260- | 2,000 | 144 | 500 | 1,500- |
| 582 0010 | Stations & Office | 6,274 | | 7,600 | | |
| 582 0038 | Tolls Expense | 20 | | | | |
| 582 5201 | M&S Issues | 3,249 | | 3,544 | | |
| 582 5210 | Safety Equipment & Suppli | 325 | | | | |
| 582 9998 | Budget | | 12,000 | | 11,000 | 1,000- |
| TRANSPORTATION EXPENSE | | 9,868 | 12,000 | 11,144 | 11,000 | 1,000- |
| TOTAL EXPENSES | | 18,730,661 | 18,068,056 | 16,565,570 | 19,189,725 | 1,121,669 |

**COLD SPRING
(Attachment D)**



TOTAL EMPLOYEES:

| | |
|-------|------------|
| NFTA | 1 |
| Metro | <u>166</u> |
| Total | 167 |

Bdg Wrk-Full Account No Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

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| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--------------------|----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 512 0015 | Ambassador Training | 8,970 | 14,000 | 9,418 | 10,000 | 4,000- |
| 512 0030 | Instruction Labor/Expense | 108,482 | 115,000 | 54,994 | 110,000 | 5,000- |
| 512 0031 | Operator Labor/Expense | 6,233,147 | | 5,413,103 | | |
| 512 0032 | Changing & Shifting Labor | 27,661 | | 15,125 | | |
| 512 0033 | Student Operator Labor | 95,726 | 125,000 | 58,522 | 100,000 | 25,000- |
| 512 0034 | Union Function Labor | 36,994 | | 10,591 | | |
| 512 0036 | Smith System Training | 4,887 | 15,000 | 5,440 | 7,000 | 8,000- |
| 512 0037 | Equipment Familiarization | 2,358 | 20,000 | | 5,000 | 15,000- |
| 512 0041 | Office & Clerical | 100,650 | 101,800 | 84,358 | 105,000 | 3,200 |
| 512 0101 | Vacation Pay | 464,154 | | 410,990 | | |
| 512 0102 | Birthday & Anniversary Pay | 15,056 | | 15,475 | | |
| 512 0103 | Sick Pay | 249,274 | | 160,446 | | |
| 512 0104 | Personal Leave Pay | 67,019 | | 52,411 | | |
| 512 0105 | Holiday Pay | 185,010 | | 195,329 | | |
| 512 0106 | Jury Duty | 1,803 | | 348 | | |
| 512 0108 | Bereavement Pay | 7,092 | | 10,714 | | |
| 512 0111 | Paid Lunch Pay | 68 | | 101 | | |
| 512 0112 | Attendance/Sick Leave Inc | 21,800 | 26,000 | 17,200 | 22,000 | 4,000- |
| 512 0113 | Sick Pay Buy Back | 1,387 | 3,000 | 550 | 2,000 | 1,000- |
| 512 0116 | Vacation, Sick PL Buy Back | 3,102 | 6,000 | 3,842 | 4,000 | 2,000- |
| 512 0234 | Physical Examination Labo | 12,959 | | 9,374 | | |
| 512 0472 | Misc Labor/Expense | 5,179 | | 5,626 | | |

Bdg Wrk-Full Account No Report

QB202 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|-------------------------------|------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 512 0700 | Attrition | | 1,306,093- | | 1,300,000- | 6,093 |
| 512 0900 | Overtime | 243,048 | 400,000 | 194,264 | 260,000 | 140,000- |
| 512 9700 | Contract Bonus | | | | 109,866 | 109,866 |
| 512 9998 | Budget | | 8,426,909 | | 8,634,866 | 207,957 |
| ----- | | | | | | |
| TRANSPORTATION SALARY & WAGES | | 7,895,826 | 7,946,616 | 6,728,221 | 8,069,732 | 123,116 |
| ----- | | | | | | |
| 513 0165 | Accident Reports Labor | 2,701 | 2,500 | 1,913 | 3,000 | 500 |
| 513 0472 | Misc Labor/Expense | 1 | 2,900 | | | 2,900- |
| ----- | | | | | | |
| I&D SALARY & WAGES | | 2,702 | 5,400 | 1,913 | 3,000 | 2,400- |
| ----- | | | | | | |
| 514 0472 | Misc Labor/Expense | 282 | | 345 | 300 | 300 |
| ----- | | | | | | |
| GEN & ADMIN SALARY & WAGES | | 282 | | 345 | 300 | 300 |
| ----- | | | | | | |
| 515 9998 | Budget | 6,736,829 | 6,860,786 | 5,832,209 | 6,939,584 | 78,798 |
| ----- | | | | | | |
| EMPLOYEE BENEFITS | | 6,736,829 | 6,860,786 | 5,832,209 | 6,939,584 | 78,798 |
| ----- | | | | | | |
| 571 0014 | Management Fees | 465,493 | 315,290 | 395,879 | 316,846 | 1,556 |
| ----- | | | | | | |
| CONSULTANTS/OUTSIDE SERVICES | | 465,493 | 315,290 | 395,879 | 316,846 | 1,556 |
| ----- | | | | | | |
| 577 5900 | Employee Training | 886 | 3,000 | | 3,000 | |
| ----- | | | | | | |
| EMPLOYEE TRAINING | | 886 | 3,000 | | 3,000 | |
| ----- | | | | | | |

Bdg Wrk-Full Account No Report

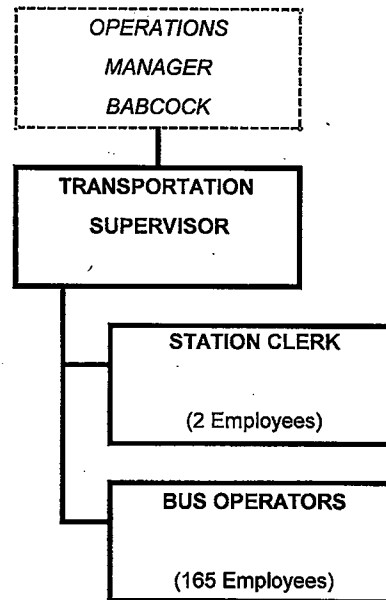
QB202 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4021 COLD SPRINGS STATION

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------------------------------|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 580 0361 | General Office | 936- | | | | |
| 580 0368 | Technology/Equipment/Serv | 176 | 2,000 | 302 | 1,100 | 900- |
| ----- GENERAL OFFICE | | 760- | 2,000 | 302 | 1,100 | 900- |
| ----- | | | | | | |
| 582 0010 | Stations & Office | 7,644 | | 9,309 | | |
| 582 5210 | Safety Equipment & Suppli | 104 | | 35 | | |
| 582 9998 | Budget | | 9,000 | | 9,000 | |
| ----- TRANSPORTATION EXPENSE | | 7,748 | 9,000 | 9,344 | 9,000 | |
| ----- | | | | | | |
| ----- TOTAL EXPENSES | | 15,109,006 | 15,142,092 | 12,968,213 | 15,342,562 | 200,470 |
| ----- | | | | | | |

**GISEL/WOLFORD
(Attachment E)**



TOTAL EMPLOYEES

| | |
|-------|------------|
| NFTA | 1 |
| Metro | <u>167</u> |
| Total | 168 |

Bdg Wrk-Full Account No Report

QB202 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

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| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--------------------|----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 512 0015 | Ambassador Training | 6,759 | 12,000 | 6,349 | 10,000 | 2,000- |
| 512 0030 | Instruction Labor/Expense | 102,764 | 120,000 | 83,765 | 110,000 | 10,000- |
| 512 0031 | Operator Labor/Expense | 6,769,198 | | 5,788,948 | | |
| 512 0032 | Changing & Shifting Labor | 27,820 | | 17,516 | | |
| 512 0033 | Student Operator Labor | 132,455 | 115,000 | 99,255 | 135,000 | 20,000 |
| 512 0034 | Union Function Labor | 12,096 | 16,000 | 8,225 | 15,000 | 1,000- |
| 512 0036 | Smith System Training | 3,474 | 15,000 | 3,144 | 5,000 | 10,000- |
| 512 0037 | Equipment Familiarization | 2,617 | 20,000 | 407 | 5,000 | 15,000- |
| 512 0041 | Office & Clerical | 87,699 | 125,000 | 47,867 | 95,000 | 30,000- |
| 512 0101 | Vacation Pay | 466,782 | | 432,712 | | |
| 512 0102 | Birthday & Anniversary Pay | 11,962 | | 10,914 | | |
| 512 0103 | Sick Pay | 226,717 | | 167,542 | | |
| 512 0104 | Personal Leave Pay | 65,215 | | 52,490 | | |
| 512 0105 | Holiday Pay | 191,788 | | 201,165 | | |
| 512 0106 | Jury Duty | 2,741 | | 716 | | |
| 512 0107 | Military Leave Pay | | | 587 | | |
| 512 0108 | Bereavement Pay | 12,430 | | 8,249 | | |
| 512 0111 | Paid Lunch Pay | 126 | | 164 | | |
| 512 0112 | Attendance/Sick Leave Inc | 21,200 | 16,000 | 19,600 | 22,000 | 6,000 |
| 512 0113 | Sick Pay Buy Back | 6,051 | 5,000 | 2,852 | 7,000 | 2,000 |
| 512 0116 | Vacation, Sick PL Buy Back | 8,856 | 7,500 | 4,132 | 10,000 | 2,500 |
| 512 0234 | Physical Examination Labor | 10,365 | | 7,779 | | |

Bdg Wrk-Full Account No Report

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Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--|------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| Company 2 Division 40 Department 4023 Niagara Frontier Transit Metro METRO TRANS. AND MAINTENANCE BABCOCK STATION | | | | | | |
| ** EXPENSES ** | | | | | | |
| 512 0472 | Misc Labor/Expense | 11,573 | 15,000 | 11,145 | 12,000 | 3,000- |
| 512 0700 | Attrition | | 1,253,257- | | 1,500,000- | 246,743- |
| 512 0900 | Overtime | 352,532 | 500,000 | 262,325 | 370,000 | 130,000- |
| 512 9700 | Contract Bonus | | | | 113,444 | 113,444 |
| 512 9998 | Budget | | 8,865,935 | | 8,902,863 | 36,928 |
| TRANSPORTATION SALARY & WAGES | | 8,533,220 | 8,579,178 | 7,237,848 | 8,312,307 | 266,871- |
| 513 0165 | Accident Reports Labor | 2,884 | 4,000 | 2,441 | 3,000 | 1,000- |
| 513 0472 | Misc Labor/Expense | | 3,000 | | | 3,000- |
| I&D SALARY & WAGES | | 2,884 | 7,000 | 2,441 | 3,000 | 4,000- |
| 514 0472 | Misc Labor/Expense | 1,104 | | 1,024 | 1,200 | 1,200 |
| 514 0900 | Overtime | | | 26 | | |
| GEN & ADMIN SALARY & WAGES | | 1,104 | | 1,050 | 1,200 | 1,200 |
| 515 9998 | Budget | 7,192,662 | 7,346,552 | 6,236,860 | 7,077,824 | 268,728- |
| EMPLOYEE BENEFITS | | 7,192,662 | 7,346,552 | 6,236,860 | 7,077,824 | 268,728- |
| 571 0014 | Management Fees | 257,748 | 267,191 | 229,089 | 274,398 | 7,207 |
| CONSULTANTS/OUTSIDE SERVICES | | 257,748 | 267,191 | 229,089 | 274,398 | 7,207 |
| 576 5800 | Auto Reimbursement | | 3,000 | | | 3,000- |

Bdg Wrk-Full Account No Report

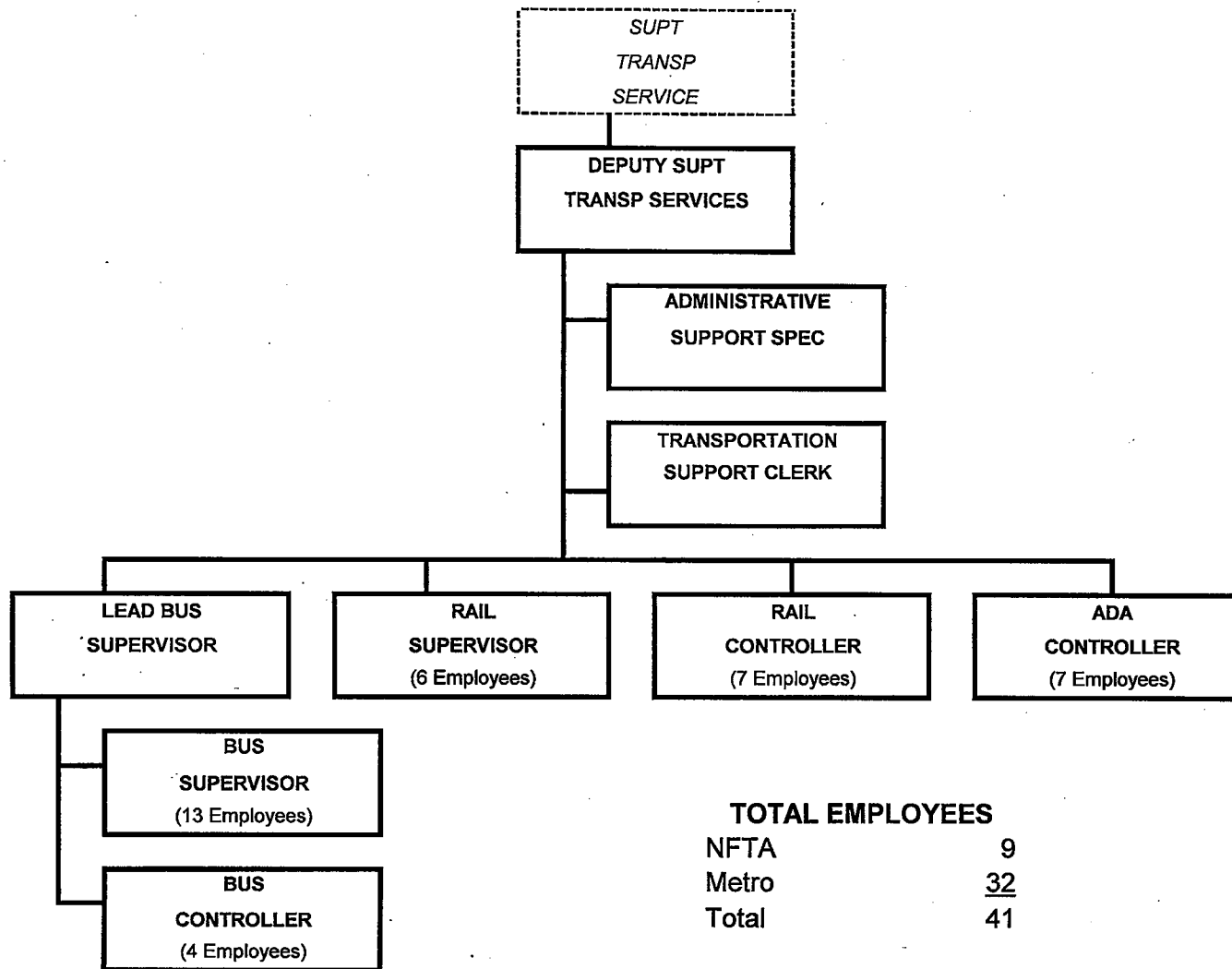
QB202 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Company 2
Division 40
Department 4023
Niagara Frontier Transit Metro
METRO TRANS. AND MAINTENANCE
BABCOCK STATION

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--------------------|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| ----- | | | | | | |
| | EMPLOYEE TRAVEL | | 3,000 | | | 3,000- |
| ----- | | | | | | |
| 577 5900 | Employee Training | 147 | | | | |
| ----- | | | | | | |
| | EMPLOYEE TRAINING | 147 | | | | |
| ----- | | | | | | |
| 580 0361 | General Office | 1,470- | | | | |
| 580 0368 | Technology/Equipment/Serv | | 2,000 | 144 | 500 | 1,500- |
| ----- | | | | | | |
| | GENERAL OFFICE | 1,470- | 2,000 | 144 | 500 | 1,500- |
| ----- | | | | | | |
| 582 0010 | Stations & Office | 9,238 | | 4,805 | | |
| 582 5210 | Safety Equipment & Suppli | 784 | | 40 | | |
| 582 9998 | Budget | | 9,000 | | 5,000 | 4,000- |
| ----- | | | | | | |
| | TRANSPORTATION EXPENSE | 10,022 | 9,000 | 4,845 | 5,000 | 4,000- |
| ----- | | | | | | |
| | TOTAL EXPENSES | 15,996,317 | 16,213,921 | 13,712,277 | 15,674,229 | 539,692- |
| ----- | | | | | | |

TRANSPORTATION (Attachment F)



| TOTAL EMPLOYEES | |
|------------------------|-----------|
| NFTA | 9 |
| Metro | <u>32</u> |
| Total | 41 |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---|----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| Company 2 Division 40 Department 4027 Niagara Frontier Transit Metro METRO TRANS. AND MAINTENANCE BUS TRANSPORTATION | | | | | | |
| ** EXPENSES ** | | | | | | |
| 512 0012 | Street Supervisors - Disp | 181,974 | | 164,726 | | |
| 512 0030 | Instruction Labor/Expense | | 2,000 | | 500 | 1,500- |
| 512 0041 | Office & Clerical | 756,151 | | 631,912 | | |
| 512 0101 | Vacation Pay | 123,484 | | 111,917 | | |
| 512 0102 | Birthday & Anniversary Pay | 8,689 | | 7,751 | | |
| 512 0103 | Sick Pay | 30,342 | | 32,556 | | |
| 512 0104 | Personal Leave Pay | 18,295 | | 22,548 | | |
| 512 0105 | Holiday Pay | 42,803 | 47,000 | 48,631 | 45,000 | 2,000- |
| 512 0106 | Jury Duty | 253 | | 242 | | |
| 512 0107 | Military Leave Pay | | | 183 | | |
| 512 0108 | Bereavement Pay | | | 1,572 | | |
| 512 0111 | Paid Lunch Pay | 4,979 | | 4,808 | | |
| 512 0112 | Attendance/Sick Leave Inc | 22,750 | 22,000 | 16,350 | 25,000 | 3,000 |
| 512 0116 | Vacation, Sick PL Buy Back | 15,862 | 1,194 | 10,604 | 1,000 | 194- |
| 512 0900 | Overtime | 187,487 | 195,000 | 177,868 | 190,000 | 5,000- |
| 512 9700 | Contract Bonus | | | | 690 | 690 |
| 512 9998 | Budget | | 1,208,065 | | 1,253,592 | 45,527 |
| ----- | | | | | | |
| TRANSPORTATION SALARY & WAGES | | 1,393,069 | 1,475,259 | 1,231,668 | 1,515,782 | 40,523 |
| ----- | | | | | | |
| 515 9998 | Budget | 1,074,087 | 1,184,760 | 965,887 | 1,204,775 | 20,015 |
| ----- | | | | | | |
| EMPLOYEE BENEFITS | | 1,074,087 | 1,184,760 | 965,887 | 1,204,775 | 20,015 |
| ----- | | | | | | |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

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Company 2
Division 40
Department 4027
Niagara Frontier Transit Metro
METRO TRANS. AND MAINTENANCE
BUS TRANSPORTATION

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|------------------------------|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 523 5200 | M&S Direct Charge (Specia | 72 | | | | |
| ----- | | 72 | | | | |
| IMPROVEMENTS & REPLACEMENTS | | | | | | |
| 534 0222 | Utilities | 417 | | 463 | | |
| 534 9998 | Budget | | 400 | | 400 | |
| ----- | | 417 | 400 | 463 | 400 | |
| TELEPHONE | | | | | | |
| 571 0014 | Management Fees | 317,685 | 348,988 | 307,734 | 370,853 | 21,865 |
| ----- | | 317,685 | 348,988 | 307,734 | 370,853 | 21,865 |
| CONSULTANTS/OUTSIDE SERVICES | | | | | | |
| 574 9900 | Other Income/Expense | 22 | | | | |
| ----- | | 22 | | | | |
| TAXES AND ASSESSMENTS | | | | | | |
| 577 5900 | Employee Training | 317 | 1,000 | | 750 | 250- |
| ----- | | 317 | 1,000 | | 750 | 250- |
| EMPLOYEE TRAINING | | | | | | |
| 580 0361 | General Office | 805 | | | | |
| 580 0363 | Machine Rental & Repair | 13 | | | | |
| 580 0365 | Stationary | 2,384 | 1,000 | 1,171 | 2,500 | 1,500 |
| 580 0368 | Technology/Equipment/Serv | 187 | 10,000 | 558 | 5,000 | 5,000- |
| 580 0385 | Safety/Service Awards | 4,735 | 6,000 | 4,275 | 5,000 | 1,000- |

Bdg Wrk-Full Account No Report

QB202 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Page 61

Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4027 BUS TRANSPORTATION

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|------------------------|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| ----- | | | | | | |
| GENERAL OFFICE | | 8,124 | 17,000 | 6,004 | 12,500 | 4,500- |
| ----- | | | | | | |
| 582 0010 | Stations & Office | 1,906 | | 2,749 | | |
| 582 0012 | Street Supervisors - Disp | 20,908 | | 15,852 | | |
| 582 0030 | Instruction Labor/Expense | 7,270 | | 6,419 | | |
| 582 0038 | Tolls Expense | 61,769 | | 51,983 | | |
| 582 0153 | Cost of Transfers | 67,980 | | 64,082 | | |
| 582 0358 | Subscriptions & Dues | | | 40 | | |
| 582 0472 | Misc Labor/Expense | 117 | | | | |
| 582 9998 | Budget | | 150,000 | | 160,000 | 10,000 |
| ----- | | | | | | |
| TRANSPORTATION EXPENSE | | 159,950 | 150,000 | 141,125 | 160,000 | 10,000 |
| ----- | | | | | | |
| TOTAL EXPENSES | | 2,953,743 | 3,177,407 | 2,652,881 | 3,265,060 | 87,653 |
| ----- | | | | | | |

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

Page 138
CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4058 RAIL CONTROLLERS/SUPERVISORS

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|-------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 512 | TRANSPORTATION SALARY & WAGES | 995,219 | 1,057,621 | 877,195 | 1,070,679 | 13,058 |
| 515 | EMPLOYEE BENEFITS | 761,298 | 820,604 | 693,167 | 840,014 | 19,410 |
| TOTAL | EXPENSES | 1,756,517 | 1,878,225 | 1,570,362 | 1,910,693 | 32,468 |

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/17/20
Time 18:01

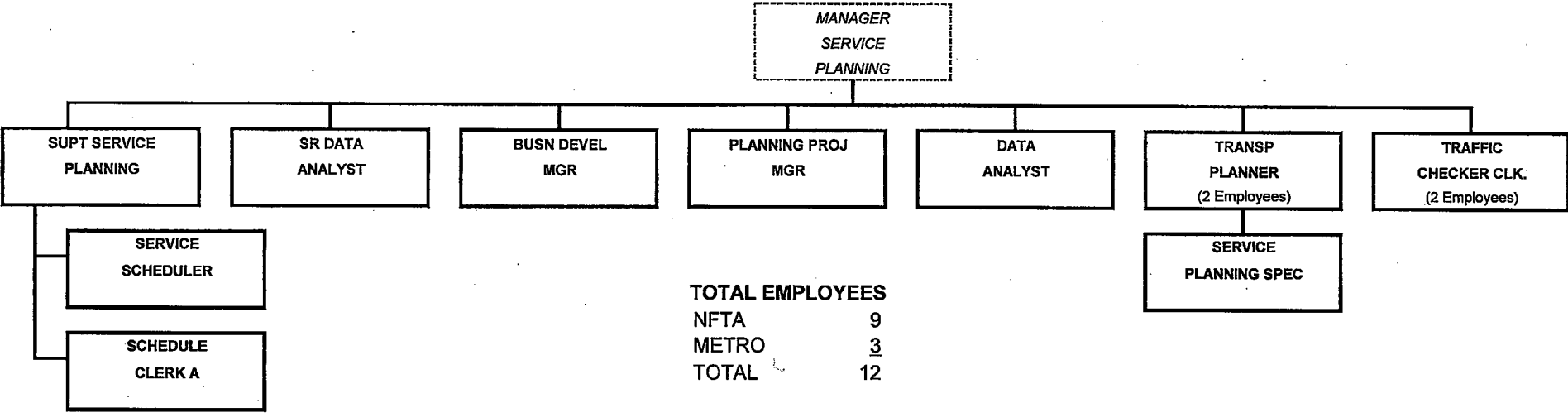
NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

Page 126
CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4030 SURFACE TRANSPORTATION

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 514 | GEN & ADMIN SALARY & WAGES | | 4,000 | | | 4,000- |
| 515 | EMPLOYEE BENEFITS | | 3,588 | | | 3,588- |
| 575 | PRINTING & ADVERTISING | 121,495 | 248,255 | 139,093 | 225,000 | 23,255- |
| 580 | GENERAL OFFICE | 575 | 900 | 534 | 650 | 250- |
| 592 | DIVISION OPERATIONS | 20,752- | 21,403- | 20,934- | 38,361- | 16,958- |
| TOTAL | EXPENSES | 101,318 | 235,340 | 118,693 | 187,289 | 48,051- |

PLANNING
(Attachment G)



Bdg Wrk-Full Account No Report

QB202 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Company 2
Division 40
Department 4048
Niagara Frontier Transit Metro
METRO TRANS. AND MAINTENANCE
SERVICE PLANNING

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|-------------------------------|----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 512 0020 | Traffic Checkers | 198,120 | | 89,483 | | |
| 512 0041 | Office & Clerical | 38,669 | | 32,013 | | |
| 512 0101 | Vacation Pay | 42,643 | | 22,191 | | |
| 512 0102 | Birthday& Anniversary Pay | 2,605 | | 1,629 | | |
| 512 0103 | Sick Pay | 9,040 | | 2,672 | | |
| 512 0104 | Personal Leave Pay | 1,992 | | 697 | | |
| 512 0105 | Holiday Pay | 10,402 | | 5,604 | | |
| 512 0106 | Jury Duty | 201 | | | | |
| 512 0108 | Bereavement Pay | 1,805 | | | | |
| 512 0111 | Paid Lunch Pay | 5,552 | | 4,569 | | |
| 512 0112 | Attendance/Sick Leave Inc | 4,000 | 7,800 | 3,000 | 4,500 | 3,300- |
| 512 0113 | Sick Pay Buy Back | 1,381 | | 1,408 | | |
| 512 0116 | Vacation, Sick PL Buy Back | | | 603 | | |
| 512 0234 | Physical Examination Labor | 213 | | | | |
| 512 0472 | Misc Labor/Expense | | | 336 | | |
| 512 0700 | Attrition | | 193,330- | | | 193,330 |
| 512 0900 | Overtime | 3,131 | 4,200 | 597 | 1,500 | 2,700- |
| 512 9700 | Contract Bonus | | | | 2,088 | 2,088 |
| 512 9998 | Budget | | 405,610 | | 162,575 | 243,035- |
| <hr/> | | | | | | |
| TRANSPORTATION SALARY & WAGES | | 319,754 | 224,280 | 164,802 | 170,663 | 53,617- |
| <hr/> | | | | | | |
| 515 9998 | Budget | 280,259 | 198,194 | 146,287 | 149,482 | 48,712- |

Bdg Wrk-Full Account No Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

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| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|------------------------------|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| EMPLOYEE BENEFITS | | 280,259 | 198,194 | 146,287 | 149,482 | 48,712- |
| 571 0014 | Management Fees | 1,261,386 | 976,455 | 1,059,940 | 1,023,782 | 47,327 |
| CONSULTANTS/OUTSIDE SERVICES | | 1,261,386 | 976,455 | 1,059,940 | 1,023,782 | 47,327 |
| 576 5800 | Auto Reimbursement | 8,599 | 10,000 | 4,579 | 8,000 | 2,000- |
| EMPLOYEE TRAVEL | | 8,599 | 10,000 | 4,579 | 8,000 | 2,000- |
| 577 5900 | Employee Training | 8,024 | 6,000 | 6,487 | 8,000 | 2,000 |
| EMPLOYEE TRAINING | | 8,024 | 6,000 | 6,487 | 8,000 | 2,000 |
| 580 0361 | General Office | 6,244 | 2,000 | 3,254 | 6,000 | 4,000 |
| 580 0365 | Stationary | 7,502 | 500 | 366 | 5,000 | 4,500 |
| 580 0368 | Technology/Equipment/Serv | 94,858 | 96,000 | 102,900 | 100,000 | 4,000 |
| GENERAL OFFICE | | 108,604 | 98,500 | 106,520 | 111,000 | 12,500 |
| 582 0472 | Misc Labor/Expense | 19,147 | 24,000 | 12,541 | 20,000 | 4,000- |
| TRANSPORTATION EXPENSE | | 19,147 | 24,000 | 12,541 | 20,000 | 4,000- |
| 592 0510 | Rail Overhead - Salary | 31,675- | 54,406- | 14,578- | 21,927- | 32,479 |
| 592 0512 | Rail Overhead - Expenses | 98,403- | 76,409- | 75,308- | 81,955- | 5,546- |

Bdg Wrk-Full Account No Report

QB202 Date 03/17/20
Time 18:01

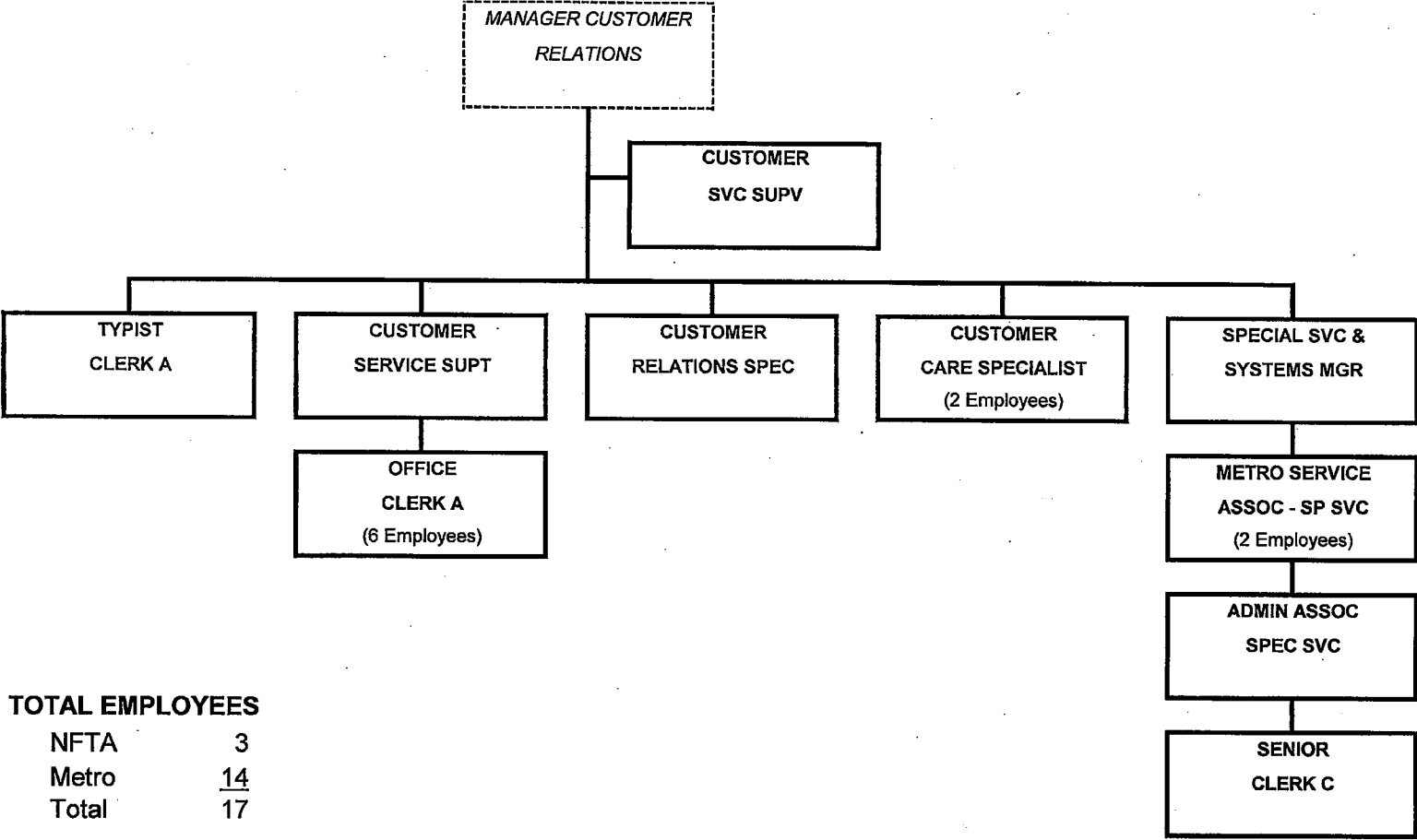
NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4048 SERVICE PLANNING

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------------------|-------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| ----- | | | | | | |
| DIVISION OPERATIONS | | 130,078- | 130,815- | 89,886- | 103,882- | 26,933 |
| ----- | | | | | | |
| TOTAL EXPENSES | | 1,875,695 | 1,406,614 | 1,411,270 | 1,387,045 | 19,569- |
| ----- | | | | | | |

**CUSTOMER SERVICE
(Attachment H)**



TOTAL EMPLOYEES

| | |
|-------|-----------|
| NFTA | 3 |
| Metro | <u>14</u> |
| Total | 17 |

Bdg Wrk-Full Account No Report

QB202 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Company 2
Division 40
Department 4041
Niagara Frontier Transit Metro
METRO TRANS. AND MAINTENANCE
CUSTOMER SERVICE

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|------------------------------|----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 514 0101 | Vacation Pay | 44,162 | | 34,745 | | |
| 514 0102 | Birthday & Anniversary Pay | 3,101 | | 4,278 | | |
| 514 0103 | Sick Pay | 18,423 | | 12,065 | | |
| 514 0104 | Personal Leave Pay | 5,447 | | 4,794 | | |
| 514 0105 | Holiday Pay | 16,556 | | 17,640 | | |
| 514 0106 | Jury Duty | 1,691 | | | | |
| 514 0108 | Bereavement Pay | | | 172 | | |
| 514 0111 | Paid Lunch Pay | 54,737 | | 44,826 | | |
| 514 0112 | Attendance/Sick Leave Inc | 1,200 | 1,500 | 1,600 | 1,500 | |
| 514 0172 | Business Development | 382,859 | | 318,722 | | |
| 514 0234 | Physcial Examination Labor | 120 | | 117 | | |
| 514 0900 | Overtime | 5,414 | 2,200 | 7,539 | 6,000 | 3,800 |
| 514 9700 | Contract Bonus | | | | 8,687 | 8,687 |
| 514 9998 | Budget | | 645,509 | | 691,935 | 46,426 |
| ----- | | | | | | |
| GEN & ADMIN SALARY & WAGES | | 533,710 | 649,209 | 446,498 | 708,122 | 58,913 |
| ----- | | | | | | |
| 515 9998 | Budget | 453,879 | 580,777 | 392,176 | 620,391 | 39,614 |
| ----- | | | | | | |
| EMPLOYEE BENEFITS | | 453,879 | 580,777 | 392,176 | 620,391 | 39,614 |
| ----- | | | | | | |
| 571 0014 | Management Fees | 235,656 | 251,612 | 204,571 | 335,120 | 83,508 |
| ----- | | | | | | |
| CONSULTANTS/OUTSIDE SERVICES | | 235,656 | 251,612 | 204,571 | 335,120 | 83,508 |
| ----- | | | | | | |

Bdg Wrk-Full Account No Report

QB202 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4041 CUSTOMER SERVICE

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|------------------------|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 572 0369 | Office Space Rental | | | | 24,568 | 24,568 |
| ----- | | | | | | |
| RENT EXPENSE | | | | | 24,568 | 24,568 |
| ----- | | | | | | |
| 575 0170 | Advertising | | 1,000 | | 500 | 500- |
| ----- | | | | | | |
| PRINTING & ADVERTISING | | | | | 500 | 500- |
| ----- | | | | | | |
| 576 0359 | Travel & Entertainment | 248 | | 97 | | |
| ----- | | | | | | |
| EMPLOYEE TRAVEL | | | | | 97 | |
| ----- | | | | | | |
| 577 5900 | Employee Training | 423 | 1,000 | | 1,000 | |
| ----- | | | | | | |
| EMPLOYEE TRAINING | | | | | 1,000 | |
| ----- | | | | | | |
| 580 0361 | General Office | 159 | 500 | 2,745 | 250 | 250- |
| 580 0365 | Stationary | 1,456 | 2,000 | 1,620 | 1,200 | 800- |
| 580 0368 | Technology/Equipment/Serv | 150,634 | 142,000 | 152,651 | 175,000 | 33,000 |
| ----- | | | | | | |
| GENERAL OFFICE | | | | | 176,450 | 31,950 |
| ----- | | | | | | |
| 592 0510 | Rail Overhead - Salary | 124,379- | 208,469- | 90,280- | 223,931- | 15,462- |
| 592 0512 | Rail Overhead - Expenses | 66,058- | 67,174- | 57,791- | 91,398- | 24,224- |
| ----- | | | | | | |
| DIVISION OPERATIONS | | | | | 315,329- | 39,686- |
| ----- | | | | | | |

Bdg Wrk-Full Account No Report

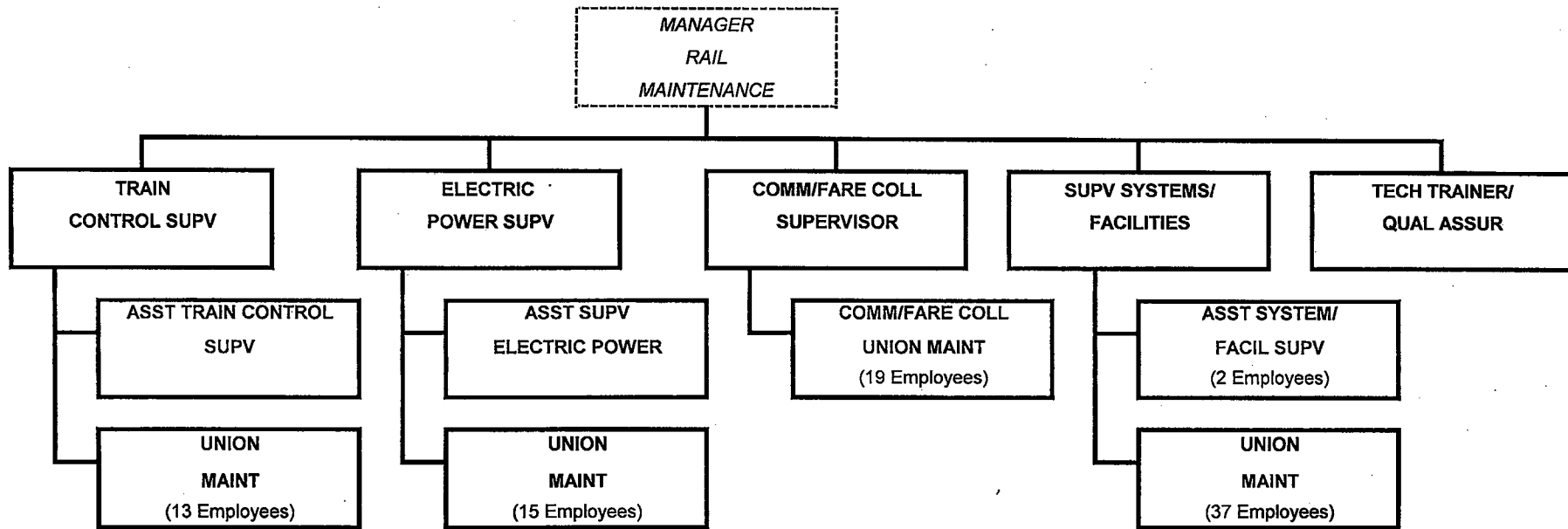
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Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4041 CUSTOMER SERVICE

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--------------------|-------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| ----- | | | | | | |
| TOTAL EXPENSES | | 1,185,728 | 1,352,455 | 1,052,287 | 1,550,822 | 198,367 |
| ----- | | | | | | |

RAIL MAINTENANCE (Attachment I)



TOTAL EMPLOYEES

| | |
|-------|-----------|
| NFTA | 9 |
| Metro | <u>84</u> |
| Total | 93 |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--------------------|-----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 511 0040 | Supervision | 156,277 | | 148,408 | | |
| 511 0041 | Office & Clerical | 38,672 | | 33,093 | | |
| 511 0101 | Vacation Pay | 226,649 | | 202,571 | | |
| 511 0102 | Birthday & Anniversary Pay | 8,074 | | 8,558 | | |
| 511 0103 | Sick Pay | 73,419 | | 64,067 | | |
| 511 0104 | Personal Leave Pay | 28,274 | | 26,853 | | |
| 511 0105 | Holiday Pay | 81,904 | | 87,939 | | |
| 511 0106 | Jury Duty | | | 785 | | |
| 511 0107 | Military Leave Pay | 440 | | 10,958 | | |
| 511 0108 | Bereavement Pay | 1,688 | | 3,770 | | |
| 511 0111 | Paid Lunch Pay | 5,665 | | 4,727 | | |
| 511 0112 | Attendance/Sick Leave Inc | 19,000 | 20,000 | 12,200 | 19,500 | 500- |
| 511 0113 | Sick Pay Buy Back | 1,494 | 2,000 | | 2,000 | |
| 511 0116 | Vacation, Sick PL Buy Back | 4,285 | 5,000 | 2,460 | 5,000 | |
| 511 0200 | Revenue Vehicle Servicing | 461,852 | | 508,763 | | |
| 511 0234 | Physical Examination Labor | 958 | | 902 | | |
| 511 0300 | Shop & Garage Equip Maint | | | 74 | | |
| 511 0325 | SNOWPLOWING | 56,429 | | 19,763 | | |
| 511 0400 | Facilities Maintenance | 1,648,844 | | 1,314,176 | | |
| 511 0472 | Misc Labor/Expense | | | 171 | | |
| 511 0500 | Radio Equipment Maintenance | 301,892 | | 208,976 | | |
| 511 0600 | Fare Collection Equipment | 92,039 | | 76,261 | | |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

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| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| Company 2 Division 40 Department 4050 Niagara Frontier Transit Metro METRO TRANS. AND MAINTENANCE RAIL MAINTENANCE | | | | | | |
| ** EXPENSES ** | | | | | | |
| 511 0700 | Attrition | | 1,035,000- | | 835,000- | 200,000 |
| 511 0900 | Overtime | 757,160 | 800,000 | 640,395 | 830,000 | 30,000 |
| 511 9700 | Contract Bonus | | | | 53,533 | 53,533 |
| 511 9998 | Budget | | 4,181,827 | | 4,206,587 | 24,760 |
| ----- | | | | | | |
| MAINTENANCE SALARY & WAGES | | 3,965,015 | 3,973,827 | 3,375,870 | 4,281,620 | 307,793 |
| ----- | | | | | | |
| 514 0472 | Misc Labor/Expense | | | 89 | | |
| ----- | | | | | | |
| GEN & ADMIN SALARY & WAGES | | | | 89 | | |
| ----- | | | | | | |
| 515 9998 | Budget | 2,923,981 | 2,996,123 | 2,541,741 | 3,199,124 | 203,001 |
| ----- | | | | | | |
| EMPLOYEE BENEFITS | | 2,923,981 | 2,996,123 | 2,541,741 | 3,199,124 | 203,001 |
| ----- | | | | | | |
| 520 0146 | Escalator Maintenance & I | 625,554 | 686,400 | 515,050 | 690,000 | 3,600 |
| 520 0147 | Elevator Maintenance & in | 123,014 | 176,800 | 10,271 | 180,000 | 3,200 |
| 520 0148 | Escalator Repairs | 84,820 | 83,200 | 7,091 | 85,000 | 1,800 |
| 520 0149 | Elevator Repairs | 30,326 | 31,200 | 2,548 | 32,000 | 800 |
| 520 0202 | Rail Grinding | 175,382 | 175,382 | 182,053 | 190,000 | 14,618 |
| 520 0203 | Rail Geometry Testing | 18,690 | 19,060 | 19,060 | 19,500 | 440 |
| 520 0204 | Rail Ultrasonic Testing | 5,475 | 6,165 | | 6,400 | 235 |
| 520 0205 | Snow Removal | 74,219 | 40,000 | 6,180 | 60,000 | 20,000 |
| 520 0210 | Misc Contracts | 76,489 | 80,000 | 55,353 | 80,000 | |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4050 RAIL MAINTENANCE

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--------------------------------|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| ----- | | | | | | |
| MAINTENANCE AND REPAIRS | | 1,213,969 | 1,298,207 | 797,606 | 1,342,900 | 44,693 |
| ----- | | | | | | |
| 521 5200 | M&S Direct Charge (Specia | 405 | | 909 | 102,343 | 102,343 |
| 521 5201 | M&S Issues | 6,042 | | 652 | 1,000 | 1,000 |
| ----- | | | | | | |
| REVENUE VEHICLE MAINT & TRANS | | 6,447 | | 1,561 | 103,343 | 103,343 |
| ----- | | | | | | |
| 522 5200 | M&S Direct Charge (Specia | 88,160 | | 45,344 | | |
| 522 5201 | M&S Issues | 7,119 | | 3,058 | | |
| 522 9998 | Budget | | 60,000 | | 60,000 | |
| ----- | | | | | | |
| NON-REV VEHICLE MAINT & REPAIR | | 95,279 | 60,000 | 48,402 | 60,000 | |
| ----- | | | | | | |
| 524 0075 | Rail Traction Expense | 347,850 | 405,000 | 269,277 | 345,931 | 59,069- |
| 524 0080 | Operation of Service Truc | 58,108 | 51,500 | 44,671 | 60,700 | 9,200 |
| ----- | | | | | | |
| AUTOMOTIVE | | 405,958 | 456,500 | 313,948 | 406,631 | 49,869- |
| ----- | | | | | | |
| 525 5200 | M&S Direct Charge (Specia | 59,626 | | 19,554 | | |
| 525 5201 | M&S Issues | 597,044 | | 528,451 | | |
| 525 9998 | Budget | | 600,000 | | 625,000 | 25,000 |
| ----- | | | | | | |
| FACILITIES | | 656,670 | 600,000 | 548,005 | 625,000 | 25,000 |
| ----- | | | | | | |
| 527 5270 | Environmental Costs | 1,215 | | | | |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4050 RAIL MAINTENANCE

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|------------------------------|-------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| ENVIRONMENTAL | | 1,215 | | | | |
| 531 0222 | Utilities Expense | 435,954 | | 271,715 | | |
| 531 9998 | Budget | | 441,497 | | 442,000 | 503 |
| ELECTRIC POWER | | 435,954 | 441,497 | 271,715 | 442,000 | 503 |
| 532 0222 | Utilities Expense | 42,442 | | 22,561 | | |
| 532 9998 | Budget | | 78,234 | | 78,000 | 234- |
| GAS | | 42,442 | 78,234 | 22,561 | 78,000 | 234- |
| 533 0222 | Utilities Expense | 32,730 | | 21,284 | | |
| 533 9998 | Budget | | 25,759 | | 30,000 | 4,241 |
| WATER | | 32,730 | 25,759 | 21,284 | 30,000 | 4,241 |
| 571 0014 | Management Fees | 1,654,072 | 1,607,682 | 1,359,356 | 1,630,546 | 22,864 |
| 571 0363 | Machine Rental & Repair | | | 790 | | |
| CONSULTANTS/OUTSIDE SERVICES | | 1,654,072 | 1,607,682 | 1,360,146 | 1,630,546 | 22,864 |
| 572 0369 | Office Space Rental | 22,500 | 40,000 | 22,500 | 30,000 | 10,000- |
| RENT EXPENSE | | 22,500 | 40,000 | 22,500 | 30,000 | 10,000- |
| 577 0371 | Seminars | 1,456 | | 2,923 | | |

Bdg Wrk-Full Account No Report

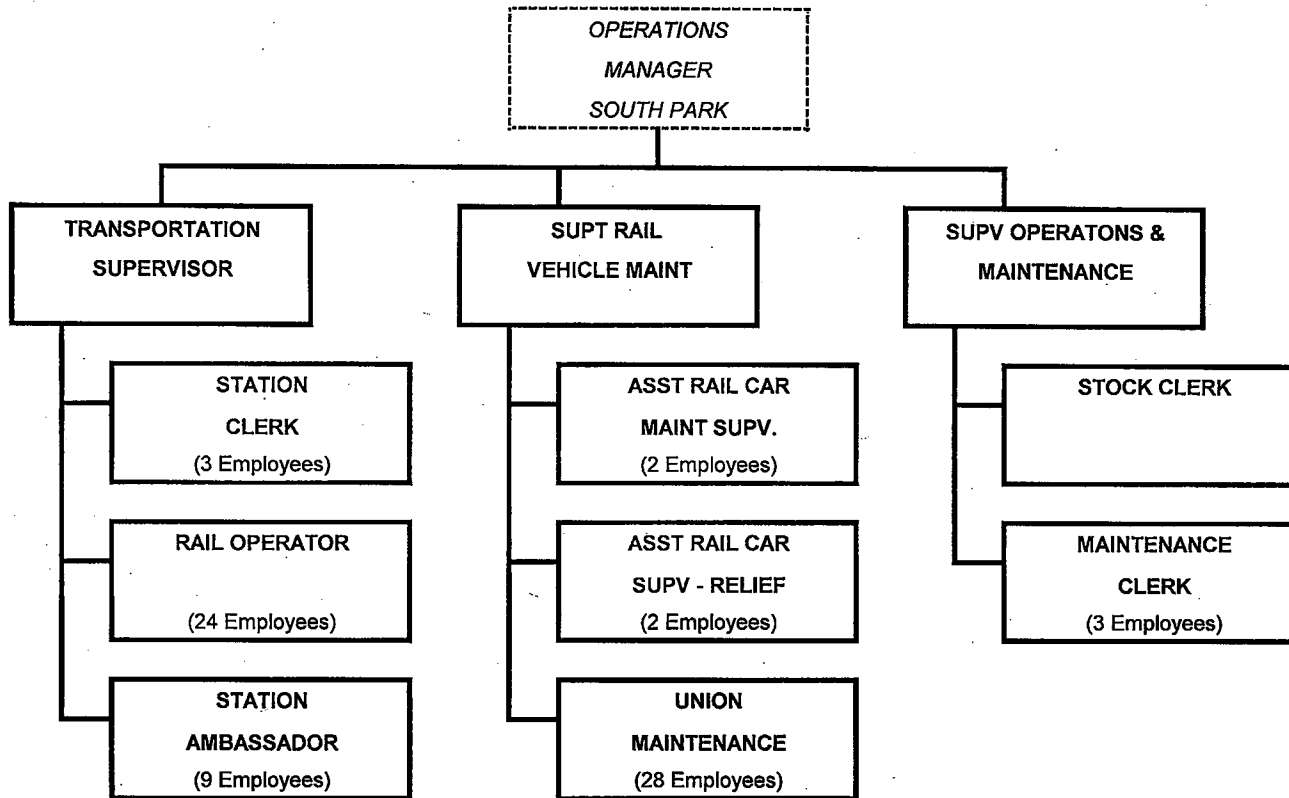
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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4050 RAIL MAINTENANCE

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--------------------|-----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 577 5900 | Employee Training | 7,953 | 30,000 | 27,802 | 30,000 | |
| EMPLOYEE TRAINING | | 9,409 | 30,000 | 30,725 | 30,000 | |
| 580 0358 | Subscriptions & Dues | 365 | | 365 | | |
| 580 0361 | General Office | 2,632 | | 3,388 | | |
| 580 0364 | Cleaning & Operations | 19,776 | | 15,818 | | |
| 580 0365 | Stationary | 3,696 | | 3,444 | | |
| 580 0368 | Technology/Equipment/Serv | | | 342 | 116,414 | 116,414 |
| 580 5210 | Safety & Equipment & Suppli | 25,974 | | 20,755 | | |
| 580 9998 | Biudget | | 34,400 | | 40,000 | 5,600 |
| GENERAL OFFICE | | 52,443 | 34,400 | 44,112 | 156,414 | 122,014 |
| 591 9000 | I/Co Labor Charges | | | 1,121- | | |
| PROJECTS | | | | 1,121- | | |
| TOTAL EXPENSES | | 11,518,084 | 11,642,229 | 9,399,144 | 12,415,578 | 773,349 |

SOUTH PARK (Attachment J)



TOTAL EMPLOYEES

| | |
|-------|-----------|
| NFTA | 7 |
| Metro | <u>63</u> |
| Total | 70 |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4051 STOREROOM- RAIL

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|----------------------------|----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 511 0472 | Misc Labor/Expense | | | 42 | | |
| ----- | | | | | | |
| MAINTENANCE SALARY & WAGES | | | | 42 | | |
| ----- | | | | | | |
| 514 0101 | Vacation Pay | 12,086 | | 8,341 | | |
| 514 0102 | Birthday & Anniversary Pay | 1,529 | | 966 | | |
| 514 0103 | Sick Pay | 6,100 | | 3,294 | | |
| 514 0104 | Personal Leave Pay | 1,611 | | 831 | | |
| 514 0105 | Holiday Pay | 6,595 | | 5,438 | | |
| 514 0111 | Paid Lunch Pay | 19,512 | | 14,950 | | |
| 514 0112 | Attendance/Sick Leave Inc | 1,400 | 3,000 | 1,000 | 3,000 | |
| 514 0113 | Sick Pay Buy Back | 1,342 | 2,000 | 1,368 | 2,000 | |
| 514 0116 | Vacation, Sick PL Buy Back | 1,342 | 2,500 | 1,564 | 2,500 | |
| 514 0234 | Physical Examination Labor | 330 | | 293 | | |
| 514 0471 | Stores Labor/Expense | 135,951 | | 104,593 | | |
| 514 0900 | Overtime | 23,780 | 30,000 | 56,814 | 27,000 | 3,000- |
| 514 9700 | Contract Bonus | | | | 2,701 | 2,701 |
| 514 9998 | Budget | | 202,694 | | 207,395 | 4,701 |
| ----- | | | | | | |
| GEN & ADMIN SALARY & WAGES | | 211,578 | 240,194 | 199,452 | 244,596 | 4,402 |
| ----- | | | | | | |
| 515 9998 | Budget | 170,943 | 194,139 | 136,415 | 196,955 | 2,816 |
| ----- | | | | | | |
| EMPLOYEE BENEFITS | | 170,943 | 194,139 | 136,415 | 196,955 | 2,816 |
| ----- | | | | | | |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| Company 2 Division 40 Department 4051 Niagara Frontier Transit Metro METRO TRANS. AND MAINTENANCE STOREROOM- RAIL | | | | | | |
| ** EXPENSES ** | | | | | | |
| 527 5272 | Non-Hazardous Waste | 11,586 | | 30,545 | | |
| 527 5273 | Hazardous Waste | 29,239 | | 10,644 | 4,000 | 4,000 |
| ENVIRONMENTAL | | 40,825 | | 41,189 | 4,000 | 4,000 |
| 571 0014 | Management Fees | 130,433 | 130,674 | 154,358 | 143,541 | 12,867 |
| CONSULTANTS/OUTSIDE SERVICES | | 130,433 | 130,674 | 154,358 | 143,541 | 12,867 |
| 577 5900 | Employee Training | 147 | | | | |
| EMPLOYEE TRAINING | | 147 | | | | |
| 580 0361 | General Office | 10,479 | 7,000 | 1,720 | 7,000 | |
| 580 0364 | Cleaning & Operations | 436 | | | | |
| 580 0365 | Stationary | 826 | 750 | 1,656 | 750 | |
| 580 0368 | Technology/Equipment/Serv | | 2,000 | | 2,000 | |
| 580 5210 | Safety Equipment & Suppli | 2,624 | 2,000 | | 2,000 | |
| GENERAL OFFICE | | 14,365 | 11,750 | 3,376 | 11,750 | |
| 584 1010 | *Freight | 1,021 | 5,000 | 1,052 | 2,500 | 2,500- |
| FREIGHT | | 1,021 | 5,000 | 1,052 | 2,500 | 2,500- |
| TOTAL EXPENSES | | 569,312 | 581,757 | 535,884 | 603,342 | 21,585 |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

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| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--------------------|-----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 511 0040 | Supervision | 17,441 | | | | |
| 511 0101 | Vacation Pay | 72,684 | | 63,529 | | |
| 511 0102 | Birthday & Anniversary Pay | 2,941 | | 2,403 | | |
| 511 0103 | Sick Pay | 17,260 | | 16,247 | | |
| 511 0104 | Personal Leave Pay | 7,520 | | 7,891 | | |
| 511 0105 | Holiday Pay | 26,645 | | 25,799 | | |
| 511 0106 | Jury Duty | 2,515 | | 180 | | |
| 511 0108 | Bereavement Pay | | | 1,018 | | |
| 511 0111 | Paid Lunch Pay | 301 | | | | |
| 511 0112 | Attendance/Sick Leave Inc | 6,600 | 10,000 | 5,600 | 8,000 | 2,000- |
| 511 0113 | Sick Pay Buy Back | 428 | 1,000 | 427 | 700 | 300- |
| 511 0116 | Vacation, Sick PL Buy Back | 1,651 | 3,000 | 308 | 1,700 | 1,300- |
| 511 0200 | Revenue Vehicle Servicing | 712,529 | | 556,324 | | |
| 511 0234 | Physical Examination Labor | 648 | | 929 | | |
| 511 0325 | SNOWPLOWING | 2,450 | | | | |
| 511 0400 | Facilities Maintenance | 142,501 | | 145,093 | | |
| 511 0500 | Radio Equipment Maintenance | 31 | | 46 | | |
| 511 0700 | Attrition | | 340,414- | | 260,000- | 80,414 |
| 511 0900 | Overtime | 154,811 | 150,000 | 160,517 | 150,000 | |
| 511 9700 | Contract Bonus | | | | 17,438 | 17,438 |
| 511 9998 | Budget | | 1,337,019 | | 1,382,140 | 45,121 |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4054 RAIL CAR MAINTENANCE

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--------------------|-------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| ----- | | | | | | |
| | MAINTENANCE SALARY & WAGES | 1,168,956 | 1,160,605 | 986,311 | 1,299,978 | 139,373 |
| ----- | | | | | | |
| 514 0472 | Misc Labor/Expense | | | 45 | | |
| ----- | | | | | | |
| | GEN & ADMIN SALARY & WAGES | | | 45 | | |
| ----- | | | | | | |
| 515 9998 | Budget | 914,892 | 934,488 | 760,717 | 1,042,256 | 107,768 |
| ----- | | | | | | |
| | EMPLOYEE BENEFITS | 914,892 | 934,488 | 760,717 | 1,042,256 | 107,768 |
| ----- | | | | | | |
| 521 0062 | Accident Repairs | 2,005- | | | | |
| 521 5200 | M&S Direct Charge (Specia | 230,039 | | 338,701 | | |
| 521 5201 | M&S Issues | 13,361 | | 11,045 | | |
| 521 9998 | Budget | | 192,000 | | 225,000 | 33,000 |
| ----- | | | | | | |
| | REVENUE VEHICLE MAINT & TRANS | 241,395 | 192,000 | 349,746 | 225,000 | 33,000 |
| ----- | | | | | | |
| 525 5201 | M&S Issues | 637 | | 439 | 200 | 200 |
| ----- | | | | | | |
| | FACILITIES | 637 | | 439 | 200 | 200 |
| ----- | | | | | | |
| 534 0222 | Utilities Expense | 149 | | 413 | 100 | 100 |
| ----- | | | | | | |
| | TELEPHONE | 149 | | 413 | 100 | 100 |
| ----- | | | | | | |
| 571 0014 | Management Fees | 701,045 | 846,583 | 591,587 | 951,091 | 104,508 |
| 571 0801 | Consultant Fees | | | | 80,000 | 80,000 |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4054 RAIL CAR MAINTENENCE

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|------------------------------|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| ----- | | | | | | |
| CONSULTANTS/OUTSIDE SERVICES | | 701,045 | 846,583 | 591,587 | 1,031,091 | 184,508 |
| ----- | | | | | | |
| 577 0371 | Seminars | 4,649 | | 3,634 | | |
| 577 5900 | Employee Training | 23,417 | 30,000 | 31,000 | 30,000 | |
| ----- | | | | | | |
| EMPLOYEE TRAINING | | 28,066 | 30,000 | 34,634 | 30,000 | |
| ----- | | | | | | |
| 580 0361 | General Office | | 1,000 | 656 | 200 | 800- |
| 580 0363 | Machine Rental & Repair | | | 828 | | |
| 580 0364 | Cleaning & Operations | 3,037 | 4,000 | 3,473 | 3,000 | 1,000- |
| 580 0365 | Stationary | | 500 | 62 | | 500- |
| 580 0368 | Technology/Equipment/Serv | 2,484 | 2,000 | 2,095 | 2,500 | 500 |
| 580 5210 | Safety Equipment & Suppli | 14,097 | 17,000 | 3,796 | 15,000 | 2,000- |
| ----- | | | | | | |
| GENERAL OFFICE | | 19,618 | 24,500 | 10,910 | 20,700 | 3,800- |
| ----- | | | | | | |
| TOTAL EXPENSES | | 3,074,758 | 3,188,176 | 2,734,802 | 3,649,325 | 461,149 |
| ----- | | | | | | |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
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| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---|----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| Company 2 Division 40 Department 4055 Niagara Frontier Transit Metro METRO TRANS. AND MAINTENANCE SOUTH PARK STATION | | | | | | |
| ** EXPENSES ** | | | | | | |
| 512 0015 | Ambassador Training | 888 | 5,000 | 304 | 1,000 | 4,000- |
| 512 0030 | Instruction Labor/Expense | 22,333 | 20,000 | 2,650 | 20,000 | |
| 512 0031 | Operator Labor/Expense | 995,502 | | 885,542 | | |
| 512 0032 | Changing & Shifting Labor | 270 | | 326 | | |
| 512 0034 | Union Function Labor | 22,861 | | | | |
| 512 0041 | Office & Clerical | 74,701 | | 115,761 | | |
| 512 0101 | Vacation Pay | 98,023 | | 92,238 | | |
| 512 0102 | Birthday & Anniversary Pay | 3,630 | | 2,296 | | |
| 512 0103 | Sick Pay | 49,765 | | 29,166 | | |
| 512 0104 | Personal Leave Pay | 11,205 | | 10,602 | | |
| 512 0105 | Holiday Pay | 32,387 | | 35,494 | | |
| 512 0106 | Jury Duty | 1,045 | | 1,278 | | |
| 512 0107 | Military Leave Pay | | | 161 | | |
| 512 0108 | Bereavement Pay | 2,220 | | 2,939 | | |
| 512 0111 | Paid Lunch Pay | 36 | | 182 | | |
| 512 0112 | Attendance/Sick Leave Inc | 4,400 | 6,000 | 4,200 | 5,000 | 1,000- |
| 512 0113 | Sick Pay Buy Back | | 2,000 | | 1,000 | 1,000- |
| 512 0116 | Vacation, Sick PL Buy Back | 402 | 1,000 | 205 | 700 | 300- |
| 512 0234 | Physical Examination Labor | 3,840 | | 2,056 | | |
| 512 0472 | MIsc Labor/Expense | 925 | | 545 | | |
| 512 0900 | Overtime | 84,962 | 172,590 | 66,270 | 95,000 | 77,590- |
| 512 9700 | Contract Bonus | | | | 19,813 | 19,813 |

Bdg Wrk-Full Account No Report

QB202 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Page 88

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|-------------------------------|------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 512 9998 | Budget | | 1,366,356 | | 1,515,232 | 148,876 |
| ----- | | | | | | |
| TRANSPORTATION SALARY & WAGES | | 1,409,395 | 1,572,946 | 1,252,215 | 1,657,745 | 84,799 |
| ----- | | | | | | |
| 513 0165 | Accident Reports Labor | 41 | | 75 | | |
| ----- | | | | | | |
| I&D SALARY & WAGES | | 41 | | 75 | | |
| ----- | | | | | | |
| 514 0113 | Sick Pay Buy Back | | 500 | | | 500- |
| 514 0472 | Misc Labor/Expense | | | 85 | | |
| 514 0900 | Overtime | 8,537 | 8,000 | 5,798 | 8,000 | |
| ----- | | | | | | |
| GEN & ADMIN SALARY & WAGES | | 8,537 | 8,500 | 5,883 | 8,000 | 500- |
| ----- | | | | | | |
| 515 9998 | Budget | 1,170,773 | 1,290,248 | 1,064,497 | 1,397,551 | 107,303 |
| ----- | | | | | | |
| EMPLOYEE BENEFITS | | 1,170,773 | 1,290,248 | 1,064,497 | 1,397,551 | 107,303 |
| ----- | | | | | | |
| 571 0014 | Management Fees | 106,899 | 123,509 | 93,127 | 125,903 | 2,394 |
| 571 0163 | Professional Services | 402 | | | | |
| ----- | | | | | | |
| CONSULTANTS/OUTSIDE SERVICES | | 107,301 | 123,509 | 93,127 | 125,903 | 2,394 |
| ----- | | | | | | |
| 577 5900 | Employee Training | 147 | | | | |
| ----- | | | | | | |
| EMPLOYEE TRAINING | | 147 | | | | |
| ----- | | | | | | |
| 580 0361 | General Office | 750- | | 401 | | |

Bdg Wrk-Full Account No Report

QB202 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4055 SOUTH PARK STATION

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|------------------------|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| GENERAL OFFICE | | 750- | | 401 | | |
| 582 0010 | Stations & Office | 6,565 | 2,000 | 635 | 3,000 | 1,000 |
| 582 0358 | Subscriptions & Dues | 16,350 | 15,000 | 6,900 | 16,000 | 1,000 |
| 582 0472 | Misc Labor/Expense | 111 | 1,000 | 79 | 100 | 900- |
| 582 5210 | Safety Equipment & Suppli | 35 | 1,000 | 23 | 40 | 960- |
| TRANSPORTATION EXPENSE | | 23,061 | 19,000 | 7,637 | 19,140 | 140 |
| 592 0510 | Rail Overhead - Salary | 76,374 | 144,027 | 50,345 | 109,354 | 34,673- |
| DIVISION OPERATIONS | | 76,374 | 144,027 | 50,345 | 109,354 | 34,673- |
| TOTAL EXPENSES | | 2,794,879 | 3,158,230 | 2,474,180 | 3,317,693 | 159,463 |

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4057 RAIL TICKET INSPECTORS

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|-------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 512 | TRANSPORTATION SALARY & WAGES | 246,487 | 483,965 | 223,779 | 496,152 | 12,187 |
| 515 | EMPLOYEE BENEFITS | 203,602 | 427,012 | 195,620 | 432,042 | 5,030 |
| 580 | GENERAL OFFICE | | | 784 | | |
| | TOTAL EXPENSES | 450,089 | 910,977 | 420,183 | 928,194 | 17,217 |

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4059 RAIL OVERHEAD

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 534 | TELEPHONE | 3,712 | 2,880 | 1,771 | 2,312 | 568- |
| 541 | INSURANCE | 506,373 | 928,909 | 460,525 | 1,016,916 | 88,007 |
| 553 | POLICE PROTECTION | 3,365,070 | 3,635,290 | 3,042,706 | 3,843,143 | 207,853 |
| 571 | CONSULTANTS/OUTSIDE SERVICES | 60,922 | 50,000 | 22,162 | 10,000 | 40,000- |
| 572 | RENT EXPENSE | | 10,000 | | | 10,000- |
| 592 | DIVISION OPERATIONS | 746,166 | 822,960 | 614,205 | 975,602 | 152,642 |
| 593 | COST ALLOCATION PLAN | 1,577,012 | 1,779,373 | 1,483,005 | 1,944,682 | 165,309 |
| TOTAL | EXPENSES | 6,259,255 | 7,229,412 | 5,624,374 | 7,792,655 | 563,243 |

BUS MAINTENANCE

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/3/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS |
|--|----------------|---------|---------|-------------|----------------------|-------------------------------------|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------|
| FUEL MANAGEMENT SYSTEM | 2-3469 | | | NFTA | \$250,000 | \$0 | \$0 | \$0 | \$0 | \$250,000 | \$0 | \$0 | \$0 | \$0 |
| ACQUIRE MISC. SUPPORT EQUIP. FYE 17 | 2-3471 | | | NFTA | \$602,081 | \$333,143 | \$0 | \$18,938 | \$0 | \$250,000 | \$0 | \$0 | \$0 | \$0 |
| ACQUIRE MISC. SUPPORT EQUIP. FYE 20 | 2-3511 | | | NFTA | \$163,300 | \$0 | \$0 | \$163,300 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ACQUIRE MISC. SUPPORT EQUIP. FYE 21 | -- | 1 | SGR | NFTA | \$1,125,000 | \$0 | \$0 | \$0 | \$125,000 | \$400,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 |
| REPLACEMENT HYBRID BUS BATTERIES FYE19 | 2-3497 | M | M | ATC 18/19 | \$500,000 | \$0 | \$0 | \$0 | \$500,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| DPIM'S (DUEL POWER INVERTER MOD) | 2-3499 | M | M | NFTA | \$949,376 | \$19,414 | \$74,613 | \$5,349 | \$100,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 |
| LIFTING DIVICES (HSEQ) | -- | | | NFTA | \$75,000 | \$0 | \$0 | \$0 | \$0 | \$75,000 | \$0 | \$0 | \$0 | \$0 |
| YARD MANAGEMENT (BUS SOFTWARE) | -- | | | NFTA | \$3,310,000 | \$0 | \$0 | \$0 | \$0 | \$1,900,000 | \$1,200,000 | \$100,000 | \$10,000 | \$100,000 |
| VERTICAL STORAGE UNITS (FRONTIER) | 2-3498 | | | NFTA | \$185,000 | \$0 | \$0 | \$85,000 | \$0 | \$100,000 | \$0 | \$0 | \$0 | \$0 |
| ORBCAD UPGRADE | -- | | | NFTA | \$5,000,000 | \$0 | \$0 | \$0 | \$0 | \$5,000,000 | \$0 | \$0 | \$0 | \$0 |

| | | | | | | | | | | | | | | |
|--------------|---------------------|------------------|-----------------|------------------|------------------|--------------------|--------------------|------------------|------------------|------------------|-----|-----|-----|-----|
| FTA | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| NYS DOT | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| NFTA | \$11,659,757 | \$352,557 | \$74,613 | \$272,587 | \$225,000 | \$8,125,000 | \$1,500,000 | \$400,000 | \$310,000 | \$400,000 | | | | |
| MEP 20/21 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | | | |
| ATC 18/19 | \$500,000 | \$0 | \$0 | \$0 | \$500,000 | \$0 | \$0 | \$0 | \$0 | \$0 | | | | |
| TOTAL | \$12,169,757 | \$352,557 | \$74,613 | \$272,587 | \$725,000 | \$8,125,000 | \$1,500,000 | \$400,000 | \$310,000 | \$400,000 | | | | |

BUS VEHICLE

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 6/2/19 | TOTAL FORECAST SPENDING 8/31/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS | | | |
|--------------------------------------|----------------|---------|---------|----------------|----------------------|-------------------------------------|-----------------------------------|---|-----------------------|-----------------------|-------------------------|-----------------------|-----------------------|---------------------|---------------------|---------------------|--------------------|
| FUTURE BIG BUSES LIFE EXPIRED FYE 20 | 2-3510 | M | M | FTA | \$11,000,000 | \$0 | \$0 | \$11,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | | |
| | | | | FTA 5339 20/21 | \$4,979,774 | \$0 | \$0 | \$800,000 | \$614,887 | \$364,887 | \$800,000 | \$800,000 | \$800,000 | \$800,000 | \$800,000 | | |
| | | | | NYSDOT | \$622,472 | \$0 | \$0 | \$100,000 | \$76,861 | \$45,811 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | | |
| | | | | NFTA | \$622,472 | \$0 | \$0 | \$100,000 | \$76,861 | \$45,811 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | | |
| | | | | ATC 18/20 | \$2,200,000 | \$0 | \$0 | \$2,200,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| | | | | ATC 20/21 | \$28,542,500 | \$0 | \$0 | \$0 | \$3,542,500 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 | | |
| | | | | MEP 18/20 | \$20,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 | | |
| | | | | CMAQ | \$25,000,000 | \$0 | \$0 | \$0 | \$0 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 | | |
| | | | | VW SETTLEMENT | \$3,500,000 | \$0 | \$0 | \$0 | \$0 | \$3,500,000 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| | | | | MEP 20/21 | \$1,514,603 | \$0 | \$0 | \$0 | \$1,514,603 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| | | | | NFTA | \$2,420 | \$0 | \$0 | \$2,420 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| | | | | TOTAL | \$97,984,241 | \$0 | \$0 | \$14,202,420 | \$5,825,712 | \$13,955,109 | \$16,000,000 | \$16,000,000 | \$16,000,000 | \$16,000,000 | \$16,000,000 | \$16,000,000 | |
| | | | | | | | | | | | 23 CNG BUSES | | 10 ELECTRIC | 10 ELECTRIC | 10 ELECTRIC | 10 ELECTRIC | 10 ELECTRIC |
| | | | | | | | | | | | | | 10 DIESEL | 10 DIESEL | 10 DIESEL | 10 DIESEL | 10 DIESEL |
| CNG BUS LEASE AGREEMENT | - | M | M | NFTA | \$12,384,899 | \$0 | \$449,708 | \$628,581 | \$906,432 | \$3,326,399 | \$3,326,399 | \$2,537,688 | \$1,046,585 | \$172,097 | | | |
| | | | | MRF | \$3,282,975 | \$0 | \$917,906 | \$1,285,089 | \$1,080,000 | \$0 | \$0 | \$0 | \$0 | \$0 | | | |
| | | | | TOTAL | \$15,677,874 | \$0 | \$1,367,614 | \$1,914,660 | \$1,986,432 | \$3,326,399 | \$3,326,399 | \$2,537,688 | \$1,046,585 | \$172,097 | | | |
| FUTURE SMALL BUSES AS LIFE EXPIRED | - | 1 | NR | FTA 5339/18 | \$433,325 | \$0 | \$0 | \$433,325 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | | |
| | | | | FTA 5339/19 | \$432,992 | \$0 | \$0 | \$432,992 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | | |
| | | | | NYSDOT 19 | \$54,124 | \$0 | \$0 | \$54,124 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | | |
| | | | | NFTA 19 | \$54,124 | \$0 | \$0 | \$54,124 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | | |
| | | | | NFTA 18 | \$54,166 | \$0 | \$0 | \$54,166 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | | |
| | | | | NYSDOT 18 | \$54,166 | \$0 | \$0 | \$54,166 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | | |
| | | | | FTA 5339/20 | \$2,921,968 | \$0 | \$0 | \$0 | \$670,000 | \$520,000 | \$432,992 | \$432,992 | \$432,992 | \$432,992 | | | |
| | | | | NYSDOT 20 | \$348,498 | \$0 | \$0 | \$0 | \$87,000 | \$65,000 | \$54,124 | \$54,124 | \$54,124 | \$54,124 | | | |
| | | | | NFTA 20 | \$348,498 | \$0 | \$0 | \$0 | \$67,000 | \$65,000 | \$54,124 | \$54,124 | \$54,124 | \$54,124 | | | |
| | | | | NFTA | \$3,275,957 | \$0 | \$0 | \$0 | \$400,000 | \$500,000 | \$551,250 | \$578,813 | \$607,753 | \$638,141 | | | |
| | | | | MEP 19/20 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | | |
| | | | | TOTAL | \$7,977,814 | \$0 | \$0 | \$1,082,897 | \$1,204,000 | \$1,150,000 | \$1,092,490 | \$1,120,053 | \$1,148,993 | \$1,179,381 | | | |
| | | | | | | | | | | | 7 MV1's @ \$150k | | | | | | |

BUS VEHICLE

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE | ACTUAL | TOTAL | FISCAL YEAR | FISCAL YEAR | FISCAL YEAR | FISCAL YEAR | FISCAL YEAR | OUT YEARS |
|----------------------|----------------|---------|---------|-------------|----------------------|------------------------|----------------------------|-----------------------------------|-------------|-------------|-------------|-------------|-------------|-----------|
| | | | | | | ACTUAL THROUGH 3/31/19 | FROM 4/1/19 THROUGH 8/2/19 | FORECAST SPENDING 8/31/19-3/31/20 | | | | | | |
| NON-REVENUE VEHICLES | 2-3517 | 2 | NR | ACT 19/20 | \$600,000 | \$0 | \$0 | \$600,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | MEP19/20 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NFTA | \$1,750,000 | \$0 | \$0 | \$0 | \$250,000 | \$300,000 | \$300,000 | \$300,000 | \$300,000 | \$300,000 |
| | | | | TOTAL | \$2,350,000 | \$0 | \$0 | \$600,000 | \$250,000 | \$300,000 | \$300,000 | \$300,000 | \$300,000 | \$300,000 |
| | | | | | | | | | | | | | | |

| | | | | | | | | | | | | | |
|---------------|---------------|-----|-------------|--------------|-------------|--------------|--------------|--------------|--------------|--------------|-------------|-------------|-------------|
| FTA | \$11,433,325 | \$0 | \$0 | \$11,433,325 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FTA 5339 | \$8,334,734 | \$0 | \$0 | \$1,232,992 | \$1,284,887 | \$884,887 | \$1,232,992 | \$1,232,992 | \$1,232,992 | \$1,232,992 | \$1,232,992 | \$1,232,992 | \$1,232,992 |
| NYSDOT | \$1,079,258 | \$0 | \$0 | \$208,290 | \$143,861 | \$110,611 | \$154,124 | \$154,124 | \$154,124 | \$154,124 | \$154,124 | \$154,124 | \$154,124 |
| NFTA | \$18,502,534 | \$0 | \$449,708 | \$840,301 | \$1,700,293 | \$4,237,010 | \$4,331,773 | \$3,570,625 | \$2,108,462 | \$1,264,362 | \$0 | \$0 | \$0 |
| MRF | \$3,282,975 | \$0 | \$917,906 | \$1,285,069 | \$1,080,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| CMAQ | \$25,000,000 | \$0 | \$0 | \$0 | \$0 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 |
| VW SETTLEMENT | \$3,500,000 | \$0 | \$0 | \$0 | \$0 | \$3,500,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MEP 19/20 | \$20,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 |
| MEP 20/21 | \$1,514,603 | \$0 | \$0 | \$0 | \$1,514,603 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ACT 18/19 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ACT 19/20 | \$2,800,000 | \$0 | \$0 | \$2,800,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ACT 20/21 | \$28,542,500 | \$0 | \$0 | \$0 | \$3,542,500 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 |
| TOTAL | \$123,989,929 | \$0 | \$1,367,614 | \$17,789,977 | \$9,266,144 | \$18,732,608 | \$20,718,889 | \$19,967,741 | \$18,495,678 | \$17,661,478 | | | |

BUS ENGINEERING

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/3/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS | |
|--|----------------|---------|----------|---------------|----------------------|-------------------------------------|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------|------------|
| FARE COLLECTION REPLACEMENT - BUS | 2-3406 | M | M | FTA | \$2,839,899 | \$2,586,756 | \$0 | \$0 | \$52,843 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | NYSDOT | \$329,993 | \$263,783 | \$0 | \$0 | \$66,180 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | MEP 19/20 | \$800,000 | \$0 | \$0 | \$0 | \$800,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | FTA REST | \$200,519 | \$200,519 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | ATC 17/18 | \$677,087 | \$0 | \$340,728 | \$0 | \$336,359 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | MEP 18/19 | \$3,211,354 | \$1,458,709 | \$70,849 | \$0 | \$1,881,796 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | MRF | \$1,030,113 | \$951,035 | \$0 | \$0 | \$79,078 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | FTA 18 | \$863,781 | \$327,422 | \$0 | \$0 | \$338,356 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NYSDOT 18 | \$82,873 | \$31,873 | \$0 | \$0 | \$51,100 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NFTA MATCH | \$412,836 | \$0 | \$378,381 | \$0 | \$34,555 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NFTA MAINT. | \$1,543,236 | \$0 | \$155,271 | \$0 | \$1,387,965 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | MEP 20/21 | \$2,449,952 | \$0 | \$0 | \$0 | \$2,449,952 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$13,841,613 | \$5,820,087 | \$945,229 | \$0 | \$7,076,287 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MAINTENANCE CONTRACT FOR FARE COLLECTION (BUS) | - | | | NFTA | \$1,600,000 | \$0 | \$0 | \$0 | \$320,000 | \$320,000 | \$320,000 | \$320,000 | \$320,000 | | |
| ELECTRIC BUS INFRASTRUCTURE UPGRADES | - | 1 | NI | FTA | \$2,500,000 | \$0 | \$0 | \$0 | \$2,500,000 | \$0 | \$0 | \$0 | \$0 | | |
| | | | | VW SETTLEMENT | \$4,000,000 | \$0 | \$0 | \$0 | \$4,000,000 | \$0 | \$0 | \$0 | \$0 | | |
| | | | | ATC 20/21 | \$1,000,000 | \$0 | \$0 | \$0 | \$1,000,000 | \$0 | \$0 | \$0 | \$0 | | |
| | | | | TOTAL | \$7,500,000 | \$0 | \$0 | \$0 | \$7,500,000 | \$0 | \$0 | \$0 | \$0 | | |
| COLD SPRING ELECTRIC SERVICE UPGRADE | - | 2 | NI | NATIONAL GRID | \$2,000,000 | \$0 | \$0 | \$0 | \$2,000,000 | \$0 | \$0 | \$0 | | | |
| CNG MODIFICATIONS/FUELING STATION | - | M | M | NFTA | \$3,235,260 | \$0 | \$192,575 | \$289,805 | \$462,180 | \$462,180 | \$462,180 | \$462,180 | | | |
| CNG FUEL STATION EXPAN. (3RD COMPRESSOR) FYE 18 | 2-3481 | | | NFTA | \$911,132 | \$903,537 | \$0 | \$7,595 | \$0 | \$0 | \$0 | \$0 | | | |
| BUS MOBILE ROUTERS - LOAN \$684,000 NIITEC LOAN @ 1.6% PROPOSED | - | M | M | NIITEC LOAN | \$373,400 | \$166,000 | \$69,000 | \$97,000 | \$41,400 | \$0 | \$0 | \$0 | | | |

BUS ENGINEERING

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/3/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS |
|--|----------------|---------|----------|-----------------|----------------------|-------------------------------------|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------|
| METRO BUS FACILITY BLDG, REHAB. (FTA TITLE) | 2-3492 | M | M | FTA 5339 18/19 | \$173,520 | \$0 | \$0 | \$89,000 | \$85,520 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NYS DOT | \$21,690 | \$0 | \$0 | \$11,000 | \$10,890 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NFTA | \$21,690 | \$0 | \$0 | \$11,000 | \$10,890 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | ATC 19/20 | \$710,022 | \$0 | \$0 | \$0 | \$710,022 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$927,192 | \$0 | \$0 | \$110,000 | \$817,192 | \$0 | \$0 | \$0 | \$0 | \$0 |
| BABCOCK T-BEAMS STUDY/REHAB. (187,500 GRANT - YTD PROJECT SCOPE =137,500 8/12/19) | 2-3514 | M | M | NFTA | \$19,993 | \$1,158 | \$57 | \$1,000 | \$17,750 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | ATC 19/20 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | FTA 5339 18/19 | \$159,700 | \$9,249 | \$454 | \$8,000 | \$142,000 | \$0 | \$0 | \$0 | \$0 | |
| | | | | NYS DOT 18/19 | \$19,993 | \$1,158 | \$57 | \$1,000 | \$17,750 | \$0 | \$0 | \$0 | \$0 | |
| | | | | TOTAL | \$199,625 | \$11,567 | \$568 | \$10,000 | \$177,600 | \$0 | \$0 | \$0 | \$0 | |
| BABCOCK PARKING REHAB. | 2-3506 | | | ATC 18/19 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NFTA | \$37,890 | \$1,751 | \$1,582 | \$34,357 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | FTA 5339 18 | \$301,520 | \$14,009 | \$12,858 | \$274,853 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | NYS DOT 18 | \$37,890 | \$1,751 | \$1,582 | \$34,357 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | MRF | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | TOTAL | \$376,900 | \$17,511 | \$15,823 | \$343,566 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| 4TH CNG COMPRESSOR | 2-3520 | 2 | NI | NFTA | \$89,275 | \$0 | \$0 | \$13,571 | \$55,704 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | MEP 19/20 | \$755,008 | \$0 | \$0 | \$0 | \$755,008 | \$0 | \$0 | \$0 | \$0 | |
| | | | | TOTAL | \$824,281 | \$0 | \$0 | \$13,571 | \$810,710 | \$0 | \$0 | \$0 | \$0 | |
| UTICA STATION BUS LOOP REHAB. | 2-3516 | 3 | NI | FTA | \$274,000 | \$0 | \$0 | \$117,600 | \$156,400 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NYS DOT | \$34,000 | \$0 | \$0 | \$14,700 | \$19,300 | \$0 | \$0 | \$0 | \$0 | |
| | | | | NFTA | \$34,000 | \$0 | \$0 | \$14,700 | \$19,300 | \$0 | \$0 | \$0 | \$0 | |
| | | | | MEP 19/20 | \$391,950 | \$0 | \$0 | \$0 | \$391,950 | \$0 | \$0 | \$0 | \$0 | |
| | | | | NYS MULTI-MODAL | \$380,000 | \$0 | \$0 | \$0 | \$380,000 | \$0 | \$0 | \$0 | \$0 | |
| | | | | TOTAL | \$1,113,950 | \$0 | \$0 | \$147,000 | \$966,950 | \$0 | \$0 | \$0 | \$0 | |

BUS ENGINEERING

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/3/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS |
|---|----------------|---------|----------|-------------|----------------------|-------------------------------------|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------|
| BOILER REPLACEMENTS AT COLD SPRING GARAGE | - | 3 | NR | MEP 20/21 | \$200,000 | \$0 | \$0 | \$0 | \$200,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | | | | | | | | | | | |

| | | | | | | | | | | | | | | |
|-----------------|--------------|-------------|-------------|-----------|--------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| FTA | \$6,712,220 | \$2,937,432 | \$13,113 | \$488,453 | \$3,273,222 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| NYS DOT | \$626,279 | \$298,563 | \$1,639 | \$61,057 | \$165,020 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| NFTA | \$6,342,216 | \$906,444 | \$572,595 | \$351,828 | \$800,449 | \$782,180 | \$782,180 | \$782,180 | \$782,180 | \$782,180 | \$782,180 | \$782,180 | \$782,180 | \$782,180 |
| NITTEC LOAN | \$373,400 | \$166,000 | \$69,000 | \$97,000 | \$41,400 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ATC 17/18 | \$677,087 | \$0 | \$340,728 | \$0 | \$336,359 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ATC 18/19 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ATC 19/20 | \$710,022 | \$0 | \$0 | \$0 | \$710,022 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ATC 20/21 | \$1,000,000 | \$0 | \$0 | \$0 | \$1,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MRF | \$1,030,113 | \$951,035 | \$0 | \$0 | \$79,078 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MEP 18/19 | \$3,211,364 | \$1,458,709 | \$70,849 | \$0 | \$1,681,796 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MEP 19/20 | \$1,746,956 | \$0 | \$0 | \$0 | \$1,746,956 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MEP 20/21 | \$3,649,952 | \$0 | \$0 | \$0 | \$3,649,952 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FTA REST. | \$200,519 | \$200,519 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| VW SETTLEMENT | \$4,000,000 | \$0 | \$0 | \$0 | \$4,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| NYS MULTI MODAL | \$380,000 | \$0 | \$0 | \$0 | \$380,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| NATIONAL GRID | \$2,000,000 | \$0 | \$0 | \$0 | \$2,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL | \$32,560,117 | \$6,918,702 | \$1,067,924 | \$998,337 | \$19,664,264 | \$782,180 | \$782,180 | \$782,180 | \$782,180 | \$782,180 | \$782,180 | \$782,180 | \$782,180 | \$782,180 |

METRO EXECUTIVE

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 3/2/19 | TOTAL FORECAST SPENDING 8/3/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS | | |
|---|----------------|---------|----------|-------------|----------------------|-------------------------------------|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------|-----------|-----|
| AMHERST/BUFFALO LRRT EXTENSION | 2-3493 | M | M | ESD | \$3,952,787 | \$0 | \$436,072 | \$1,189,000 | \$2,347,885 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| | | | | NFTA | \$202,113 | \$0 | \$0 | \$101,000 | \$101,113 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | NYS DOT | \$6,000,000 | \$0 | \$0 | \$0 | \$6,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$10,154,880 | \$0 | \$436,072 | \$1,270,000 | \$8,448,898 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| NIAGARA ST. CORRIDOR PROJECT WITH BUSES: \$3,577,800 | 2-3409 | M | M | FTA | \$1,531,082 | \$1,417,800 | \$0 | \$0 | \$113,482 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| | | | | NYS DOT | \$191,383 | \$177,200 | \$0 | \$0 | \$14,183 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | NFTA MATCH | \$191,383 | \$177,200 | \$0 | \$0 | \$14,183 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | NFTA | \$883,782 | \$883,782 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | TOTAL | \$2,677,610 | \$2,435,782 | \$0 | \$0 | \$141,828 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SPECIAL SERVICES - PARATRANSIT | | | | | | | | | | | | | | | | |
| NEW BUS SHELTERS (10) EAST SIDE | 2-3513 | 6 | NI | MULTI-MODAL | \$100,000 | \$0 | \$0 | \$0 | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| REPLACEMENT BUS SHELTERS (2020 AND OUT) | 2-3513 | 5 | NR | NFTA | \$315,000 | \$0 | \$0 | \$15,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | | |
| | | | | FTA 5338 19 | \$120,000 | \$0 | \$0 | \$120,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| | | | | FTA | \$2,400,000 | \$0 | \$0 | \$0 | \$400,000 | \$400,000 | \$400,000 | \$400,000 | \$400,000 | \$400,000 | \$400,000 | |
| | | | | NYS DOT | \$315,000 | \$0 | \$0 | \$15,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | |
| | | | | MRF | \$150,000 | \$0 | \$0 | \$0 | \$0 | \$150,000 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | TOTAL | \$3,300,000 | \$0 | \$0 | \$150,000 | \$600,000 | \$650,000 | \$500,000 | \$500,000 | \$500,000 | \$500,000 | \$500,000 | |
| BUS SHELTER VEHICLE CRANE | | 4 | NI | MEP | \$35,000 | \$0 | \$0 | \$0 | \$35,000 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| ARTWORK - STATIONS | | 7 | NI | NFTA | \$25,000 | \$0 | \$0 | \$0 | \$15,000 | \$10,000 | \$0 | \$0 | \$0 | \$0 | | |
| PUBLIC INFORMATION & SCHEDULING DISPLAY | 2-3450 | M | M | NFTA | \$184,779 | \$184,779 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| | | | | MEP, DISC. | \$3,000,000 | \$0 | \$0 | \$0 | \$3,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| | | | | TOTAL | \$3,184,779 | \$184,779 | \$0 | \$0 | \$3,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| SHORT RANGE PLANNING PROJECTS BNMC-PARK LAN USE, TRANS STUDY BY UBRI | 2-3454 | | | NFTA | \$70,000 | \$35,000 | \$0 | \$35,000 | \$0 | \$0 | \$0 | \$0 | \$0 | | | |
| METRO - SHORT RANGE PLANNING PROJECTS | | M | M | NFTA | \$600,000 | \$0 | \$0 | \$0 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | | | |
| CUSTOMER CARE DEPARTMENT | | | | | | | | | | | | | | | | |
| SKILLED LABORER JOBS TRAIN. PROG. | 2-3461 | | | NFTA | \$281,842 | \$214,908 | \$48,288 | \$18,438 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| | | | | FTA | \$281,842 | \$214,908 | \$48,288 | \$18,438 | \$0 | \$0 | \$0 | \$0 | \$0 | | | |
| | | | | TOTAL | \$883,283 | \$429,812 | \$96,596 | \$36,876 | \$0 | \$0 | \$0 | \$0 | \$0 | | | |

METRO EXECUTIVE

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/3/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS |
|---|----------------|---------|----------|-------------|----------------------|-------------------------------------|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------|
| SUPPORT EQUIPMENT | - | | | NFTA | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$0 |
| DIVISION STREET BUS STOP CANOPY | - | | | NFTA | \$2,754,813 | \$0 | \$0 | \$0 | \$0 | \$2,754,813 | \$0 | \$0 | \$0 | \$0 |
| | | | | FED. TAP | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$2,754,813 | \$0 | \$0 | \$0 | \$0 | \$2,754,813 | \$0 | \$0 | \$0 | \$0 |
| BABCOCK/COLD SPRING SECURITY GATE RE-WIRE | - | 3 | SR | NFTA | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | ATC 19/20 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | MEP 19/20 | \$150,000 | \$0 | \$0 | \$0 | \$150,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$150,000 | \$0 | \$0 | \$0 | \$150,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MISC. METRO METRO PROJECTS | - | | | NFTA | \$30,000 | \$0 | \$0 | \$0 | \$0 | \$30,000 | \$0 | \$0 | \$0 | \$0 |
| UNDERGROUND STORAGE ASSES. (BUS GARAGES) | - | 1 | SR | NFTA | \$50,000 | \$0 | \$0 | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SGR ASSESSMENT/COUNSULTANT SERVICES | - | 2 | SR | NFTA | \$80,000 | \$0 | \$0 | \$0 | \$80,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| OCC TECHNOLOGY UPGRADES | - | 8 | NR | NFTA | \$100,000 | \$0 | \$0 | \$50,000 | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| METRO TRAINING CENTER | - | | | NFTA | \$25,000 | \$0 | \$0 | \$25,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

| | | | | | | | | | | | | | |
|-------------|--------------|-------------|-----------|-------------|--------------|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| FTA | \$4,332,704 | \$1,632,506 | \$48,298 | \$138,438 | \$513,462 | \$400,000 | \$400,000 | \$400,000 | \$400,000 | \$400,000 | \$400,000 | \$400,000 | \$400,000 |
| NYSDOT | \$6,506,383 | \$177,200 | \$0 | \$15,000 | \$6,064,183 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 |
| NFTA | \$5,623,311 | \$1,275,667 | \$48,298 | \$244,438 | \$460,296 | \$2,994,613 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 |
| ATC 17/18 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ATC 19/20 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ATC 20/21 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MEP 19/20 | \$185,000 | \$0 | \$0 | \$0 | \$185,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MRF | \$150,000 | \$0 | \$0 | \$0 | \$0 | \$150,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| METRO CAP | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SMRC | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GBNRTC | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| NYS FUND | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ESD | \$3,952,767 | \$0 | \$438,072 | \$1,169,000 | \$2,347,695 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MULTI-MODAI | \$100,000 | \$0 | \$0 | \$0 | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MEP DISC. | \$3,000,000 | \$0 | \$0 | \$0 | \$3,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FED TAP | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL | \$23,850,165 | \$3,085,373 | \$532,668 | \$1,666,876 | \$12,870,936 | \$3,594,613 | \$600,000 | \$600,000 | \$600,000 | \$600,000 | \$600,000 | \$600,000 | \$600,000 |

METRO RAIL- RAIL MAINTENANCE

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/31/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS |
|---|----------------|---------|---------|-------------|----------------------|-------------------------------------|-----------------------------------|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------|
| MANDATORY | | | | | | | | | | | | | | |
| RAIL FASTENER CLIPS | 2-8713 | 1 | SR | 88C | \$230,504 | \$22,929 | \$7,575 | \$20,000 | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$30,000 |
| TC VITAL RELAY REHAB. | 2-9162 | 2 | SR | 88C | \$400,000 | \$23,465 | \$4,180 | \$47,355 | \$85,000 | \$85,000 | \$65,000 | \$65,000 | \$65,000 | \$0 |
| RAIL MAINTENANCE EQUIPMENT FUND (MULTI-YR) FYE 18 | 2-9160 | | | 88C | \$66,430 | \$62,560 | \$0 | \$3,870 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| RAIL MAINTENANCE EQUIPMENT FUND (MULTI-YR) FYE 19 | 2-8709 | 7 | SR | 88C | \$615,000 | \$0 | \$0 | \$40,000 | \$75,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 |
| STATE OF GOOD REPAIR | | | | | | | | | | | | | | |
| TRAIN CONTROL | | | | | | | | | | | | | | |
| TRACK SWITCH PARTS AND HARDWARE FYE 19 | 2-9189 | 5 | NR | 88C | \$83,161 | \$9,820 | \$6,570 | \$771 | \$22,000 | \$0 | \$22,000 | \$0 | \$22,000 | \$0 |
| TRAIN CONTROL & WAYSIDE COMPONENTS (MULTI-YR) | 2-9186 | 6 | NR | 88C | \$104,173 | \$16,009 | \$0 | \$13,164 | \$25,000 | \$0 | \$25,000 | \$0 | \$25,000 | \$0 |
| LOCAL CONTROL PANELS/TRAIN CONTROL | 2-9156 | | | 88C | \$99,500 | \$92,000 | \$0 | \$7,500 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| IMPEDANCE BONDS | - | | | 88C | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$100,000 | \$0 | \$0 | \$0 | \$0 |
| TRACK WORK | | | | | | | | | | | | | | |
| MALL CROSSOVER | - | | | 88C | \$500,000 | \$0 | \$0 | \$0 | \$0 | \$250,000 | \$250,000 | \$0 | \$0 | \$0 |
| SPARE RAIL | - | 3 | NR | 88C | \$324,905 | \$99,905 | \$0 | \$0 | \$25,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$0 |
| YARD TRACK SWITCH MACHINE REPLACEMENT | - | | | 88C | \$125,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$125,000 | \$0 |
| Y&S SURFACE TRK WE HEATERS REPLACEMENT | - | | | 88C | \$150,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$150,000 | \$0 |
| GARBAGE CANS REPLACEMENT | 2-9193 | | | 88C | \$15,000 | \$0 | \$0 | \$0 | \$0 | \$15,000 | \$0 | \$0 | \$0 | \$0 |
| POWER & CATENARY | | | | | | | | | | | | | | |
| LOW VOLTAGE CONTROLS FOR STATION LIGHTING | - | | | 88C | \$10,000 | \$0 | \$0 | \$10,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| CATENARY POLES & CROSSARM REHAB. | 2-9196 | | | 88C | \$65,000 | \$0 | \$15,000 | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| NEW LIGHTS IN ROCK TUNNEL LIGHT TRAYS | 2-9197 | | | 88C | \$37,878 | \$10,408 | \$27,470 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| CATENARY WIRE | 2-9188 | | | SMRC | \$100,000 | \$0 | \$0 | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| CATENARY INSULATORS HANGERS & HARDWARE | 2-9199 | 8 | SR | 88C | \$55,000 | \$5,000 | \$0 | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| COMMUNICATIONS | | | | | | | | | | | | | | |
| BATTERY CHARGER REBUILD - COMO | - | 9 | NR | 88C | \$80,000 | \$0 | \$0 | \$0 | \$80,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| CAMERAS FOR PARK & RIDE LOTS (LASALLE) FYE 18 | 2-9168 | | | 88C | \$46,557 | \$16,557 | \$0 | \$30,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| CAMERAS FOR STATIONS | 2-9181 | 4 | NR | 88C | \$40,000 | \$0 | \$0 | \$10,000 | \$30,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| PACE & ETS SOFTWARE UPGRADE | 2-9169 | | | SMRC 21/22 | \$800,000 | \$0 | \$0 | \$0 | \$0 | \$800,000 | \$0 | \$0 | \$0 | \$0 |
| FACILITY MAINTENANCE | | | | | | | | | | | | | | |
| Y&S WINDOWS FAÇADE | - | | | 88C | \$150,000 | \$0 | \$0 | \$0 | \$0 | \$150,000 | \$0 | \$0 | \$0 | \$0 |
| DL&W SHED WINDOWS | - | | | 88C | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$100,000 | \$0 | \$0 | \$0 |
| CONCRETE UNDER TRAIN SHED | 2-9181 | | | 88C | \$90,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$90,000 | \$0 | \$0 |
| RIVERWALK RAILING REPLACEMENT | - | | | 88C | \$200,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$200,000 | \$0 | \$0 |
| SHOP BOILER REHAB. (RETUBE) | 2-8702 | | | 88C | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$50,000 | \$0 | \$0 | \$0 |
| SHOP BOILER REHAB. (CONTROL PANELS) | 2-8703 | | | 88C | \$70,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$70,000 | \$0 | \$0 | \$0 |
| Y&S CHAIN LINK FENCE REPLACE. | 2-9157 | | | 88C | \$70,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$70,000 | \$0 | \$0 | \$0 |
| LANDSCAPING EQUIPMENT | 2-9131 | | | 88C | \$68,365 | \$18,365 | \$0 | \$0 | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$0 |
| NEW POWER LINE TRUCK | - | | | 88C | \$450,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$450,000 | \$0 |

METRO RAIL- RAIL MAINTENANCE

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/3/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS |
|---|----------------|---------|---------|-------------|----------------------|-------------------------------------|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------|
| VEHICLE MAINTENANCE - NON-REVENUE | | | | | | | | | | | | | | |
| SUPPORT VEHICLES REPLACEMENT | FYE 19 | - | | ATC 19/20 | \$100,000 | \$0 | \$0 | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SUPPORT VEHICLES REPLACEMENT | FYE 20 | - | | 88C | \$800,000 | \$0 | \$0 | \$0 | \$0 | \$350,000 | \$450,000 | \$0 | \$0 | \$0 |
| STREET SWEEPER | - | - | | 88C | \$200,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$200,000 | \$0 | \$0 |
| FLAT BED - HIGH RAIL - VEHICLE REPLACEMENT | - | - | | ATC 19/20 | \$250,000 | \$0 | \$0 | \$250,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| NEW INITIATIVES | | | | | | | | | | | | | | |
| HALON SYSTEM REPLACEMENT (DARRIN \$100M) | - | - | | 88C | \$500,000 | \$0 | \$0 | \$0 | \$0 | \$250,000 | \$250,000 | \$0 | \$0 | \$0 |
| ELECTRIC PARTS AND BREAKERS | - | - | | 88C | \$180,000 | \$0 | \$0 | \$0 | \$0 | \$100,000 | \$80,000 | \$0 | \$0 | \$0 |
| STATION RESTROOMS (EMPLOYEES) REHAB. | 2-9181 | - | | MEP 20/21 | \$20,000 | \$0 | \$0 | \$0 | \$0 | \$20,000 | \$0 | \$0 | \$0 | \$0 |
| STATION RESTROOMS (EMPLOYEES) REHAB. | - | - | | 88C | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$100,000 | \$0 | \$0 | \$0 | \$0 |
| STATION FLOOR MACHINES | - | - | | 88C | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$100,000 | \$0 | \$0 | \$0 | \$0 |
| STATION BILCO DOORS | - | - | | 88C | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$100,000 | \$0 | \$0 | \$0 | \$0 |
| STATION HVAC DUCT WORK REHAB. | 2-9134 | 10 | SR | 88C | \$250,000 | \$0 | \$0 | \$0 | \$50,000 | \$200,000 | \$0 | \$0 | \$0 | \$0 |
| FREQUENCY SHIFT OVERLAYS | - | - | | 88C | \$150,000 | \$0 | \$0 | \$0 | \$0 | \$150,000 | \$0 | \$0 | \$0 | \$0 |
| J-RELAYS | - | - | | 88C | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$100,000 | \$0 | \$0 | \$0 | \$0 |
| LRRT SUBSTATION TRANSFORMER SWITCH REPLACE. | 2-9116 | - | | 88C | \$487,311 | \$474,484 | \$7,458 | \$5,369 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| POWER BATTERIES FOR BACKUP IN STATIONS | - | - | | 88C | \$500,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$500,000 | \$0 |
| SECTIONALIZERS | - | 11 | NI | 88C | \$18,000 | \$0 | \$0 | \$0 | \$18,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 4 TRAIN CONTROL PROJECTS | - | - | | 88C | \$200,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$200,000 | \$0 | \$0 | \$0 |
| | | | | | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

| | | | | | | | | | | |
|--------------|--------------------|------------------|-----------------|------------------|------------------|--------------------|--------------------|------------------|--------------------|------------------|
| 88C | \$8,081,784 | \$851,502 | \$68,253 | \$238,029 | \$470,000 | \$2,260,000 | \$1,812,000 | \$735,000 | \$1,517,000 | \$130,000 |
| NFTA | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ATC 18/19 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ATC 19/20 | \$350,000 | \$0 | \$0 | \$350,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ATC 20/21 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MEP 19/20 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MEP 20/21 | \$20,000 | \$0 | \$0 | \$0 | \$0 | \$20,000 | \$0 | \$0 | \$0 | \$0 |
| MRF | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SMRC | \$100,000 | \$0 | \$0 | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SMRC 21/22 | \$800,000 | \$0 | \$0 | \$0 | \$0 | \$800,000 | \$0 | \$0 | \$0 | \$0 |
| TOTAL | \$9,361,784 | \$851,502 | \$68,253 | \$688,029 | \$470,000 | \$3,080,000 | \$1,812,000 | \$735,000 | \$1,517,000 | \$130,000 |

METRO RAIL RAILCAR

| PROJECT TITLE | PROJECT NUMBER | PRTY CL. | JUST. CL. | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/31/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS |
|---------------------------------------|----------------|----------|-----------|-------------|----------------------|-------------------------------------|-----------------------------------|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------|
| LRV AIR SYSTEMS VALVES | 2-8716 | | | 88C | \$100,000 | \$0 | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$50,000 |
| LRV EQUIPMENT FUND FYE 19 | 2-9188 | 1 | NR | 88C | \$166,630 | \$7,759 | \$15,441 | \$3,430 | \$25,000 | \$25,000 | \$30,000 | \$30,000 | \$30,000 | \$0 |
| LRV HS CIRCUIT BREAKERS | -- | 2 | NR | 88C | \$50,000 | \$0 | \$0 | \$0 | \$25,000 | \$25,000 | \$0 | \$0 | \$30,000 | \$0 |
| LRV WHEEL REPLACEMENT/PARTS | -- | | | 88C | \$44,716 | \$0 | \$0 | \$0 | \$0 | \$22,358 | \$22,358 | \$0 | \$0 | \$0 |
| UPGRADE WHEEL TRUING MACHINE | -- | | | NFTA | \$1,900,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$950,000 | \$0 | \$950,000 |
| NEW PROJECTS | | | | | | | | | | | | | | |
| VIDEO SURVEILLANCE UPGRADE | -- | | | SMRC 21/22 | \$1,200,000 | \$0 | \$0 | \$0 | \$0 | \$1,200,000 | \$0 | \$0 | \$0 | \$0 |
| RAIL CAR LIFT & TURN TABLE | -- | | | 88C | \$8,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,000,000 | \$6,000,000 | \$0 |
| RAILCAR VEHICLE ROOF ACCESS PLATFORM | -- | | | 88C | \$1,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$250,000 | \$0 | \$750,000 | \$0 |
| RAILCAR PRESENT/LIFT/UPGRADE | -- | | | 88C | \$167,274 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$167,274 | \$0 |
| JOURNAL BEARINGS | -- | 11 | NR | 88C | \$129,360 | \$0 | \$0 | \$9,240 | \$9,240 | \$9,240 | \$0 | \$0 | \$101,840 | \$0 |
| SHOP WORK BENCH STANDARDIZATION | -- | | | 88C | \$1,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,000,000 | \$0 |
| LRV WHEEL PRESS SOFTWARE UPGRADE | -- | 6 | NR | 88C | \$320,000 | \$0 | \$0 | \$0 | \$80,000 | \$0 | \$0 | \$0 | \$240,000 | \$0 |
| LRV PROPULSION INVERTOR | -- | 7 | NR | 88C | \$1,200,000 | \$0 | \$0 | \$0 | \$150,000 | \$150,000 | \$0 | \$0 | \$900,000 | \$0 |
| LRV EVAPORATOR INVERTOR | -- | 10 | NR | 88C | \$1,200,000 | \$0 | \$0 | \$0 | \$150,000 | \$150,000 | \$0 | \$0 | \$900,000 | \$0 |
| FREE WHEELING DIODE | 2-8710 | 5 | NR | 88C | \$768,000 | \$0 | \$0 | \$64,000 | \$64,000 | \$64,000 | \$0 | \$0 | \$576,000 | \$0 |
| GATE PULSE AMPLIFIER | -- | 8 | NR | 88C | \$1,760,000 | \$0 | \$0 | \$0 | \$110,000 | \$110,000 | \$110,000 | \$110,000 | \$1,320,000 | \$0 |
| CAPACITOR CONVERTOR THYRISTOR | -- | 9 | NR | 88C | \$240,000 | \$0 | \$0 | \$30,000 | \$30,000 | \$0 | \$0 | \$0 | \$180,000 | \$0 |
| SHOP FLOOR POLISH & SEALANT | 2-9165 | | | 88C | \$600,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$600,000 | \$0 | \$0 |
| P-SIGNAL GENERATOR | -- | 4 | NR | MEP 19/20 | \$770,000 | \$0 | \$0 | \$0 | \$770,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| LRV TRACTION MOTOR OVERHAUL | 2-9384 | | | MRF | \$240,000 | \$153,046 | \$23,532 | \$63,422 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| LRV TRACTION MOTOR OVERHAUL 20/21 | 2-9122 | 3 | NR | NFTA | \$2,566,024 | \$26,024 | \$0 | \$268,000 | \$200,000 | \$268,000 | \$268,000 | \$268,000 | \$268,000 | \$1,000,000 |
| RAIL CAR PASSENGER INFO. SYSTEM (PIS) | -- | | | SMRC 23/24 | \$2,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,000,000 | \$0 | \$0 |
| RAIL CAR HVAC RETROFIT | -- | | | SMRC 21/22 | \$1,000,000 | \$0 | \$0 | \$0 | \$0 | \$1,000,000 | \$0 | \$0 | \$0 | \$0 |
| | -- | | | | | | | | | | | | | |
| | -- | | | | | | | | | | | | | |

| | | | | | | | | | | |
|--------------|---------------------|------------------|-----------------|------------------|------------------|--------------------|------------------|--------------------|---------------------|--------------------|
| 88C | \$16,745,980 | \$7,759 | \$15,441 | \$156,670 | \$643,240 | \$555,598 | \$412,358 | \$2,740,000 | \$12,164,914 | \$50,000 |
| MRF | \$240,000 | \$153,046 | \$23,532 | \$63,422 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| NFTA | \$4,466,024 | \$26,024 | \$0 | \$268,000 | \$200,000 | \$268,000 | \$268,000 | \$1,218,000 | \$268,000 | \$1,950,000 |
| SMRC 21/22 | \$2,200,000 | \$0 | \$0 | \$0 | \$0 | \$2,200,000 | \$0 | \$0 | \$0 | \$0 |
| SMRC 23/24 | \$2,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,000,000 | \$0 | \$0 |
| TOTAL | \$26,652,004 | \$186,829 | \$38,973 | \$488,092 | \$843,240 | \$3,023,598 | \$680,358 | \$5,958,000 | \$12,432,914 | \$2,000,000 |

METRO RAIL - ENGINEERING

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/31/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS | | | | |
|-------------------------------------|----------------|-------------|----------|---------------------------------------|----------------------|-------------------------------------|-----------------------------------|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------|-----|-----|-----|-----|
| STATE OF GOOD REPAIR | | | | | | | | | | | | | | | | | | |
| LRV MID-LIFE REBUILD | 2-9773 | M | M | FTA | \$20,585,370 | \$20,585,370 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | | | |
| | | | | NYS DOT | \$2,575,610 | \$2,575,610 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| | | | | 88C MATCH | \$2,575,610 | \$2,575,610 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | METRO CAP RES | \$55,000 | \$55,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | ESD | \$780,000 | \$780,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | NYS DTF | \$8,533,082 | \$8,533,082 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | ATC 16/17 | \$5,177,500 | \$0 | \$2,236,104 | \$2,861,896 | \$79,500 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | ATC 18/19 | \$1,177,246 | \$737,650 | \$439,696 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | MEP 17/18 | \$2,500,000 | \$2,500,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | 18/19 100% STATE | \$1,965,608 | \$1,965,608 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | STC | \$1,606,892 | \$1,606,892 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | FTA REST | \$262,547 | \$262,547 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | 88C 100% | \$1,800,869 | \$1,800,869 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$49,595,334 | \$43,978,238 | \$2,675,700 | \$2,861,896 | \$79,500 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | LRV TRAIN CONTROL CARBORNE ATP SYSTEM | 2-9475 | | | FTA | \$1,085,355 | \$1,085,355 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| NYS DOT | \$135,670 | \$135,670 | \$0 | | | | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| 88C | \$332,241 | \$332,241 | \$0 | | | | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| FTA REST. | \$2,239,720 | \$2,239,720 | \$0 | | | | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| NFTA | \$304,698 | \$257,148 | \$0 | | | | | \$47,449 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| TOTAL | \$4,097,584 | \$4,059,135 | \$0 | | | | | \$47,449 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| DL&W TERMINAL DESIGN / CONSTRUCTION | 2-3485 | M | M | MEP 17/18 | \$5,000,000 | \$4,133,695 | \$244,736 | \$621,569 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | | | |
| | | | | ESD | \$7,699,381 | \$0 | \$0 | \$7,699,381 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | | |
| | | | | SMRC 20/21 | \$12,400,000 | \$0 | \$0 | \$0 | \$12,400,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | | |
| | | | | SMRC 21/22 | \$8,300,000 | \$0 | \$0 | \$0 | \$5,326,437 | \$2,973,563 | \$0 | \$0 | \$0 | \$0 | \$0 | | | |
| | | | | NYS SENATE | \$1,000,000 | \$0 | \$0 | \$0 | \$0 | \$1,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | | | |
| | | | | NFTA | \$646,150 | \$272,548 | \$0 | \$0 | \$0 | \$373,602 | \$0 | \$0 | \$0 | \$0 | \$0 | | | |
| | | | | TOTAL | \$35,045,531 | \$4,406,243 | \$244,736 | \$8,320,950 | \$17,726,437 | \$4,347,165 | \$0 | \$0 | \$0 | \$0 | \$0 | | | |
| DL&W TO LARKIN ALIGNMENT STUDY | - | 10 | NI | NFTA | \$100,000 | \$0 | \$0 | \$0 | \$100,000 | \$0 | \$0 | \$0 | \$0 | | | | | |
| FASTENER & PAD REPLACE. - PHASE 9 | 2-9125 | M | M | 88C | \$3,081,659 | \$2,681,659 | \$0 | \$0 | \$400,000 | \$0 | \$0 | \$0 | \$0 | \$0 | | | | |
| | | | | NFTA | \$76,827 | \$76,827 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | | | |
| | | | | TOTAL | \$3,158,486 | \$2,758,486 | \$0 | \$0 | \$400,000 | \$0 | \$0 | \$0 | \$0 | \$0 | | | | |
| FASTENER & PAD REPLACE. - PHASE 10 | 2-9192 | 1 | NR | NFTA | \$250,000 | \$199,896 | \$18,717 | \$31,387 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | | | |
| | | | | SMRC 20/21 | \$2,900,000 | \$0 | \$0 | \$0 | \$2,900,000 | \$0 | \$0 | \$0 | \$0 | \$0 | | | | |
| | | | | SMRC 18/19 | \$700,000 | \$0 | \$0 | \$0 | \$700,000 | \$0 | \$0 | \$0 | \$0 | \$0 | | | | |
| | | | | MULTI-MODAL | \$20,000 | \$0 | \$0 | \$0 | \$20,000 | \$0 | \$0 | \$0 | \$0 | \$0 | | | | |
| | | | | TOTAL | \$3,870,000 | \$199,896 | \$18,717 | \$31,387 | \$3,620,000 | \$0 | \$0 | \$0 | \$0 | \$0 | | | | |

METRO RAIL - ENGINEERING

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/31/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS |
|--|----------------|---------|----------|-------------|----------------------|-------------------------------------|-----------------------------------|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------|
| FASTENER & PAD REPLACE. PHASE 11 (DESIGN) | -- | | | SMRC 22/23 | \$300,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$300,000 | \$0 | \$0 | \$0 |
| FASTENER & PAD REPLACE. PHASE 11 (CONSTR.) | -- | | | SMRC 23/24 | \$3,400,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,400,000 | \$0 | \$0 |
| FASTENER & PAD REPLACE. PHASE 12 (DESIGN) | -- | | | SMRC 24/25 | \$300,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$300,000 | \$0 |
| SGR INFRASTRUCTURE | -- | | | SMRC 24/25 | \$6,400,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$6,400,000 | \$0 |
| RAIL FARE COLLECTION SYSTEM UPGRADE-CONST | 2-9362 | M | M | FTA | \$2,196,640 | \$2,196,640 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NYS DOT | \$274,580 | \$274,580 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | 88C MATCH | \$274,580 | \$274,580 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | MEP 18/19 | \$3,650,204 | \$0 | \$0 | \$0 | \$3,650,204 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | ATC 18/19 | \$1,655,826 | \$0 | \$0 | \$0 | \$1,655,826 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | 88C | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | MRF | \$607,910 | \$531,374 | \$76,536 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | SMRC 20/21 | \$500,000 | \$428,407 | \$0 | \$0 | \$71,593 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NFTA | \$1,870,212 | \$204,276 | \$0 | \$0 | \$50,936 | \$323,000 | \$323,000 | \$323,000 | \$323,000 | \$323,000 |
| | | | | TOTAL | \$11,029,952 | \$3,909,857 | \$76,536 | \$0 | \$5,428,559 | \$323,000 | \$323,000 | \$323,000 | \$323,000 | \$323,000 |
| ACOUSTICAL INSULATION REPLACEMENTS | -- | | | SMRC 24/25 | \$1,500,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,500,000 | \$0 |
| NEW INITIATIVE | | | | | | | | | | | | | | |
| TUNNEL LIGHT ENERGY CONSERVATION | -- | 3 | NR | 88C | \$310,000 | \$0 | \$0 | \$0 | \$10,000 | \$20,000 | \$280,000 | \$0 | \$0 | \$0 |
| CATENARY & INSULATORS REPLACE. PHASE 3 | 2-9185 | 2 | NR | 88C | \$522,118 | \$73,850 | \$33,025 | \$415,243 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | SMRC 18/19 | \$1,300,000 | \$0 | \$0 | \$0 | \$1,300,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$1,822,118 | \$73,850 | \$33,025 | \$415,243 | \$1,300,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| CATENARY & INSULATORS REPLACE. PHASE 4 | -- | | | SMRC 24/25 | \$4,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$4,000,000 | \$0 |
| CATENARY & INSULATORS REPLACE. PHASE 5 | -- | | | 88C | \$675,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$675,000 |
| CATENARY & INSULATORS REPLACE. PHASE 6 | -- | | | 88C | \$700,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$700,000 |
| CATENARY & INSULATORS REPLACE. PHASE 7 | -- | | | 88C | \$725,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$725,000 |
| TUNNEL ASSESSMENT SGR | 2-9117 | | | 88C | \$802,935 | \$486,501 | \$15,693 | \$841 | \$0 | \$0 | \$0 | \$100,000 | \$0 | \$0 |
| CHURCH STREET STATION | -- | 4 | NR | SMRC 21/22 | \$4,400,000 | \$0 | \$0 | \$0 | \$400,000 | \$0 | \$0 | \$4,000,000 | \$0 | \$0 |
| CANALSIDE STATION REHAB. DESIGN | -- | 5 | NR | SMRC 21/22 | \$400,000 | \$0 | \$0 | \$0 | \$400,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TUNNEL COMMUNICATION SYSTEM & WI-FI MOD. | -- | | | SMRC 21/22 | \$1,200,000 | \$0 | \$0 | \$0 | \$0 | \$1,200,000 | \$0 | \$0 | \$0 | \$0 |
| TRACKBED REPLACE. MOHAWK-EAGLE AND CROSSOVER INSTALL. DESIGN | -- | | | SMRC 21/22 | \$800,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$600,000 | \$0 | \$0 | \$0 |
| TRACKBED REPLACE. MOHAWK-EAGLE AND CROSSOVER INSTALL. CONSTRUCTION | -- | | | SMRC 22/23 | \$9,800,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$9,800,000 | \$0 | \$0 | \$0 |
| CANALSIDE STATION REHAB. | -- | | | SMRC 22/23 | \$4,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$4,000,000 | \$0 | \$0 | \$0 |
| TRACKBED REPLACE. MOHAWK-EAGLE AND CROSSOVER INSTALL. CONSTRUCTION (23/24) | -- | | | SMRC 23/24 | \$1,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,000,000 | \$0 | \$0 |
| TRACKBED REPLACE. EAGLE - SWAN DESIGN | -- | | | SMRC 23/24 | \$400,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$400,000 | \$0 | \$0 |
| CHURCH STREET STATION | -- | | | SMRC 23/24 | \$4,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$4,000,000 | \$0 | \$0 |
| TRACKBED REPLACE. EAGLE - SWAN CONSTR. | -- | | | SMRC 24/25 | \$5,600,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,600,000 | \$0 | \$0 |
| SYSTEM TRACK SWITCHES/MACHINES | -- | | | SMRC 24/25 | \$1,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,000,000 | \$0 |
| SPECIAL TRACKWORK REPLACEMENT | -- | | | 88C | \$4,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$4,000,000 |
| TUNNEL REHAB. FLOATING SLAB | -- | | | 88C | \$1,500,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,500,000 |

METRO RAIL - ENGINEERING

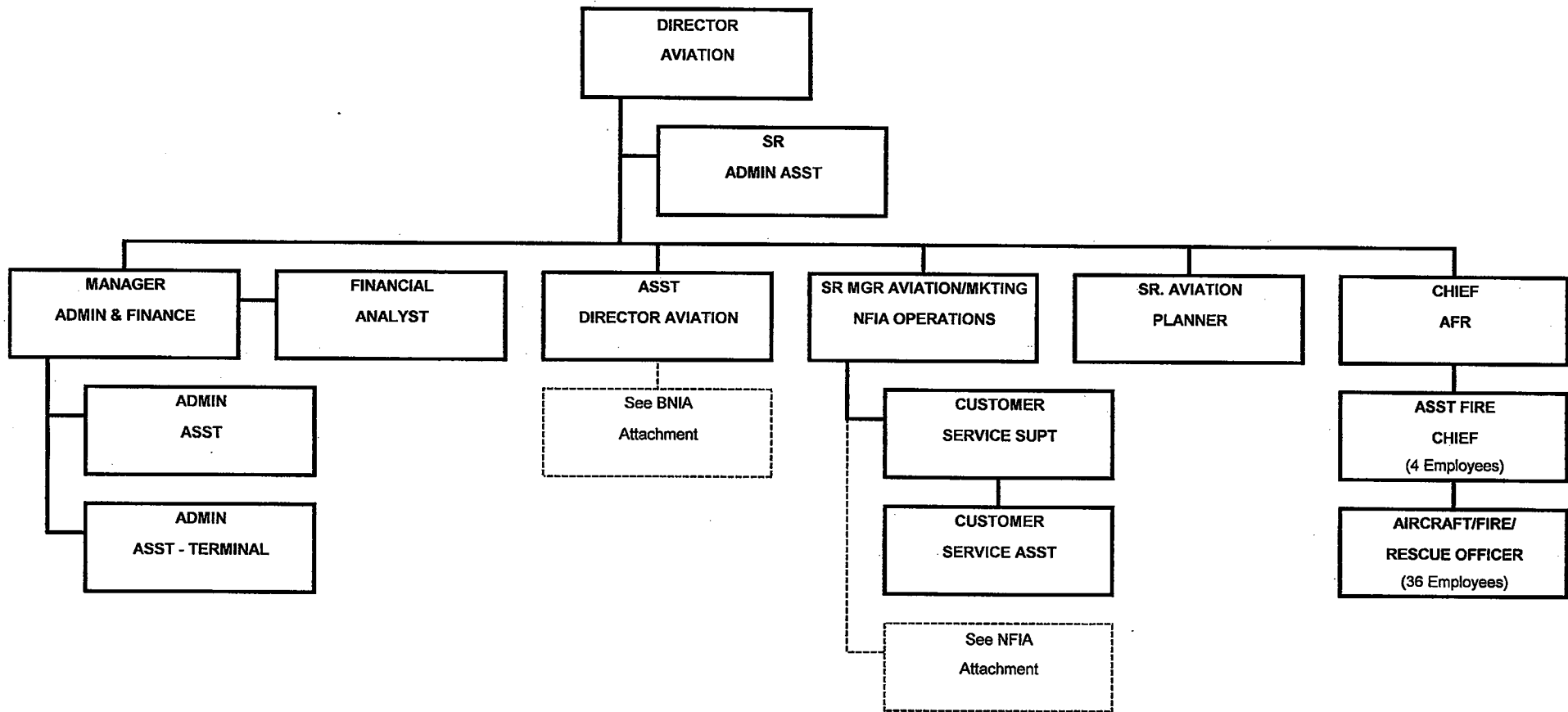
| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/3/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS | |
|---|----------------|---------|----------|-------------|----------------------|-------------------------------------|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------|-----|
| (DATA TRANSMISSION SYSTEM) DTS REPLACEMENT | 2-9152 | M | M | 88C | \$363,397 | \$113,062 | \$0 | \$0 | \$50,335 | \$200,000 | \$0 | \$0 | \$0 | \$0 | |
| | | | | ATC 20/21 | \$400,000 | \$0 | \$0 | \$0 | \$400,000 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | ATC 18/19 | \$468,655 | \$407,858 | \$0 | \$0 | \$60,807 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | TOTAL | \$1,232,052 | \$520,920 | \$0 | \$0 | \$511,142 | \$200,000 | \$0 | \$0 | \$0 | \$0 | |
| TRAFFIC ON MAIN STREET - 100 & 200 BLOCK | 2-9110 | M | M | NFTA | \$293,090 | \$47,397 | \$5,397 | \$50,000 | \$68,533 | \$121,803 | \$0 | \$0 | \$0 | \$0 | |
| | | | | 88C | \$150,140 | \$110,523 | \$12,569 | \$0 | \$0 | \$27,048 | \$0 | \$0 | \$0 | \$0 | |
| | | | | TOTAL | \$443,230 | \$157,890 | \$17,956 | \$50,000 | \$68,533 | \$148,851 | \$0 | \$0 | \$0 | \$0 | |
| PARKING LOT REHAB. - LASALLE - UNIVERSITY | 2-8705 | 6 | SR | 88C | \$292,430 | \$42,430 | \$0 | \$0 | \$0 | \$250,000 | \$0 | \$0 | \$0 | \$0 | |
| | | | | ATC 18/19 | \$668,763 | \$84,285 | \$0 | \$0 | \$474,478 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | UNIV. UB | \$250,000 | \$0 | \$0 | \$0 | \$0 | \$250,000 | \$0 | \$0 | \$0 | \$0 | |
| | | | | NFTA | \$13,557 | \$13,557 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$1,114,750 | \$140,272 | \$0 | \$0 | \$474,478 | \$500,000 | \$0 | \$0 | \$0 | \$0 | |
| TRAIN CONTROL AND SCADA REPLACEMENT | -- | | | SMRC 24/25 | \$4,300,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$4,300,000 | \$0 | |
| RAIL MAINTENANCE STORAGE FACILITY STUDY | -- | | | 88C | \$80,000 | \$0 | \$0 | \$0 | \$0 | \$80,000 | \$0 | \$0 | \$0 | \$0 | |
| REPLACE PA SYSTEM 21/22 | -- | | | SMRC 21/22 | \$500,000 | \$0 | \$0 | \$0 | \$0 | \$500,000 | \$0 | \$0 | \$0 | \$0 | |
| REPLACE PA SYSTEM 22/23 | -- | | | SMRC 22/23 | \$1,700,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,700,000 | \$0 | \$0 | \$0 | |
| REPLACE PA SYSTEM 23/24 | -- | | | SMRC 23/24 | \$1,700,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,700,000 | \$0 | \$0 | |
| VENTILATION DAMPER REPLACE. (DESIGN) | -- | | | SMRC 21/22 | \$300,000 | \$0 | \$0 | \$0 | \$0 | \$300,000 | \$0 | \$0 | \$0 | \$0 | |
| VENTILATION DAMPER REPLACE. (CONSTR.) 22/23 | -- | | | SMRC 22/23 | \$2,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,000,000 | \$0 | \$0 | \$0 | |
| VENTILATION DAMPER REPLACE. (CONSTR.) 23/24 | -- | | | SMRC 23/24 | \$2,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,000,000 | \$0 | \$0 | |
| PLATFORM CONDUIT REHAB. 21/22 | -- | 7 | NI | SMRC 21/22 | \$1,200,000 | \$0 | \$0 | \$0 | \$100,000 | \$1,100,000 | \$0 | \$0 | \$0 | \$0 | |
| PLATFORM CONDUIT REHAB. 22/23 | -- | | | SMRC 22/23 | \$1,200,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,200,000 | \$0 | \$0 | \$0 | |

METRO RAIL - ENGINEERING

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/3/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS |
|---|----------------|---------|----------|-------------|----------------------|-------------------------------------|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------|
| MAINTENANCE CONTRACT - FARE COLLECTION (RA | -- | | | NFTA | \$1,600,000 | \$0 | \$0 | \$0 | \$0 | \$320,000 | \$320,000 | \$320,000 | \$320,000 | \$320,000 |
| RAIL PUMP CONTROLS/WATERPROOF | -- | | | NFTA | \$100,000 | \$0 | \$0 | \$50,000 | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$0 |
| MODERNIZE RAIL PUMP SYSTEM (DRR FIRST YEAR) | -- | 8 | NI | 88C | \$280,000 | \$0 | \$0 | \$0 | \$30,000 | \$250,000 | \$0 | \$0 | \$0 | \$0 |
| HVAC DRR | -- | 9 | NR | 88C | \$30,000 | \$0 | \$0 | \$0 | \$30,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | | | | | | | | | | | |

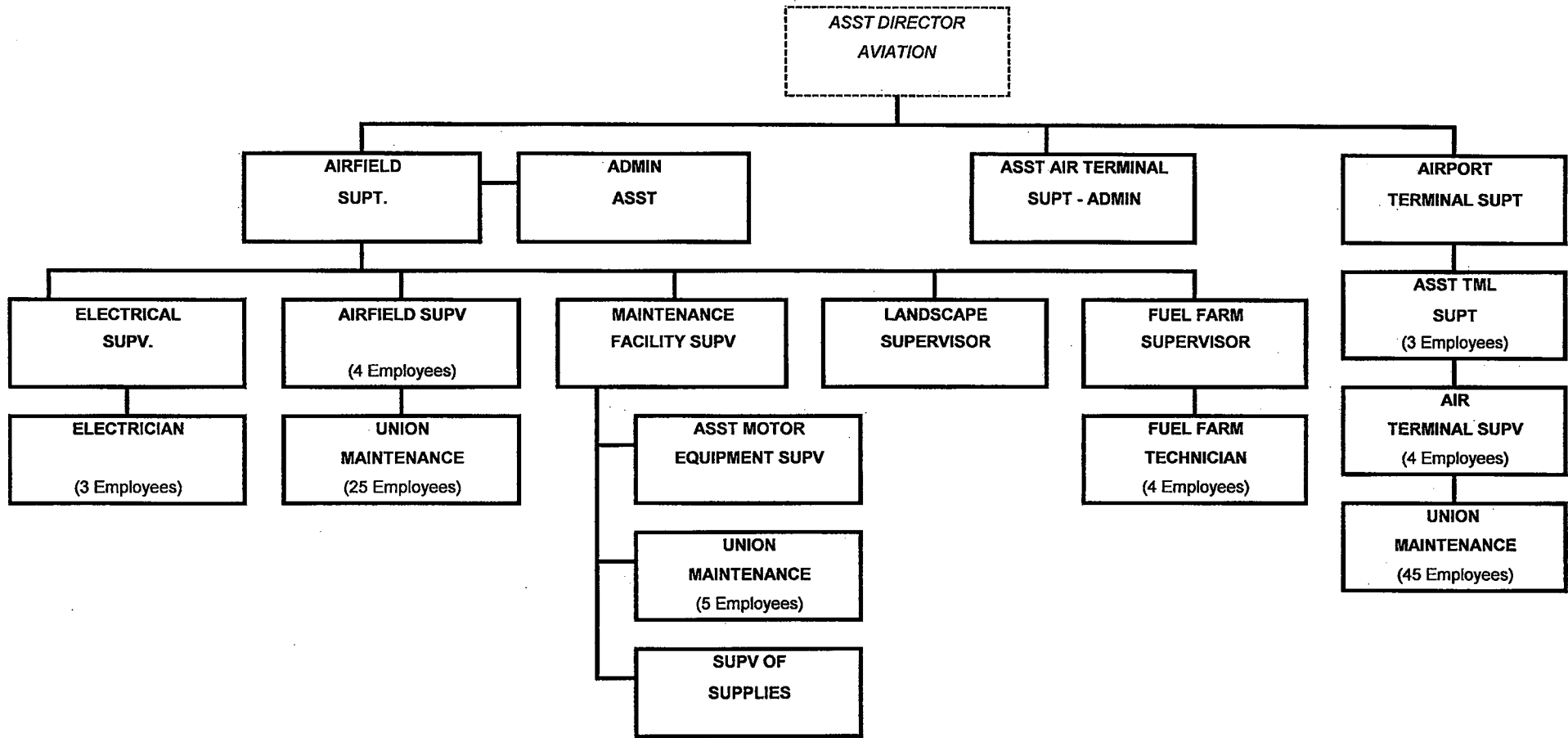
| | | | | | | | | | | | | | | |
|------------------|----------------------|---------------------|--------------------|---------------------|---------------------|--------------------|---------------------|---------------------|---------------------|--------------------|-----------|-----------|-----------|-----------|
| FTA | \$23,867,365 | \$23,867,365 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| NYSDOT | \$2,985,860 | \$2,985,860 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 88C | \$18,295,979 | \$8,491,325 | \$61,187 | \$416,084 | \$520,335 | \$827,048 | \$280,000 | \$100,000 | \$0 | \$7,600,000 | \$0 | \$0 | \$0 | \$0 |
| MRF | \$607,910 | \$531,374 | \$76,536 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| METRO CAP | \$55,000 | \$55,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ESD | \$8,479,381 | \$780,000 | \$0 | \$7,699,381 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| NYDDTF | \$8,533,082 | \$8,533,082 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ATC 18/17 | \$5,177,500 | \$0 | \$2,236,104 | \$2,861,896 | \$79,500 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ATC 18/19 | \$3,860,500 | \$1,229,793 | \$439,596 | \$0 | \$2,191,111 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 18/19 100% STATE | \$1,965,608 | \$1,965,608 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| STC | \$1,606,892 | \$1,606,892 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FTA REST | \$2,502,267 | \$2,502,267 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SMRC | \$0 | \$0 | \$24,104 | \$178,836 | \$219,469 | \$1,188,405 | \$643,000 | \$643,000 | \$643,000 | \$643,000 | \$643,000 | \$643,000 | \$643,000 | \$643,000 |
| SMRC 18/19 | \$2,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SMRC 19/20 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SMRC 20/21 | \$15,800,000 | \$428,407 | \$0 | \$0 | \$15,371,593 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SMRC 21/22 | \$16,900,000 | \$0 | \$0 | \$0 | \$6,226,437 | \$6,073,563 | \$600,000 | \$4,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SMRC 22/23 | \$18,800,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$18,800,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SMRC 23/24 | \$12,500,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$12,500,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SMRC 24/25 | \$23,100,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,800,000 | \$17,500,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MEP 17/18 | \$7,500,000 | \$6,633,695 | \$244,736 | \$621,569 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MEP 18/19 | \$3,650,204 | \$0 | \$0 | \$0 | \$3,650,204 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| NYS SENATE | \$1,000,000 | \$0 | \$0 | \$0 | \$0 | \$1,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MULTI-MODAL | \$20,000 | \$0 | \$0 | \$0 | \$20,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| UNIV. UB | \$250,000 | \$0 | \$0 | \$0 | \$0 | \$250,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL | \$184,711,982 | \$60,682,288 | \$3,082,283 | \$11,777,766 | \$30,278,649 | \$9,339,016 | \$20,323,000 | \$22,843,000 | \$18,143,000 | \$8,243,000 | | | | |

AVIATION BUSINESS GROUP



TOTAL EMPLOYEES 52

BUFFALO NIAGARA INTERNATIONAL AIRPORT



TOTAL EMPLOYEES 103

| BNIA | | | | | |
|---|---------------------|---------------------|---------------------|------------------|----------------|
| 2019/20 ANNUAL BUDGET | | | | | |
| VS | | | | | |
| 2020/21 ANNUAL BUDGET | | | | | |
| | FY 18-19 | FY 19-20 | FY 20-21 | VARIANCE | % |
| | ACTUAL | BUDGET | BUDGET | | |
| OPERATING REVENUES | | | | | |
| Airport Fees & Services | 19,668,282 | 19,691,722 | 21,038,581 | 1,346,859 | 6.8% |
| Rental Income | 12,011,437 | 13,056,978 | 13,317,855 | 260,877 | 2.0% |
| Concessions/Commissions | 29,230,167 | 29,716,863 | 29,543,824 | (173,039) | -0.6% |
| Resales & Rebillings | 1,469,483 | 1,580,621 | 1,572,813 | (7,808) | -0.5% |
| Other Operating Revenues | <u>2,819,925</u> | <u>2,887,654</u> | <u>3,089,222</u> | <u>201,568</u> | <u>7.0%</u> |
| TOTAL OPERATING REVENUES | 65,199,294 | 66,933,838 | 68,562,295 | 1,628,457 | 2.4% |
| OPERATING EXPENSES (Excl. Depr.) | | | | | |
| Personnel Services | 13,934,910 | 14,826,180 | 15,255,875 | 429,695 | 2.9% |
| Maintenance & Repairs | 9,445,596 | 10,072,679 | 10,401,923 | 329,244 | 3.3% |
| Utilities | 2,230,566 | 2,219,141 | 1,906,815 | (312,326) | -14.1% |
| Insurance & Injuries | 350,529 | 456,463 | 543,183 | 86,720 | 19.0% |
| Safety & Security | 6,697,041 | 7,298,335 | 7,361,813 | 63,478 | 0.9% |
| General Business/Other | 6,774,004 | 7,004,782 | 7,644,030 | 639,248 | 9.1% |
| Administrative Cost Reallocation | 4,738,763 | 5,347,540 | 5,844,346 | 496,806 | 9.3% |
| Costs Transferred to Capital Projects | (2,803) | (31,430) | (31,430) | 0 | 0.0% |
| Inter Division Reimbursement | <u>(129,199)</u> | <u>(113,959)</u> | <u>(116,480)</u> | <u>(2,521)</u> | <u>2.2%</u> |
| TOTAL OPERATING EXPENSES | 44,039,407 | 47,079,731 | 48,810,075 | 1,730,344 | 3.7% |
| OPERATING INCOME/(LOSS) | 21,159,887 | 19,854,107 | 19,752,220 | (101,887) | -0.5% |
| NON-OPERATING ITEMS | | | | | |
| Bond Debt Service | (13,267,281) | (18,335,150) | (18,336,650) | (1,500) | 0.0% |
| NFIA Contribution (Excluding Debt Svc) | (500,000) | (500,000) | (250,000) | 250,000 | -50.0% |
| Debt Service - Noresco | (294,185) | (157,619) | (21,052) | 136,567 | -86.6% |
| Debt Service - Glycol Collection | (261,509) | (263,562) | (264,764) | (1,202) | 0.5% |
| Operating Expense Reserve & R&R Rsv | (215,014) | (385,164) | (385,164) | 0 | 0.0% |
| Interest Income | 661,914 | 860,000 | 989,000 | 129,000 | 15.0% |
| PFC | 535,000 | 5,053,500 | 4,759,965 | (293,535) | -5.8% |
| ADF Funding/Other | <u>(523)</u> | <u>(1,673,235)</u> | <u>1,053,000</u> | <u>2,726,235</u> | <u>-162.9%</u> |
| TOTAL NON-OPERATING ITEMS | (13,341,598) | (15,401,230) | (12,455,665) | 2,945,565 | -19.1% |
| NET INCOME/(LOSS) | 7,818,289 | 4,452,877 | 7,296,554 | 2,843,677 | 63.9% |
| LESS: DIRECT CAPITAL | 852,473 | 1,138,373 | 1,639,101 | 500,728 | 44.0% |
| LESS: INDIRECT CAPITAL | 609,798 | 1,046,186 | 1,506,813 | 460,627 | 44.0% |
| NET SURPLUS/(DEFICIT) | 6,356,018 | 2,268,317 | 4,150,640 | 1,882,323 | 83.0% |

BUFFALO NIAGARA INTERNATIONAL AIRPORT

DESCRIPTION

The Buffalo Niagara International Airport (BNIA) is the primary commercial air service airport for Western New York and Southern Ontario. BNIA provides safe, high quality, and reliable scheduled air passenger and cargo services. The mission of BNIA is to provide quality aviation services and facilities in a manner that enhances customer service and is cost effective.

In 2018, BNIA was ranked number one in overall customer satisfaction among all medium sized airports in North America according to a passenger survey conducted by J.D. Power & Associates.

Six scheduled airlines fly out of BNIA handling approximately 5 million passengers annually. New non-stop service to Dallas/Fort Worth, Texas and seasonal international service to Montego Bay, Jamaica began in January 2019.

The 1,000 acres of airport property includes two runways (8,827 ft. and 7,161 ft. in length), an FAA Air Traffic Control Tower, Weather Observatory, Aviation Fuel System, General Aviation Facility, Transit Police Station, and an Aircraft Rescue and Firefighting (ARFF) facility.

The BNIA Passenger Terminal is a modern, comfortable facility equipped with 25 airline gate positions that includes 2 international gates. The terminal features an efficient security screening area, a state-of-the-art baggage handling system, and a variety of food, beverage, and retail offerings. The terminal is supported by conveniently located parking facilities that provide over 7,500 parking spaces and offer free shuttle services.

A state-of-the-art air cargo facility including 1,000,000 square feet of apron area is located on the airport complex. Two scheduled air freight forwarders based at the facility handle the majority of the 88 million pounds of yearly cargo.

BNIA enjoys the reputation of providing exemplary snow removal services known throughout the airline industry and was one of the first airports in the country to use an environmentally friendly glycol treatment system during winter operations.

PROGRAM AND SERVICE OBJECTIVES

- Achieve optimal standards of performance in relation to delivering high quality customer service and satisfaction.
- Operate first class public parking facilities in a manner which makes customer service the hallmark of the operation but still maximizes returns to the Authority.
- Increase the number of passengers utilizing BNIA by aggressively improving service to several key business markets and maintaining service and low air fares to key leisure markets.
- Maximize BNIA long term parking market share through sales and marketing to major local corporate travelers and contingent market radio advertising campaigns.
- Implement a long-range plan to maximize usage of the expanded terminal space.
- Support unit and snow equipment replacement program to ensure safe air carrier operations.
- Promote and facilitate a safe working environment for BNIA employees, with an effort toward minimizing employee injuries and reducing workers' compensation expense.

KEY PERFORMANCE INDICATORS

| | FYE 19 <u>Actual</u> | FYE 20 <u>Original Budget</u> | FYE 20 <u>Current Forecast</u> | FYE 21 <u>Budget</u> |
|-------------------------------|-------------------------|--------------------------------------|---------------------------------------|-------------------------|
| FAA Regulations | 100% | 100% | 100% | 100% |
| Total Passengers | 5,040,676 | 5,237,422 | 4,925,081 | 4,998,957 |
| <u>Revenue per passenger:</u> | | | | |
| Parking lot revenue | \$6.66 | \$6.60 | \$6.59 | \$6.59 |
| Auto rental | \$2.71 | \$2.82 | \$2.81 | \$2.83 |
| Food, beverage & retail | <u>\$1.13</u> | <u>\$1.12</u> | <u>\$1.14</u> | <u>\$1.17</u> |
| Total | \$10.50 | \$10.54 | \$10.54 | \$10.56 |

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

Page 1
CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0099 ADMINISTRATIVE AND GENERAL

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 491 | TRAFFIC FINES | 23,002- | 24,000- | 15,221- | 27,662- | 3,662- |
| | TOTAL REVENUES | 23,002- | 24,000- | 15,221- | 27,662- | 3,662- |

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0099 ADMINISTRATIVE AND GENERAL

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 845,117 | 873,863 | 746,270 | 955,174 | 81,311 |
| 515 | EMPLOYEE BENEFITS | 461,034 | 509,418 | 413,333 | 540,368 | 30,950 |
| 534 | TELEPHONE | 9,949 | 10,500 | 8,779 | 12,150 | 1,650 |
| 571 | CONSULTANTS/OUTSIDE SERVICES | 395,253 | 322,432 | 293,835 | 404,553 | 82,121 |
| 573 | PROVISIONS AND RESERVES | 1,095 | | 22,757 | | |
| 574 | TAXES AND ASSESSMENTS | 351,537 | 344,827 | 271,345 | 405,469 | 60,642 |
| 575 | PRINTING & ADVERTISING | 343,343 | 350,500 | 290,573 | 365,000 | 14,500 |
| 576 | EMPLOYEE TRAVEL | 42,825 | 75,000 | 46,048 | 75,000 | |
| 577 | EMPLOYEE TRAINING | | 5,000 | | 2,500 | 2,500- |
| 578 | POSTAGE | 785 | 1,000 | 1,320 | 1,000 | |
| 580 | GENERAL OFFICE | 52,230 | 88,750 | 87,496 | 88,750 | |
| 584 | FREIGHT | 10,294 | 10,000 | 9,698 | 9,000 | 1,000- |
| 589 | OTHER OPERATING EXPENSES | 5,498- | | | | |
| 591 | PROJECTS | 2,303- | 31,430- | 1,998- | 31,430- | |
| 592 | DIVISION OPERATIONS | | | 1,291- | | |
| 593 | COST ALLOCATION PLAN | 4,738,763 | 5,347,540 | 4,329,391 | 5,844,345 | 496,805 |
| TOTAL | EXPENSES | 7,244,424 | 7,907,400 | 6,517,556 | 8,671,879 | 764,479 |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0211 AIRCRAFT RESCUE FIREFIGHTING

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|--------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 2,643,258 | 2,762,861 | 2,326,496 | 2,828,325 | 65,464 |
| 515 | EMPLOYEE BENEFITS | 1,388,423 | 1,498,654 | 1,241,474 | 1,549,145 | 50,491 |
| 520 | MAINTENANCE AND REPAIRS | 30,696 | 44,450 | 18,720 | 33,400 | 11,050- |
| 524 | AUTOMOTIVE | 61,637 | 54,528 | 27,355 | 56,535 | 2,007 |
| 526 | JANITORIAL AND LAUNDRY | 2,422 | 2,656 | 2,102 | 4,000 | 1,344 |
| 531 | ELECTRIC POWER | 34,430 | 35,560 | 24,721 | 35,272 | 288- |
| 532 | GAS | 13,181 | 22,660 | 6,846 | 10,212 | 12,448- |
| 533 | WATER | 3,454 | 1,500 | 3,244 | 3,949 | 2,449 |
| 534 | TELEPHONE | 729 | 750 | 636 | 914 | 164 |
| 541 | INSURANCE | 462 | 402 | 388 | 500 | 98 |
| 552 | FIRE FIGHTING AND RESCUE | 159,777 | 192,988 | 146,032 | 236,150 | 43,162 |
| 574 | TAXES AND ASSESSMENTS | 14 | | | | |
| 577 | EMPLOYEE TRAINING | 34,362 | 51,910 | 31,643 | 68,950 | 17,040 |
| 578 | POSTAGE | | | 55 | | |
| 580 | GENERAL OFFICE | 5,046 | 2,000 | 5,277 | 5,500 | 3,500 |
| TOTAL | EXPENSES | 4,377,891 | 4,670,919 | 3,834,989 | 4,832,852 | 161,933 |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0212 TRANSIT POLICE

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|-------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 520 | MAINTENANCE AND REPAIRS | 23,980 | 9,000 | 67,346 | 10,000 | 1,000 |
| 524 | AUTOMOTIVE | 54,853 | 68,500 | 38,384 | 65,300 | 3,200- |
| 526 | JANITORIAL AND LAUNDRY | 34,396 | 36,200 | 27,280 | 37,050 | 850 |
| 534 | TELEPHONE | 2,426 | 2,500 | 2,036 | 3,060 | 560 |
| 553 | POLICE PROTECTION | 5,631,414 | 6,163,269 | 4,860,109 | 6,140,308 | 22,961- |
| 572 | RENT EXPENSE | 156,012 | 159,132 | 132,610 | 162,315 | 3,183 |
| 577 | EMPLOYEE TRAINING | | 700 | 840 | 700 | |
| 580 | GENERAL OFFICE | 14,741 | 14,300 | 8,625 | 16,800 | 2,500 |
| TOTAL | EXPENSES | 5,917,822 | 6,453,601 | 5,137,230 | 6,435,533 | 18,068- |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0219 LANDING AREA

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|--------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 401 | LANDING FEES | 18,089,297- | 18,099,772- | 13,727,207- | 19,339,563- | 1,239,791- |
| 403 | TERMINAL RAMP FEES | 1,578,984- | 1,591,950- | 1,337,649- | 1,699,018- | 107,068- |
| 433 | GROUND RENTALS | 120- | 120- | 120- | 120- | |
| | TOTAL REVENUES | 19,668,401- | 19,691,842- | 15,064,976- | 21,038,701- | 1,346,859- |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0219 LANDING AREA

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 2,470,730 | 2,587,101 | 2,094,602 | 2,618,906 | 31,805 |
| 515 | EMPLOYEE BENEFITS | 1,280,034 | 1,395,216 | 1,107,441 | 1,420,665 | 25,449 |
| 520 | MAINTENANCE AND REPAIRS | 1,674,983 | 1,413,797 | 1,097,338 | 1,513,276 | 99,479 |
| 524 | AUTOMOTIVE | 43,215 | 54,590 | 34,181 | 39,060 | 15,530- |
| 526 | JANITORIAL AND LAUNDRY | 18,435 | 15,000 | 16,182 | 20,000 | 5,000 |
| 527 | ENVIRONMENTAL | 296,999 | 474,250 | 328,765 | 479,200 | 4,950 |
| 531 | ELECTRIC POWER | 265,413 | 231,750 | 150,045 | 249,783 | 18,033 |
| 532 | GAS | 16,435 | 5,871 | 8,071 | 8,940 | 3,069 |
| 533 | WATER | 81,304 | 83,430 | 67,790 | 85,939 | 2,509 |
| 534 | TELEPHONE | 5,474 | 5,150 | 5,194 | 6,637 | 1,487 |
| 541 | INSURANCE | 30,892 | 36,671 | 29,286 | 45,072 | 8,401 |
| 542 | CLAIM LOSSES | 3,063 | 7,577 | 31 | 7,577 | |
| 554 | TRAFFIC CONTROL | 341,952 | 341,999 | 304,734 | 359,100 | 17,101 |
| 571 | CONSULTANTS/OUTSIDE SERVICES | 73,974 | 161,800 | 48,014 | 179,000 | 17,200 |
| 572 | RENT EXPENSE | 33,353 | 31,314 | 26,620 | 34,000 | 2,686 |
| 574 | TAXES AND ASSESSMENTS | 208 | | | | |
| 576 | EMPLOYEE TRAVEL | 625 | 21,500 | 13 | | 21,500- |
| 577 | EMPLOYEE TRAINING | 26,637 | 41,000 | 35,039 | 87,000 | 46,000 |
| 578 | POSTAGE | 30 | 150 | 6 | 150 | |
| 580 | GENERAL OFFICE | 3,207 | 7,350 | 2,201 | 7,350 | |
| 591 | PROJECTS | 499- | | | | |
| TOTAL | EXPENSES | 6,666,464 | 6,915,516 | 5,355,553 | 7,161,655 | 246,139 |

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0220 FUEL FARM

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 462 | REBILLINGS | 1,191,745- | 1,251,479- | 927,247- | 1,249,603- | 1,876 |
| | TOTAL REVENUES | 1,191,745- | 1,251,479- | 927,247- | 1,249,603- | 1,876 |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0220 FUEL FARM

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|-------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 368,126 | 374,036 | 311,831 | 373,556 | 480- |
| 515 | EMPLOYEE BENEFITS | 198,171 | 206,230 | 168,236 | 207,774 | 1,544 |
| 520 | MAINTENANCE AND REPAIRS | 132,231 | 319,295 | 72,788 | 260,600 | 58,695- |
| 524 | AUTOMOTIVE | 6,909- | 1,000 | 17,728 | 2,500 | 1,500 |
| 526 | JANITORIAL AND LAUNDRY | 613 | | 1,229 | 800 | 800 |
| 527 | ENVIRONMENTAL | 26,620 | 42,070 | 38,763 | 30,250 | 11,820- |
| 530 | GROUNDS & LANDSCAPING | | 10,000 | | 10,000 | |
| 531 | ELECTRIC POWER | 33,800 | 31,930 | 27,278 | 31,671 | 259- |
| 533 | WATER | 666 | 575 | 575 | 787 | 212 |
| 534 | TELEPHONE | 736 | 800 | 631 | 828 | 28 |
| 573 | PROVISIONS AND RESERVES | 7,230 | | | | |
| 577 | EMPLOYEE TRAINING | 550 | 1,000 | | 1,000 | |
| 578 | POSTAGE | 1,413 | 2,500 | 745 | | 2,500- |
| 580 | GENERAL OFFICE | 6,376 | 10,500 | 10,069 | 9,500 | 1,000- |
| 592 | DIVISION OPERATIONS | 36,744- | 33,959- | 22,499- | 31,480- | 2,479 |
| TOTAL | EXPENSES | 732,879 | 965,977 | 627,374 | 897,786 | 68,191- |

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0225 TRITURATOR SERVICES

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 492 | EQUIPMENT AND SERVICES | 51,750- | 55,000- | 44,050- | 50,985- | 4,015 |
| | TOTAL REVENUES | 51,750- | 55,000- | 44,050- | 50,985- | 4,015 |

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0225 TRITURATOR SERVICES

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|-------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 520 | MAINTENANCE AND REPAIRS | | 5,250 | | 7,500 | 2,250 |
| | TOTAL EXPENSES | | 5,250 | | 7,500 | 2,250 |

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0230 AFSS

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 431 | BUILDING SPACE | 177,900- | 177,900- | 150,850- | 177,900- | |
| | TOTAL REVENUES | 177,900- | 177,900- | 150,850- | 177,900- | |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0230 AFSS

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|----------------|-------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 532 | GAS | 3,742 | 3,400 | 2,013 | 3,749 | 349 |
| 533 | WATER | 1,073 | 975 | 926 | 1,054 | 79 |
| TOTAL EXPENSES | | 4,815 | 4,375 | 2,939 | 4,803 | 428 |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0245 TERMINAL BUILDING

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 431 | BUILDING SPACE | 10,130,038- | 11,157,368- | 8,585,049- | 11,384,358- | 226,990- |
| 441 | CONCESSIONS | 4,964,565- | 4,912,925- | 4,798,488- | 5,669,682- | 756,757- |
| 462 | REBILLINGS | 265,728- | 306,894- | 252,415- | 300,294- | 6,600 |
| 492 | EQUIPMENT AND SERVICES | 1,967,631- | 2,092,354- | 1,959,981- | 2,285,575- | 193,221- |
| 494 | ADVERTISING REVENUES | 702,542- | 650,000- | 545,516- | 650,000- | |
| TOTAL | REVENUES | 18,030,504- | 19,119,541- | 16,141,449- | 20,289,909- | 1,170,368- |

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0245 TERMINAL BUILDING

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 2,226,807 | 2,406,582 | 1,865,979 | 2,489,649 | 83,067 |
| 515 | EMPLOYEE BENEFITS | 1,205,794 | 1,336,684 | 1,036,250 | 1,394,101 | 57,417 |
| 520 | MAINTENANCE AND REPAIRS | 4,582,404 | 4,969,331 | 4,128,558 | 5,103,153 | 133,822 |
| 526 | JANITORIAL AND LAUNDRY | 437,142 | 477,360 | 362,137 | 454,337 | 23,023- |
| 530 | GROUPS & LANDSCAPING | 75,107 | 75,318 | 44,020 | 220,036 | 144,718 |
| 531 | ELECTRIC POWER | 1,279,243 | 1,362,067 | 864,729 | 1,052,356 | 309,711- |
| 532 | GAS | 158,263 | 122,570 | 69,192 | 70,972 | 51,598- |
| 533 | WATER | 43,955 | 43,260 | 38,318 | 47,645 | 4,385 |
| 534 | TELEPHONE | 10,191 | 10,222 | 8,920 | 11,647 | 1,425 |
| 541 | INSURANCE | 278,990 | 331,166 | 264,486 | 407,049 | 75,883 |
| 542 | CLAIM LOSSES | 27,668 | 68,353 | 280 | 68,353 | |
| 554 | TRAFFIC CONTROL | 563,894 | 600,079 | 515,537 | 626,255 | 26,176 |
| 571 | CONSULTANTS/OUTSIDE SERVICES | | 51,500 | 2,289 | 51,500 | |
| 573 | PROVISIONS AND RESERVES | 20,008- | | | | |
| 576 | EMPLOYEE TRAVEL | 271 | | 625 | | |
| 577 | EMPLOYEE TRAINING | 12,601 | 12,240 | 4,530 | 13,500 | 1,260 |
| 578 | POSTAGE | | | 8 | | |
| 580 | GENERAL OFFICE | 35,395 | 24,000 | 20,250 | 35,000 | 11,000 |
| 592 | DIVISION OPERATIONS | 2,399- | | | | |
| TOTAL | EXPENSES | 10,915,318 | 11,890,732 | 9,226,108 | 12,045,553 | 154,821 |

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0259 GENERAL AVIATION

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|----------------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 431 | BUILDING SPACE | 222,394- | 223,509- | 187,564- | 226,862- | 3,353- |
| 433 | GROUND RENTALS | 119,607- | 119,479- | 100,875- | 121,800- | 2,321- |
| 439 | OTHER RENTALS | 92,506- | 84,164- | 71,958- | 86,700- | 2,536- |
| TOTAL REVENUES | | 434,507- | 427,152- | 360,397- | 435,362- | 8,210- |

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0259 GENERAL AVIATION

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 533 | WATER | 7,494 | 6,300 | 7,006 | 8,652 | 2,352 |
| | TOTAL EXPENSES | 7,494 | 6,300 | 7,006 | 8,652 | 2,352 |

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0271 MAINTENANCE GARAGE

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 551,212 | 564,422 | 434,860 | 564,147 | 275- |
| 515 | EMPLOYEE BENEFITS | 296,167 | 311,112 | 246,398 | 314,065 | 2,953 |
| 520 | MAINTENANCE AND REPAIRS | 28,502 | 67,300 | 72,875 | 68,500 | 1,200 |
| 524 | AUTOMOTIVE | 589,929 | 630,000 | 445,447 | 743,000 | 113,000 |
| 526 | JANITORIAL AND LAUNDRY | 13,768 | 16,450 | 11,455 | 16,800 | 350 |
| 527 | ENVIRONMENTAL | 375 | | | | |
| 531 | ELECTRIC POWER | 16,014 | 21,420 | 7,213 | 21,420 | |
| 532 | GAS | 29,112 | 27,540 | 13,998 | 27,540 | |
| 534 | TELEPHONE | 1,013 | 1,241 | 878 | 1,200 | 41- |
| 541 | INSURANCE | 8,598 | 10,207 | 8,151 | 12,545 | 2,338 |
| 542 | CLAIM LOSSES | 852 | 2,087 | 8 | 2,087 | |
| 571 | CONSULTANTS/OUTSIDE SERVICES | 3,024 | | | | |
| 576 | EMPLOYEE TRAVEL | 514 | | | | |
| 577 | EMPLOYEE TRAINING | 1,250 | 6,000 | 1,250 | 6,000 | |
| 578 | POSTAGE | | 150 | | 150 | |
| 580 | GENERAL OFFICE | 619 | 2,000 | 975 | 2,000 | |
| 592 | DIVISION OPERATIONS | 90,055- | 80,000- | 40,927- | 85,000- | 5,000- |
| TOTAL | EXPENSES | 1,450,894 | 1,579,929 | 1,202,581 | 1,694,454 | 114,525 |

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0274 PARKING LOTS AND STRUCTURES

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|----------------|------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 431 | BUILDING SPACE | 1,258,859- | 1,284,226- | 1,068,408- | 1,309,903- | 25,677- |
| 433 | GROUND RENTALS | 10,012- | 10,212- | 8,343- | 10,212- | |
| 441 | CONCESSIONS | 24,265,597- | 24,803,938- | 19,950,824- | 23,874,142- | 929,796 |
| 462 | REBILLINGS | 12,009- | 22,248- | 16,093- | 22,916- | 668- |
| 492 | EQUIPMENT AND SERVICES | 75,000- | 66,300- | 62,500- | 75,000- | 8,700- |
| TOTAL REVENUES | | 25,621,477- | 26,186,924- | 21,106,168- | 25,292,173- | 894,751 |

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0274 PARKING LOTS AND STRUCTURES

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 520 | MAINTENANCE AND REPAIRS | 1,059,619 | 993,960 | 395,674 | 989,708 | 4,252- |
| 524 | AUTOMOTIVE | 191,955 | 210,000 | 161,015 | 220,500 | 10,500 |
| 526 | JANITORIAL AND LAUNDRY | 6,620 | 7,057 | 4,566 | 16,418 | 9,361 |
| 530 | GROUNDS & LANDSCAPING | 65,974 | 75,317 | 44,201 | | 75,317- |
| 531 | ELECTRIC POWER | 177,169 | 153,000 | 152,154 | 176,672 | 23,672 |
| 532 | GAS | 8,965 | 9,690 | 5,115 | 5,161 | 4,529- |
| 533 | WATER | 26,325 | 24,480 | 23,451 | 28,605 | 4,125 |
| 571 | CONSULTANTS/OUTSIDE SERVICES | 5,177,195 | 5,202,792 | 4,726,291 | 5,610,111 | 407,319 |
| 572 | RENT EXPENSE | 7,485 | 3,435 | 3,178 | 2,232 | 1,203- |
| TOTAL | EXPENSES | 6,721,307 | 6,679,731 | 5,515,645 | 7,049,407 | 369,676 |

BUFFALO NIAGARA INTERNATIONAL AIRPORT

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/3/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS | |
|--|----------------|---------|----------|-----------------|----------------------|-------------------------------------|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------|------------|
| LAND ACQUISITION - 66 CAYUGA | 2-2687 | | | FAA | \$248,466 | \$248,466 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | NYS DOT | \$31,058 | \$31,058 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | FUTURE PFC | \$31,058 | \$31,058 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | ADF | \$10,128 | \$0 | \$193 | \$9,935 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$320,711 | \$310,583 | \$193 | \$9,935 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| LIGHTING CONTROL PANEL - FAA TOWER | 2-2724 | | | FUTURE PFC | \$440,000 | \$0 | \$0 | \$440,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| SALT BARN | - | | | ADF | \$415,095 | \$0 | \$0 | \$0 | \$0 | \$41,500 | \$0 | \$373,595 | \$0 | \$0 | |
| BNIA - TERMINAL MODERNIZATION PROJECT CONSTRUCTION | 2-2728 | M | M | FUTURE PFC | \$8,636,380 | \$0 | \$0 | \$8,351,377 | \$0 | \$285,003 | \$0 | \$0 | \$0 | \$0 | |
| | | | | BOND | \$8,388,160 | \$0 | \$0 | \$2,064,022 | \$0 | \$6,324,138 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NYS DOT | \$1,500,000 | \$0 | \$0 | \$1,500,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | PFC | \$42,799,250 | \$4,767,120 | \$1,465,480 | \$19,098,516 | \$17,468,134 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | DOT MULTI MODAL | \$300,000 | \$0 | \$0 | \$0 | \$0 | \$300,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NATIONAL FUEL | \$72,915 | \$0 | \$0 | \$72,915 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | ADF | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$61,696,705 | \$4,767,120 | \$1,465,480 | \$31,086,830 | \$17,468,134 | \$6,909,141 | \$0 | \$0 | \$0 | \$0 | \$0 |
| BNIA - BAGGAGE CLAIM EXPANSION-TERMINAL 16 | 2-2850 | | | PFC | \$5,117,260 | \$4,995,052 | \$38,853 | \$83,356 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | ADF | \$870,641 | \$849,848 | \$6,610 | \$14,182 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | TOTAL | \$5,987,901 | \$5,844,900 | \$45,463 | \$97,538 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| ENTRANCE FOUNTAIN REHAB. | - | | | ADF | \$451,000 | \$0 | \$0 | \$0 | \$451,000 | \$0 | \$0 | \$0 | \$0 | | |
| SIGNAGE REPLACEMENT 5/23 & T/W A-DESIGN | 2-2718 | | | PFC | \$340,007 | \$16,395 | \$1,825 | \$260,787 | \$0 | \$61,000 | \$0 | \$0 | \$0 | \$0 | |
| R/W 5/23 IMPROVEMENTS - PAVEMENT REHAB, AIRFIELD SIGNAGE REPLACEMENT, RUNWAY INCURSION LIGHTING DESIGN | - | | | FAA | \$2,250,000 | \$0 | \$0 | \$0 | \$0 | \$2,250,000 | \$0 | \$0 | \$0 | \$0 | |
| | | | | NYS DOT | \$375,000 | \$0 | \$0 | \$0 | \$0 | \$375,000 | \$0 | \$0 | \$0 | \$0 | |
| | | | | FUTURE PFC | \$375,000 | \$0 | \$0 | \$0 | \$0 | \$375,000 | \$0 | \$0 | \$0 | \$0 | |
| | | | | TOTAL | \$3,000,000 | \$0 | \$0 | \$0 | \$0 | \$3,000,000 | \$0 | \$0 | \$0 | \$0 | |
| R/W 5/23 IMPROVEMENTS - PAVEMENT REHAB, AIRFIELD SIGNAGE REPLACEMENT, RUNWAY INCURSION LIGHTING CONSTRUCTION | - | | | FAA | \$22,800,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$22,800,000 | \$0 | \$0 | |
| | | | | NYS DOT | \$4,140,964 | \$0 | \$0 | \$0 | \$0 | \$0 | \$340,964 | \$3,800,000 | \$0 | \$0 | |
| | | | | FUTURE PFC | \$5,850,992 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,050,992 | \$3,800,000 | \$0 | \$0 | |
| | | | | TOTAL | \$32,791,958 | \$0 | \$0 | \$0 | \$0 | \$2,391,956 | \$30,400,000 | \$0 | \$0 | | |
| DEMO OF 1105 WHERLE DRIVE | 2-2721 | | | FAA | \$1,082,925 | \$707,120 | \$3,482 | \$372,324 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | NYS DOT | \$180,488 | \$117,853 | \$580 | \$62,054 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | FUTURE PFC | \$180,488 | \$117,853 | \$580 | \$62,054 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | TOTAL | \$1,443,900 | \$942,826 | \$4,642 | \$496,432 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |

BUFFALO NIAGARA INTERNATIONAL AIRPORT

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/3/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS |
|--|------------------|---------|----------|-------------|----------------------|-------------------------------------|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------------|
| AIRCRAFT DEICING CONTAINMENT FAC. EXPANSION | 2-2691 | M | M | PFC | \$7,647,267 | \$485,756 | \$216,784 | | \$4,739,954 | \$2,204,773 | \$0 | \$0 | \$0 | \$0 |
| | | | | FUTURE PFC | \$1,035,181 | \$0 | \$0 | \$0 | \$1,035,181 | \$0 | \$0 | \$0 | \$0 | |
| | | | | TOTAL | \$8,682,448 | \$485,756 | \$216,784 | \$0 | \$4,739,954 | \$3,239,954 | \$0 | \$0 | \$0 | \$0 |
| REMAIN OVERNIGHT (RON) PARKING EXPANSION (DESIGN) | 2-2708 2-2726 | | | FAA | \$285,759 | \$284,214 | \$1,545 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NYS DOT | \$47,627 | \$47,369 | \$258 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | PFC | \$47,627 | \$47,369 | \$258 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | ADF | \$6,401 | \$0 | \$6,401 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$387,414 | \$378,952 | \$8,462 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| BNA - (RON) PARKING EXPANSION (CONSTR.) | 2-2726 | | | FAA | \$2,986,732 | \$88,361 | \$1,005,900 | \$1,892,471 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NYS DOT | \$497,789 | \$14,727 | \$167,650 | \$315,412 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | PFC | \$248,894 | \$7,363 | \$83,825 | \$157,706 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | FUTURE PFC | \$248,894 | \$7,363 | \$83,825 | \$157,706 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | TOTAL | \$3,982,309 | \$117,814 | \$1,341,200 | \$2,623,295 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| TERMINAL ROOF REPLACEMENT | 2-2692 | | | PFC | \$6,107,051 | \$186,421 | \$302,368 | \$5,618,262 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | ADF | \$3,212,540 | \$98,064 | \$159,057 | \$2,855,419 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | TOTAL | \$9,319,591 | \$284,485 | \$461,425 | \$8,573,681 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| REHAB PUBLIC ACCESS APRON GENERAL AVIATION APRON REHAB. | - | | | FAA | \$8,695,000 | \$0 | \$0 | \$0 | \$0 | \$585,000 | \$0 | \$8,100,000 | \$0 | \$0 |
| | | | | NYS DOT | \$1,447,500 | \$0 | \$0 | \$0 | \$0 | \$97,500 | \$0 | \$1,350,000 | \$0 | \$0 |
| | | | | FUTURE PFC | \$1,447,500 | \$0 | \$0 | \$0 | \$0 | \$97,500 | \$0 | \$1,350,000 | \$0 | \$0 |
| | | | | TOTAL | \$11,580,000 | \$0 | \$0 | \$0 | \$0 | \$780,000 | \$0 | \$10,800,000 | \$0 | \$0 |
| SNOW EQUIPMENT STORAGE BUILDING | 2-2737 | | | ADF | \$8,284,353 | \$0 | \$1,926 | \$24,474 | \$0 | \$382,800 | \$264,390 | \$21,285 | \$3,220,470 | \$4,369,068 |
| | | | | FUTURE PFC | \$16,819,747 | \$0 | \$3,909 | \$49,691 | \$0 | \$777,200 | \$536,670 | \$43,215 | \$6,538,530 | \$8,870,532 |
| | | | | TOTAL | \$25,104,100 | \$0 | \$5,835 | \$74,165 | \$0 | \$1,160,000 | \$801,000 | \$64,500 | \$9,759,000 | \$13,239,600 |
| PARK. EXPANSION PHASE III (4000 SPACE FACILITY) | - | | | BOND | \$77,500,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$77,500,000 | |
| CCTV PHASE III | - | | | ADF | \$2,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,000,000 |
| PARKING RAMP SOLAR PANELS | - | | | FUTURE FUND | \$1,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,000,000 |
| WILDLIFE HAZARD MANAGEMENT PLAN | 2-2722 | | | FAA | \$67,466 | \$33,234 | \$18,991 | \$15,241 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NYS DOT | \$8,433 | \$4,154 | \$2,374 | \$1,905 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | PFC | \$8,433 | \$4,154 | \$2,374 | \$1,905 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | TOTAL | \$84,332 | \$41,542 | \$23,739 | \$19,051 | \$0 | \$0 | \$0 | \$0 | \$0 | |

BUFFALO NIAGARA INTERNATIONAL AIRPORT

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|---|----------------|---------|----------|-----------------|----------------------|-------------------------------------|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------|
| BNIA AIRFIELD / FUEL FARM / GARAGE | | | | | | | | | | | | | | |
| REPLACE AIRFIELD PICKUP TRUCKS FY 21/24 | - | | | ADF | \$114,500 | \$0 | \$0 | \$0 | \$0 | \$0 | \$37,500 | \$38,000 | \$39,000 | \$0 |
| | | | | GRANT ASSUR. 25 | \$37,000 | \$0 | \$0 | \$0 | \$0 | \$37,000 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$151,500 | \$0 | \$0 | \$0 | \$0 | \$37,000 | \$37,500 | \$38,000 | \$39,000 | \$0 |
| GLYCOL RECOVERY VEHICLE - FYE 2022 | - | | | PFC | \$450,000 | \$0 | \$0 | \$0 | \$0 | \$450,000 | \$0 | \$0 | \$0 | \$0 |
| MULTI TASK SNOW REMOVAL, SNOW PLOW WITH SPREADER, LIQUID SPREADER | 2-2735 | | | FAA | \$1,481,250 | \$0 | \$0 | \$1,481,250 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NYSDOT | \$246,875 | \$0 | \$0 | \$246,875 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | PFC | \$246,875 | \$0 | \$0 | \$246,875 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$1,975,000 | \$0 | \$0 | \$1,975,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| IRRIGATION SYSTEM CONTROLLER REPLACE | 2-2734 | | | BNIA CAP RES. | \$18,530 | \$18,530 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| LUIZ KAHL PEDESTRIAN PROTECTION | - | | | ADF | \$40,000 | \$0 | \$0 | \$0 | \$0 | \$40,000 | \$0 | \$0 | \$0 | \$0 |
| PORTABLE SNOW MELTER - AIRSIDE | 2-2723 | | | PFC | \$605,000 | \$605,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| PORTABLE SNOW MELTER - LANDSIDE | - | | | ADF | \$630,000 | \$0 | \$0 | \$0 | \$0 | \$630,000 | \$0 | \$0 | \$0 | \$0 |
| SNOW MELTER - AIRSIDE (2ND) | - | | | ADF | \$630,000 | \$0 | \$0 | \$0 | \$0 | \$630,000 | \$0 | \$0 | \$0 | \$0 |
| RUNWAY PLOW/SPREADER | - | 16 | NR | FAA | \$412,500 | \$0 | \$0 | \$0 | \$412,500 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NYSDOT | \$88,750 | \$0 | \$0 | \$0 | \$88,750 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | PFC | \$68,750 | \$0 | \$0 | \$0 | \$68,750 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$550,000 | \$0 | \$0 | \$0 | \$550,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| RUNWAY SNOWBLOWER | - | 17 | NR | FAA | \$397,500 | \$0 | \$0 | \$0 | \$397,500 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NYSDOT | \$66,250 | \$0 | \$0 | \$0 | \$66,250 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | PFC | \$66,250 | \$0 | \$0 | \$0 | \$66,250 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$530,000 | \$0 | \$0 | \$0 | \$530,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| LINE ERASER | - | | | BNIA CAP RES. | \$35,000 | \$0 | \$0 | \$35,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| NEW FARM TRACTORS | - | | | ADF | \$80,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$80,000 | \$0 | \$0 | \$0 |
| | | | | GRANT ASSUR. 25 | \$75,000 | \$0 | \$0 | \$0 | \$0 | \$75,000 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$155,000 | \$0 | \$0 | \$0 | \$0 | \$75,000 | \$80,000 | \$0 | \$0 | \$0 |
| ELECTRIC DEPARTMENT - BUCKET TRUCK | - | | | ADF | \$275,000 | \$0 | \$0 | \$0 | \$0 | \$275,000 | \$0 | \$0 | \$0 | \$0 |
| WHEELED SKID LOADER | - | | | ADF | \$183,332 | \$0 | \$0 | \$0 | \$0 | \$0 | \$91,666 | \$91,666 | \$0 | \$0 |
| | | | | GRANT ASSUR. 25 | \$91,666 | \$0 | \$0 | \$0 | \$0 | \$91,666 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$274,998 | \$0 | \$0 | \$0 | \$0 | \$91,666 | \$91,666 | \$91,666 | \$0 | \$0 |

BUFFALO NIAGARA INTERNATIONAL AIRPORT

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|---|----------------|---------|----------|-----------------|----------------------|-------------------------------------|-----------------------------------|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------|
| HIGH SPEED GATE - GATE 5 | - | | | ADF | \$20,000 | \$0 | \$0 | \$20,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| WHEEL LOADER | - | | | FUTURE PFC | \$500,000 | \$0 | \$0 | \$0 | \$0 | \$250,000 | \$250,000 | \$0 | \$0 | \$0 |
| GOLF CARTS - USED | - | | | BNIA CAP RES. | \$36,000 | \$0 | \$0 | \$36,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOOL CAT MULTI-PURPOSE | - | | | GRANT ASSUR. 25 | \$70,000 | \$0 | \$0 | \$0 | \$0 | \$70,000 | \$0 | \$0 | \$0 | \$0 |
| SWEEPER (REGEN) | - | | | FUTURE PFC | \$250,000 | \$0 | \$0 | \$0 | \$0 | \$250,000 | \$0 | \$0 | \$0 | \$0 |
| ZERO TURN MOWERS | - | | | ADF | \$60,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$60,000 | \$0 | \$0 | \$0 |
| | | | | GRANT ASSUR. 25 | \$13,100 | \$0 | \$0 | \$0 | \$0 | \$13,100 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$73,100 | \$0 | \$0 | \$0 | \$0 | \$13,100 | \$60,000 | \$0 | \$0 | \$0 |
| DIGITAL SOFTWARE - FAA PART 139 | - | | | ADF | \$40,000 | \$0 | \$0 | \$0 | \$0 | \$40,000 | \$0 | \$0 | \$0 | \$0 |
| REPLACE FUEL FARM MAINT. VEHICLE | - | | | GRANT ASSUR. 25 | \$60,000 | \$0 | \$0 | \$0 | \$0 | \$60,000 | \$0 | \$0 | \$0 | \$0 |
| ROOF REHAB - MAINTENANCE GARAGE | - | | | ADF | \$552,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$552,000 |
| FUEL TANK (MAINT GARAGE)-10,000 GALLON | - | | | ADF | \$341,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$341,000 |
| HILL & SLOPE GRASS CUTTER | - | | | GRANT ASSUR. 25 | \$33,000 | \$0 | \$0 | \$0 | \$0 | \$33,000 | \$0 | \$0 | \$0 | \$0 |
| GRACO PAINT MACHINE | - | | | ADF | \$20,000 | \$0 | \$0 | \$0 | \$0 | \$20,000 | \$0 | \$0 | \$0 | \$0 |
| CHEMICAL TANK - 10,000 GALLON | - | 3 | NR | GRANT ASSUR. 25 | \$8,500 | \$0 | \$0 | \$0 | \$8,500 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ARM CUTTER ATTACHMENT | - | | | ADF | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$100,000 | \$0 | \$0 | \$0 |
| STREET SWEEPER | - | | | ADF | \$225,000 | \$0 | \$0 | \$0 | \$0 | \$225,000 | \$0 | \$0 | \$0 | \$0 |
| BNIA AIRCRAFT FIRE RESCUE | | | | | | | | | | | | | | |
| ARFF - COMMAND VEHICLES F10 | - | | | BNIA CAP RES. | \$50,000 | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ARFF -QUINT TO REPLACE F3 & F7 | - | 4 | NR | PFC | \$1,000,000 | \$0 | \$0 | \$0 | \$1,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ARFF - REPLACE SNOZZLE CRASH TRUCK (F8) | - | | | ADF | \$1,000,000 | \$0 | \$0 | \$0 | \$0 | \$1,000,000 | \$0 | \$0 | \$0 | \$0 |
| ARFF - REPLACE F-5 | - | | | FUTURE PFC | \$1,000,000 | \$0 | \$0 | \$0 | \$0 | \$1,000,000 | \$0 | \$0 | \$0 | \$0 |
| ALERTUS MASS NOTIFICATION UPGRADE | - | | | ADF | \$300,000 | \$0 | \$0 | \$0 | \$0 | \$200,000 | \$100,000 | \$0 | \$0 | \$0 |
| ARFF - REPLACE F9 | - | | | GRANT ASSUR. 25 | \$55,000 | \$0 | \$0 | \$0 | \$0 | \$55,000 | \$0 | \$0 | \$0 | \$0 |
| GYM EQUIPMENT | - | | | ADF | \$10,000 | \$0 | \$0 | \$0 | \$0 | \$10,000 | \$0 | \$0 | \$0 | \$0 |
| ARFF ACCESS TO FUEL FARM | - | | | ADF | \$70,000 | \$0 | \$0 | \$0 | \$0 | \$70,000 | \$0 | \$0 | \$0 | \$0 |
| BNIA TERMINAL | | | | | | | | | | | | | | |
| BNIA - TERMINAL 15KV SWITCH GEAR STUDY | 2-2725 | 12 | | BNIA CAP RES. | \$97,000 | \$46,471 | \$43,208 | \$0 | \$7,323 | \$0 | \$0 | \$0 | \$0 | \$0 |
| PASSENGER GOLF CARTS | 2-2788 | | | ADF | \$10,725 | \$0 | \$0 | \$10,725 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TERMINAL - FLOOR CLEANING EQUIP. REPLACE. | 2-2790 | 19 | NR | ADF | \$90,000 | \$0 | \$0 | \$9,000 | \$15,000 | \$15,000 | \$15,000 | \$15,000 | \$15,000 | \$6,000 |
| BAGGAGE HANDLING SYSTEM SERVER REPLACE | 2-2729 | | | AIRLINE REIMB | \$1,699,948 | \$1,159,504 | \$240,088 | \$300,258 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TERMINAL - POWER POLES FOR HOLD ROOMS | 2-2791 | 29 | NI | ADF | \$30,000 | \$0 | \$0 | \$10,000 | \$10,000 | \$10,000 | \$0 | \$0 | \$0 | \$0 |
| TERMINAL - JETBRIDGE GPU GATE 2 | - | | | PFC | \$60,000 | \$0 | \$0 | \$60,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ADDITIONAL DATA STORAGE FOR CAMERA SYS. | - | | | ADF | \$90,000 | \$0 | \$0 | \$0 | \$0 | \$90,000 | \$0 | \$0 | \$0 | \$0 |
| ENDURA WORKSTATIONS (BILL, LEE & KAREN) | - | 28 | NR | ADF | \$19,500 | \$0 | \$0 | \$0 | \$19,500 | \$0 | \$0 | \$0 | \$0 | \$0 |
| PC AIR UNIT - GATE 2 | - | | | FUTURE PFC | \$200,000 | \$0 | \$0 | \$200,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

BUFFALO NIAGARA INTERNATIONAL AIRPORT

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/3/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS |
|---|----------------|---------|----------|-----------------|----------------------|-------------------------------------|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------|
| PC AIR UNIT - GATE 1 | -- | 20 | NR | FUTURE PFC | \$200,000 | \$0 | \$0 | \$0 | \$200,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GPU REPLACEMENT GATES 15, 16 | 2-2709 | 22 | NR | FUTURE PFC | \$110,000 | \$0 | \$0 | \$0 | \$110,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GPU REPLACEMENT GATES 18 | -- | | | FUTURE PFC | \$55,000 | \$0 | \$0 | \$0 | \$0 | \$55,000 | \$0 | \$0 | \$0 | \$0 |
| GPU REPLACEMENT GATES 7, 8, 20, 22 | 2-2784 | | | FUTURE PFC | \$220,000 | \$0 | \$0 | \$0 | \$0 | \$220,000 | \$0 | \$0 | \$0 | \$0 |
| GPU REPLACEMENT GATES 1, 14, 19 | 2-2733 | | | FUTURE PFC | \$228,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$226,000 | \$0 | \$0 | \$0 |
| PC AIR REPLACEMENT GATES 20, 22 | -- | 21 | NR | FUTURE PFC | \$150,000 | \$0 | \$0 | \$0 | \$150,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| PC AIR REPLACEMENT GATES 21 | -- | | | FUTURE PFC | \$300,000 | \$0 | \$0 | \$0 | \$0 | \$300,000 | \$0 | \$0 | \$0 | \$0 |
| PC AIR REPLACEMENT GATES 7, 14, 26 | -- | | | FUTURE PFC | \$463,500 | \$0 | \$0 | \$0 | \$0 | \$463,500 | \$0 | \$0 | \$0 | \$0 |
| PC AIR REPLACEMENT GATES 8, 15, 16 | -- | | | FUTURE PFC | \$477,405 | \$0 | \$0 | \$0 | \$0 | \$0 | \$477,405 | \$0 | \$0 | \$0 |
| PC AIR REPLACEMENT GATES 1, 18, 19 | -- | | | FUTURE PFC | \$491,727 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$491,727 | \$0 | \$0 |
| CANOPY GATE 2 JETBRIDGE | -- | | | ADF | \$46,000 | \$0 | \$0 | \$0 | \$0 | \$46,000 | \$0 | \$0 | \$0 | \$0 |
| LOWER LEVEL CONTROLS (PLC's) - BAG SYSTEM | -- | | | AIRLINE REIMB. | \$1,000,000 | \$0 | \$0 | \$0 | \$0 | \$1,000,000 | \$0 | \$0 | \$0 | \$0 |
| HIGH SPEED DIVIDER PADDLES - BAG SYSTEM | -- | 13 | NI | AIRLINE REIMB. | \$57,844 | \$0 | \$0 | \$0 | \$57,844 | \$0 | \$0 | \$0 | \$0 | \$0 |
| REBUILD (2) VERTICAL SORT UNITS - BAG SYSTEM | -- | 5 | NI | AIRLINE REIMB. | \$119,542 | \$0 | \$0 | \$0 | \$119,542 | \$0 | \$0 | \$0 | \$0 | \$0 |
| UPDATE PLC CONTROLLERS - TICKET COUNTER BELTS | -- | 7 | NR | AIRLINE REIMB. | \$101,602 | \$0 | \$0 | \$0 | \$101,602 | \$0 | \$0 | \$0 | \$0 | \$0 |
| REBUILD POWER CURVES - BAG SYSTEM | -- | 6 | NR | AIRLINE REIMB. | \$209,180 | \$0 | \$0 | \$0 | \$39,400 | \$40,582 | \$41,800 | \$43,053 | \$44,345 | \$0 |
| MAKE UP UNIT UPGRADE - BAG SYSTEM | -- | 8 | NI | AIRLINE REIMB. | \$300,000 | \$0 | \$0 | \$0 | \$300,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| HOLDROOM CARPETING | -- | | | ADF | \$325,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$325,000 | \$0 | \$0 | \$0 |
| DIGITAL WAYFINDING & DIRECTORIES | -- | | | ADF | \$300,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$300,000 | \$0 | \$0 | \$0 |
| IT HARDWARE REPLACEMENT/UPGRADE | -- | 23 | NR | ADF | \$300,000 | \$0 | \$0 | \$0 | \$300,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| IT SECURITY MAINTENANCE/UPGRADE | -- | 24 | NR | ADF | \$100,000 | \$0 | \$0 | \$0 | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FIDS REPLACEMENT | -- | 25 | NR | FUTURE PFC | \$15,000 | \$0 | \$0 | \$0 | \$15,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| RAMP LED LIGHTING | -- | | | ADF | \$158,000 | \$0 | \$0 | \$0 | \$0 | \$158,000 | \$0 | \$0 | \$0 | \$0 |
| FMD DEPARTMENT | | | | | | | | | | | | | | |
| TERMINAL - AIR CURTAINS | -- | | | ADF | \$125,000 | \$0 | \$0 | \$0 | \$0 | \$65,000 | \$30,000 | \$30,000 | \$0 | \$0 |
| PARK TOWER ELECTRIC AIR CURTAINS-HOT WATER | -- | | | ADF | \$30,000 | \$0 | \$0 | \$0 | \$0 | \$30,000 | \$0 | \$0 | \$0 | \$0 |
| TERMINAL - DOOR RENOVATIONS | -- | 9 | NR | ADF | \$80,000 | \$0 | \$0 | \$0 | \$40,000 | \$40,000 | \$0 | \$0 | \$0 | \$0 |
| REPLACE FMD PICKUP/UTILITY TRUCK FYE 21-25 | -- | | | ADF | \$162,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$35,000 | \$40,000 | \$42,000 | \$45,000 |
| | | | | GRANT ASSUR. 25 | \$35,000 | \$0 | \$0 | \$0 | \$0 | \$35,000 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$197,000 | \$0 | \$0 | \$0 | \$0 | \$35,000 | \$35,000 | \$40,000 | \$42,000 | \$45,000 |
| SUPPORT HVAC TERMINAL (AUXILLARY UNITS) | -- | 26 | NR | ADF | \$65,000 | \$0 | \$0 | \$0 | \$20,000 | \$20,000 | \$25,000 | \$0 | \$0 | \$0 |
| DEMO. OF LANDSCAPING BUILDING | -- | 27 | NI | ADF | \$30,000 | \$0 | \$0 | \$0 | \$30,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MAIN ELECTRICAL ROOM VENTILATION | -- | 10 | NR | ADF | \$20,000 | \$0 | \$0 | \$0 | \$20,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FMD MOVE TO TERMINAL | -- | | | ADF | \$260,000 | \$0 | \$0 | \$0 | \$0 | \$260,000 | \$0 | \$0 | \$0 | \$0 |
| VERIZON COMMUNICATION ROOM HVAC | -- | | | ADF | \$15,000 | \$0 | \$0 | \$0 | \$0 | \$15,000 | \$0 | \$0 | \$0 | \$0 |
| BCS (BLDG. CONTROL SYSTEM) UPGRADE | -- | 18 | NR | ADF | \$260,000 | \$0 | \$0 | \$130,000 | \$130,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ELECTRIC DRAIN JETTER | -- | | | ADF | \$30,000 | \$0 | \$0 | \$30,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TAPD GENERATOR | -- | | | ADF | \$350,000 | \$0 | \$0 | \$0 | \$0 | \$350,000 | \$0 | \$0 | \$0 | \$0 |

BUFFALO NIAGARA INTERNATIONAL AIRPORT

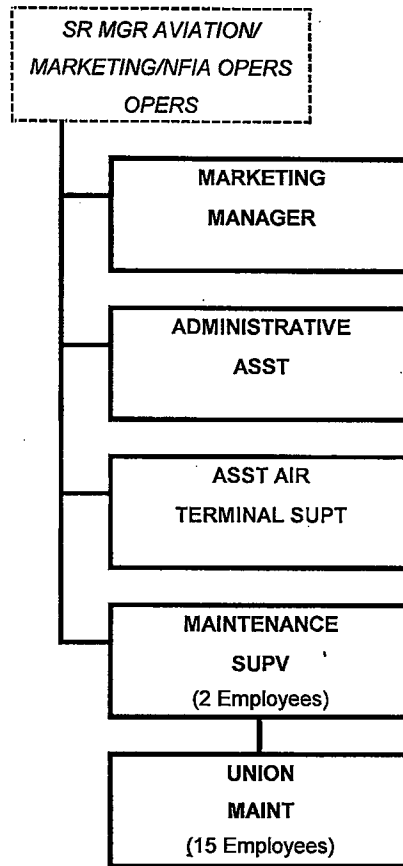
| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/3/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS |
|--|----------------|---------|----------|-----------------|----------------------|-------------------------------------|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------|
| BNIA PARKING | | | | | | | | | | | | | | |
| REPLACE PARKING GARAGE ELEVATORS CFC-(CONSOLIDATED FACILITY CHANGE) | 2-2731 | M | M | CFC | \$884,808 | \$0 | \$50,177 | \$40,823 | \$793,908 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | ADF | \$396,954 | \$0 | \$0 | \$0 | \$396,954 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$1,281,862 | \$0 | \$50,177 | \$40,823 | \$1,190,862 | \$0 | \$0 | \$0 | \$0 | \$0 |
| REPLACE SHUTTLE BUSES | - | 11 | NR | ADF | \$1,687,306 | \$0 | \$0 | \$0 | \$391,475 | \$411,049 | \$431,601 | \$453,181 | \$0 | |
| | | | | GRANT ASSUR. 25 | \$372,833 | \$0 | \$0 | \$0 | \$372,833 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$2,060,139 | \$0 | \$0 | \$0 | \$372,833 | \$391,475 | \$411,049 | \$431,601 | \$453,181 | \$0 |
| REV. CONTROL EQUIP. (EMERGENCY REPLACE) | - | 30 | NR | ADF | \$400,000 | \$0 | \$0 | \$0 | \$400,000 | \$0 | \$0 | \$0 | \$0 | |
| PARKING PICK UP TRUCK | - | | | ADF | \$36,000 | \$0 | \$0 | \$0 | \$0 | \$36,000 | \$0 | \$0 | \$0 | |
| | | | | GRANT ASSUR. 25 | \$35,000 | \$0 | \$0 | \$0 | \$35,000 | \$0 | \$0 | \$0 | \$0 | |
| | | | | TOTAL | \$71,000 | \$0 | \$0 | \$0 | \$0 | \$35,000 | \$36,000 | \$0 | \$0 | \$0 |
| REPLACE PARKING STRUCTURE DOORS | - | 14 | NR | ADF | \$75,000 | \$0 | \$0 | \$0 | \$15,000 | \$15,000 | \$15,000 | \$15,000 | \$15,000 | |
| BUELL AVE PARKING LOT | 2-2785 | M | M | NYS DOT | \$1,500,000 | \$0 | \$0 | \$0 | \$159,954 | \$762,555 | \$577,491 | \$0 | \$0 | |
| | | | | ADF | \$1,387,703 | \$0 | \$0 | \$12,052 | \$142,647 | \$680,046 | \$552,958 | \$0 | \$0 | |
| | | | | TOTAL | \$2,887,703 | \$0 | \$0 | \$12,052 | \$302,601 | \$1,442,601 | \$1,130,449 | \$0 | \$0 | |
| BNIA OTHER | | | | | | | | | | | | | | |
| PFC PROGRAM PLANNING & ADMIN. | 2-2309 | M | M | PFC | \$1,228,314 | \$802,983 | \$23,331 | \$0 | \$80,000 | \$80,000 | \$80,000 | \$80,000 | \$80,000 | \$0 |
| SIDA TRAINING SYSTEM | - | | | PFC | \$128,960 | \$0 | \$0 | \$128,960 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FOUNTAIN BACKLIGHTING | - | | | ADF | \$20,000 | \$0 | \$0 | \$0 | \$0 | \$20,000 | \$0 | \$0 | \$0 | \$0 |
| BNIA MASTER PLAN | - | 1 | NR | FAA | \$1,125,000 | \$0 | \$0 | \$0 | \$562,500 | \$562,500 | \$0 | \$0 | \$0 | |
| | | | | NYS DOT | \$187,500 | \$0 | \$0 | \$0 | \$93,750 | \$93,750 | \$0 | \$0 | \$0 | |
| | | | | FUTURE PFC | \$187,500 | \$0 | \$0 | \$0 | \$93,750 | \$93,750 | \$0 | \$0 | \$0 | |
| | | | | TOTAL | \$1,500,000 | \$0 | \$0 | \$0 | \$750,000 | \$750,000 | \$0 | \$0 | \$0 | |
| CORE SWITCHES (IT) | 2-2786 | | | ADF | \$200,000 | \$0 | \$0 | \$200,000 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| HEARING LOOP SYSTEM | - | 15 | NR | FUTURE PFC | \$350,000 | \$0 | \$0 | \$0 | \$350,000 | \$0 | \$0 | \$0 | \$0 | |
| GATE 26 | - | | | FAA | \$1,903,844 | \$0 | \$0 | \$0 | \$0 | \$150,000 | \$1,753,844 | \$0 | \$0 | |
| | | | | NYS DOT | \$317,307 | \$0 | \$0 | \$0 | \$0 | \$25,000 | \$292,307 | \$0 | \$0 | |
| | | | | FUTURE PFC | \$317,307 | \$0 | \$0 | \$0 | \$0 | \$25,000 | \$292,307 | \$0 | \$0 | |
| | | | | TOTAL | \$2,538,458 | \$0 | \$0 | \$0 | \$0 | \$200,000 | \$2,338,458 | \$0 | \$0 | |

BUFFALO NIAGARA INTERNATIONAL AIRPORT

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE | ACTUAL | TOTAL | FISCAL YEAR | FISCAL YEAR | FISCAL YEAR | FISCAL YEAR | FISCAL YEAR | OUT YEARS |
|-------------------------------------|----------------|---------|----------|--------------|----------------------|------------------------|----------------------------|-----------------------------------|------------------|-------------|------------------|-------------|-------------|------------|
| | | | | | | ACTUAL THROUGH 3/31/19 | FROM 4/1/19 THROUGH 8/2/19 | FORECAST SPENDING 8/31/19-3/31/20 | | | | | | |
| OBSTRUCTION REMOVAL PROJECT PHASE 1 | 2-2789 | 2 | NI | FAA | \$83,133 | \$0 | \$0 | \$0 | \$83,133 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NYS DOT | \$13,856 | \$0 | \$0 | \$0 | \$13,856 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | FUTURE PFC | \$13,856 | \$0 | \$0 | \$0 | \$13,856 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$110,844 | \$0 | \$0 | \$0 | \$110,844 | \$0 | \$0 | \$0 | \$0 | \$0 |
| OBSTRUCTION REMOVAL PROJECT PHASE 2 | - | | | FAA | \$71,250 | \$0 | \$0 | \$0 | \$0 | \$71,250 | \$0 | \$0 | \$0 | \$0 |
| | | | | NYS DOT | \$11,875 | \$0 | \$0 | \$0 | \$11,875 | \$0 | \$0 | \$0 | \$0 | |
| | | | | FUTURE PFC | \$11,875 | \$0 | \$0 | \$0 | \$11,875 | \$0 | \$0 | \$0 | \$0 | |
| | | | | TOTAL | \$95,000 | \$0 | \$0 | \$0 | \$95,000 | \$0 | \$0 | \$0 | \$0 | |
| OBSTRUCTION REMOVAL PROJECT PHASE 3 | - | | | FAA | \$375,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$375,000 | \$0 | \$0 |
| | | | | NYS DOT | \$62,500 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$62,500 | \$0 | \$0 |
| | | | | FUTURE PFC | \$62,500 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$62,500 | \$0 | \$0 |
| | | | | TOTAL | \$500,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$500,000 | \$0 | \$0 | |
| OBSTRUCTION REMOVAL PROJECT PHASE 4 | - | | | FAA | \$450,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$450,000 | \$0 | \$0 |
| | | | | NYS DOT | \$75,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$75,000 | \$0 | \$0 | |
| | | | | FUTURE PFC | \$75,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$75,000 | \$0 | \$0 | |
| | | | | TOTAL | \$600,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$600,000 | \$0 | \$0 | |

| | | | | | | | | | | |
|----------------|----------------------|---------------------|--------------------|---------------------|---------------------|---------------------|--------------------|---------------------|---------------------|---------------------|
| FAA | \$44,706,824 | \$1,361,394 | \$1,029,918 | \$3,761,286 | \$1,455,633 | \$3,618,750 | \$1,753,844 | \$31,725,000 | \$0 | \$0 |
| NYS DOT | \$12,166,474 | \$215,162 | \$170,862 | \$2,138,298 | \$545,207 | \$2,045,726 | \$1,763,720 | \$5,287,500 | \$0 | \$0 |
| NFTA/ADF | \$27,040,178 | \$947,913 | \$174,187 | \$3,425,787 | \$1,639,101 | \$6,220,821 | \$2,478,503 | \$1,058,147 | \$3,784,651 | \$7,313,068 |
| BNIA CAP RES. | \$236,530 | \$65,001 | \$93,206 | \$71,000 | \$7,323 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GRANT ASSUR 2: | \$886,099 | \$0 | \$0 | \$0 | \$381,333 | \$504,766 | \$0 | \$0 | \$0 | \$0 |
| PFC | \$86,167,938 | \$11,917,613 | \$2,135,098 | \$25,656,367 | \$23,423,088 | \$2,795,773 | \$80,000 | \$80,000 | \$80,000 | \$0 |
| FUTURE PFC | \$40,741,910 | \$156,275 | \$88,315 | \$9,260,827 | \$932,606 | \$5,239,009 | \$3,833,374 | \$5,822,442 | \$6,538,530 | \$8,870,532 |
| NATIONAL FUEL | \$72,916 | \$0 | \$0 | \$72,916 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FUTURE FUND | \$1,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,000,000 |
| BOND | \$86,888,160 | \$0 | \$0 | \$2,064,022 | \$0 | \$6,324,138 | \$0 | \$0 | \$0 | \$77,500,000 |
| CFC | \$884,908 | \$0 | \$50,177 | \$40,823 | \$793,808 | \$0 | \$0 | \$0 | \$0 | \$0 |
| AIRLINE REIMB. | \$3,488,016 | \$1,159,504 | \$240,086 | \$300,258 | \$618,388 | \$1,040,582 | \$41,800 | \$43,053 | \$44,345 | \$0 |
| TOTAL | \$283,276,953 | \$15,822,661 | \$3,981,848 | \$46,791,584 | \$29,796,586 | \$27,789,566 | \$9,951,241 | \$44,014,142 | \$10,447,626 | \$94,683,600 |

NIAGARA FALLS INTERNATIONAL AIRPORT



TOTAL EMPLOYEES 20

NFIA
2019/20 ANNUAL BUDGET
VS
2020/21 ANNUAL BUDGET

| | FY 18-19 ACTUAL | FY 19-20 BUDGET | FY 20-21 BUDGET | VARIANCE | % |
|--|---------------------------|---------------------------|---------------------------|---------------------------|----------------------|
| REVENUES & ASSISTANCE | | | | | |
| Airport Fees & Services | 195,879 | 228,042 | 229,133 | 1,091 | 0.5% |
| Rental Income | 424,926 | 437,953 | 425,860 | (12,093) | -2.8% |
| Concessions/Commissions | 1,858,994 | 1,988,698 | 2,031,577 | 42,879 | 2.2% |
| Resales & Rebillings | 32,242 | 22,100 | 32,242 | 10,142 | 45.9% |
| Other Operating Revenues | <u>125,000</u> | <u>200,500</u> | <u>200,000</u> | <u>(500)</u> | <u>-0.2%</u> |
| TOTAL OPERATING REVENUES & ASST | 2,637,041 | 2,877,293 | 2,918,812 | 41,519 | 1.4% |
| OPERATING EXPENSES (Excl. Depr.) | | | | | |
| Personnel Services | 2,130,217 | 2,215,911 | 2,196,448 | (19,463) | -0.9% |
| Maintenance & Repairs | 1,056,318 | 1,015,825 | 1,185,876 | 170,051 | 16.7% |
| Utilities | 262,789 | 265,379 | 258,041 | (7,338) | -2.8% |
| Insurance & Injuries | 77,246 | 127,096 | 157,428 | 30,332 | 23.9% |
| Safety & Security | 561,375 | 573,518 | 649,845 | 76,327 | 13.3% |
| General Business/Other | 615,448 | 739,451 | 780,324 | 40,873 | 5.5% |
| Administrative Cost Reallocation | 1,081,357 | 1,220,276 | 1,333,644 | 113,368 | 9.3% |
| Costs Transferred to Capital Projects | 0 | 0 | 0 | 0 | n/a |
| Inter Division Reimbursement | <u>(4,429)</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>n/a</u> |
| TOTAL OPERATING EXPENSES | <u>5,780,321</u> | <u>6,157,456</u> | <u>6,561,606</u> | <u>404,150</u> | <u>6.6%</u> |
| OPERATING INCOME/(LOSS) | (3,143,280) | (3,280,163) | (3,642,794) | (362,631) | 11.1% |
| NON-OPERATING ITEMS | | | | | |
| Debt Service - Noresco | (1,979) | (1,979) | (1,979) | 0 | 0.0% |
| Seneca Proceeds | 1,000,000 | 1,000,000 | 1,000,000 | 0 | 0.0% |
| BNIA Contribution (Excluding Debt Svc) | <u>500,000</u> | <u>500,000</u> | <u>250,000</u> | <u>(250,000)</u> | <u>-50.0%</u> |
| TOTAL NON-OPERATING ITEMS | <u>1,498,021</u> | <u>1,498,021</u> | <u>1,248,021</u> | <u>(250,000)</u> | <u>-16.7%</u> |
| NET INCOME/(LOSS) | (1,645,259) | (1,782,142) | (2,394,773) | (612,631) | 34.4% |
| LESS: DIRECT CAPITAL | 253 | 40,800 | 1,104,048 | 1,063,248 | 2606.0% |
| LESS: INDIRECT CAPITAL | <u>139,152</u> | <u>238,733</u> | <u>343,845</u> | <u>105,112</u> | <u>44.0%</u> |
| NET SURPLUS/(DEFICIT) | <u>(1,784,664)</u> | <u>(2,061,675)</u> | <u>(3,842,666)</u> | <u>(1,780,991)</u> | <u>86.4%</u> |

NIAGARA FALLS INTERNATIONAL AIRPORT

PERFORMANCE INDICATORS

| DESCRIPTION | FYE 19 | FYE 20 | FYE 20 | FYE 21 |
|---|---------------|----------------------------|-----------------------------|---------------|
| | <u>Actual</u> | <u>Original Budget</u> | <u>Current Estimate</u> | <u>Budget</u> |
| <p>Niagara Falls International Airport (NFIA) is a joint-use military/general aviation airport that provides commercial passenger and air cargo service. NFIA has been designated by the Federal Aviation Administration as a reliever airport to attract general aviation traffic from Buffalo Niagara International Airport (BNIA).</p> <p>NFIA, which is situated on 1,100 acres of property, has a 9,829 foot main runway as well as two general aviation runways (5,188 and 4,030 feet). A 72,480 square foot state-of-the-art terminal building was opened in December 2009. Spirit Airlines and Allegiant Air provide scheduled air service. There are nearly 2,000 parking spaces located on or near the terminal building grounds with free passenger shuttle service. In addition to the main terminal, NFIA has a general aviation complex consisting of hangars, tie downs, a customer service area and a pilot's lounge. A private Fixed Base Operator, FBO, offers full aviation services to the aviation public.</p> | | | | |
| FAA Regulations | 100% | 100% | 100% | 100% |
| Total Passengers | 232,601 | 247,926 | 246,744 | 248,900 |
| Parking Fees Per Passenger | \$12.98 | \$13.30 | \$13.16 | \$13.18 |

PROGRAM AND SERVICE OBJECTIVES

- Continue the aggressive marketing approach to capitalize on Air Cargo and Charter opportunities in the most cost effective operating manner.
- Work closely with the FBO to assure the performance of contracted services.
- Continue to market the NFIA terminal to potential air service providers and concessionaires to provide quality customer service and improve operating profits.
- Continue to increase satisfaction and customer service and enhance public and customer perception of the airport.

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

Page 20
CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0099 ADMINISTRATIVE AND GENERAL

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|--------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 491 | TRAFFIC FINES | | 500- | | | 500 |
| 499 | OTHER OPERATING REVENUES | 125,000- | 200,000- | 269,159- | 200,000- | |
| | TOTAL REVENUES | 125,000- | 200,500- | 269,159- | 200,000- | 500 |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0099 ADMINISTRATIVE AND GENERAL

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 181,097 | 186,441 | 155,790 | 191,450 | 5,009 |
| 515 | EMPLOYEE BENEFITS | 73,686 | 78,069 | 66,277 | 80,801 | 2,732 |
| 534 | TELEPHONE | 3,364 | 3,872 | 2,862 | 3,950 | 78 |
| 541 | INSURANCE | 93,560 | 116,380 | 96,063 | 146,712 | 30,332 |
| 542 | CLAIM LOSSES | 16,314- | 10,716 | 1,803- | 10,716 | |
| 571 | CONSULTANTS/OUTSIDE SERVICES | 56,586 | 71,363 | 49,680 | 86,530 | 15,167 |
| 572 | RENT EXPENSE | 8,454 | 8,149 | 6,749 | 8,149 | |
| 574 | TAXES AND ASSESSMENTS | 5,749 | 3,900 | 9,875 | 4,000 | 100 |
| 575 | PRINTING & ADVERTISING | 163,025 | 171,500 | 150,937 | 171,500 | |
| 576 | EMPLOYEE TRAVEL | 5,904 | 15,000 | 6,502 | 15,000 | |
| 578 | POSTAGE | 22 | 600 | 103 | 600 | |
| 580 | GENERAL OFFICE | 10,941 | 9,600 | 7,100 | 9,750 | 150 |
| 584 | FREIGHT | 1,015 | 1,500 | 1,374 | 1,845 | 345 |
| 593 | COST ALLOCATION PLAN | 1,081,357 | 1,220,276 | 987,940 | 1,333,643 | 113,367 |
| TOTAL | EXPENSES | 1,668,446 | 1,897,366 | 1,539,449 | 2,064,646 | 167,280 |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0219 LANDING AREA

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 401 | LANDING FEES | 195,879- | 228,042- | 161,306- | 229,133- | 1,091- |
| 433 | GROUND RENTALS | 105,000- | 120,000- | 62,500- | 75,000- | 45,000 |
| 439 | OTHER RENTALS | 83,487- | 86,224- | 70,294- | 86,346- | 122- |
| 442 | COMMISSIONS | 177,254- | 158,484- | 144,473- | 189,715- | 31,231- |
| TOTAL | REVENUES | 561,620- | 592,750- | 438,573- | 580,194- | 12,556 |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0219 LANDING AREA

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|-----------------------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 596,211 | 717,634 | 366,794 | 677,385 | 40,249- |
| 515 | EMPLOYEE BENEFITS | 320,386 | 377,870 | 195,361 | 358,234 | 19,636- |
| 520 | MAINTENANCE AND REPAIRS | 472,365 | 504,050 | 432,701 | 576,050 | 72,000 |
| 527 | ENVIRONMENTAL | 33,343 | 46,850 | 90,755 | 70,000 | 23,150 |
| 530 | GROUNDS & LANDSCAPING | 4,715 | 3,200 | 1,042 | 4,200 | 1,000 |
| 531 | ELECTRIC POWER | 2,501 | 2,500 | 2,150 | 2,178 | 322- |
| 534 | TELEPHONE | 921 | 995 | 1,309 | 1,545 | 550 |
| 571 | CONSULTANTS/OUTSIDE SERVICES | 25,888 | 29,159 | 12,116 | 35,000 | 5,841 |
| 577 | EMPLOYEE TRAINING | 9,536 | 4,500 | 1,595 | 9,000 | 4,500 |
| 580 | GENERAL OFFICE | 105 | 250 | 206 | 500 | 250 |
| 592 | DIVISION OPERATIONS | 3,024- | | 997- | | |
| TOTAL EXPENSES | | 1,462,947 | 1,687,008 | 1,103,032 | 1,734,092 | 47,084 |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0240

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|-------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 520 | MAINTENANCE AND REPAIRS | 57,106 | | | 40,000 | 40,000 |
| | TOTAL EXPENSES | 57,106 | | | 40,000 | 40,000 |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0245 TERMINAL BUILDING

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 431 | BUILDING SPACE | 47,250- | 47,250- | 38,838- | 47,316- | 66- |
| 441 | CONCESSIONS | | | 1,747- | | |
| 462 | REBILLINGS | 10,211- | 7,100- | 7,085- | 7,242- | 142- |
| TOTAL | REVENUES | 57,461- | 54,350- | 47,670- | 54,558- | 208- |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0245 TERMINAL BUILDING

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|-------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 520 | MAINTENANCE AND REPAIRS | 34,004 | 43,500 | 40,171 | 50,300 | 6,800 |
| 526 | JANITORIAL AND LAUNDRY | 98 | | | | |
| 531 | ELECTRIC POWER | 45,501 | 46,414 | 34,993 | 42,817 | 3,597- |
| 532 | GAS | 29,486 | 25,000 | 17,642 | 29,469 | 4,469 |
| 533 | WATER | 4,811 | 6,600 | 5,380 | 5,750 | 850- |
| 574 | TAXES AND ASSESSMENTS | 2,621 | 2,600 | 2,224 | 2,800 | 200 |
| TOTAL | EXPENSES | 116,521 | 124,114 | 100,410 | 131,136 | 7,022 |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0246 NFIA New Terminal

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 431 | BUILDING SPACE | 15,382- | 15,500- | 12,709- | 15,500- | |
| 433 | GROUND RENTALS | 164,665- | 160,000- | 136,995- | 192,266- | 32,266- |
| 441 | CONCESSIONS | 159,081- | 174,479- | 144,369- | 236,765- | 62,286- |
| 442 | COMMISSIONS | 41- | | 10- | | |
| 462 | REBILLINGS | 22,031- | 15,000- | 21,150- | 25,000- | 10,000- |
| TOTAL | REVENUES | 361,200- | 364,979- | 315,233- | 469,531- | 104,552- |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0246 NFIA New Terminal

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 459,638 | 378,675 | 479,293 | 400,641 | 21,966 |
| 515 | EMPLOYEE BENEFITS | 247,905 | 210,185 | 263,791 | 224,560 | 14,375 |
| 520 | MAINTENANCE AND REPAIRS | 216,531 | 227,925 | 135,614 | 218,596 | 9,329- |
| 526 | JANITORIAL AND LAUNDRY | 38,946 | 41,900 | 23,528 | 37,900 | 4,000- |
| 530 | GROUNDS & LANDSCAPING | 580 | 3,000 | 6,547 | 3,000 | |
| 531 | ELECTRIC POWER | 121,199 | 131,671 | 89,950 | 115,278 | 16,393- |
| 532 | GAS | 17,288 | 12,550 | 9,407 | 16,804 | 4,254 |
| 533 | WATER | 1,994 | 1,777 | 1,535 | 2,288 | 511 |
| 534 | TELEPHONE | 15,982 | 14,000 | 13,187 | 20,188 | 6,188 |
| 553 | POLICE PROTECTION | 523,685 | 526,518 | 473,832 | 598,027 | 71,509 |
| 554 | TRAFFIC CONTROL | 37,690 | 47,000 | 40,648 | 51,818 | 4,818 |
| 571 | CONSULTANTS/OUTSIDE SERVICES | 2,399 | | | | |
| 580 | GENERAL OFFICE | 2,027 | 3,500 | 2,320 | 3,500 | |
| 592 | DIVISION OPERATIONS | 1,405- | | | | |
| TOTAL | EXPENSES | 1,684,459 | 1,598,701 | 1,539,652 | 1,692,600 | 93,899 |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0269 NET LEASED AREA

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 433 | GROUND RENTALS | 9,141- | 8,979- | 7,755- | 9,432- | 453- |
| | TOTAL REVENUES | 9,141- | 8,979- | 7,755- | 9,432- | 453- |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0271 MAINTENANCE FACILITIES

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|-------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 170,070 | 184,147 | 113,915 | 181,367 | 2,780- |
| 515 | EMPLOYEE BENEFITS | 81,202 | 82,890 | 64,475 | 82,010 | 880- |
| 520 | MAINTENANCE AND REPAIRS | 18,025 | 10,400 | 19,710 | 10,400 | |
| 524 | AUTOMOTIVE | 169,731 | 111,000 | 131,757 | 151,430 | 40,430 |
| 531 | ELECTRIC POWER | 8,845 | 9,000 | 5,904 | 7,288 | 1,712- |
| 577 | EMPLOYEE TRAINING | | | 46 | | |
| 580 | GENERAL OFFICE | 719 | 1,000 | 649 | 900 | 100- |
| TOTAL | EXPENSES | 448,592 | 398,437 | 336,456 | 433,395 | 34,958 |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0274 PARKING LOTS AND STRUCTURES

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 441 | CONCESSIONS | 1,522,613- | 1,655,735- | 1,103,407- | 1,605,097- | 50,638 |
| | TOTAL REVENUES | 1,522,613- | 1,655,735- | 1,103,407- | 1,605,097- | 50,638 |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0274 PARKING LOTS AND STRUCTURES

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 520 | MAINTENANCE AND REPAIRS | 10,860 | 24,000 | 3,000 | 24,000 | |
| 531 | ELECTRIC POWER | 10,892 | 11,000 | 8,803 | 10,486 | 514- |
| 571 | CONSULTANTS/OUTSIDE SERVICES | 320,452 | 416,830 | 244,302 | 431,250 | 14,420 |
| TOTAL | EXPENSES | 342,204 | 451,830 | 256,105 | 465,736 | 13,906 |

NIAGARA FALLS INTERNATIONAL AIRPORT

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/31/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS |
|---|----------------|---------|----------|-------------|----------------------|-------------------------------------|-----------------------------------|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------|
| ENVIRON. ASSESSMENT/OBSTRUCTION SURVEY | 2-1505 | | | FAA | \$212,855 | \$0 | \$0 | \$212,855 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NYSDOT | \$11,825 | \$0 | \$0 | \$11,825 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | PFC | \$11,825 | \$0 | \$0 | \$11,825 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | ADF | \$23,495 | \$0 | \$0 | \$23,495 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$260,000 | \$0 | \$0 | \$260,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| PARALLEL T/W PROGRAM-ENVIRON. ASSESS. | 2-1512 | | | FAA | \$91,177 | \$0 | \$0 | \$91,177 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NYSDOT | \$5,065 | \$0 | \$0 | \$5,065 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | PFC | \$5,065 | \$0 | \$0 | \$5,065 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | TOTAL | \$101,308 | \$0 | \$0 | \$101,308 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| LAND ACQUISITION - BELL AEROSPACE PROP. | - | | | FAA | \$900,000 | \$0 | \$0 | \$0 | \$0 | \$900,000 | \$0 | \$0 | \$0 | \$0 |
| | | | | NYSDOT | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$50,000 | \$0 | \$0 | \$0 | |
| | | | | FUTURE PFC | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$50,000 | \$0 | \$0 | \$0 | |
| | | | | TOTAL | \$1,000,000 | \$0 | \$0 | \$0 | \$0 | \$1,000,000 | \$0 | \$0 | \$0 | |
| AIRFIELD LIGHTING VAULT | 2-1510 | | | FAA | \$326,284 | \$252,033 | \$5,374 | \$68,857 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NYSDOT | \$18,126 | \$14,002 | \$299 | \$3,825 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | PFC | \$18,126 | \$14,002 | \$299 | \$3,825 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | TOTAL | \$362,516 | \$280,037 | \$5,971 | \$76,508 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| R/W 10L OBSTRUCTION REMOVAL FINAL DESIGN (NFTA PROPERTY) | 2-1508 | | | FAA | \$1,322,735 | \$881,463 | \$191,753 | \$249,519 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NYSDOT | \$73,485 | \$48,970 | \$10,653 | \$13,862 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | PFC | \$73,485 | \$48,970 | \$10,653 | \$13,862 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | TOTAL | \$1,469,705 | \$979,403 | \$213,059 | \$277,243 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| PARKING LOT - REV. CONTROL CONSTRUCTION | - | | | ADF | \$1,026,270 | \$0 | \$0 | \$0 | \$0 | \$119,634 | \$906,636 | \$0 | \$0 | \$0 |
| PARKING LOT - REV CONTROL EQUIPMENT | - | | | ADF | \$350,000 | \$0 | \$0 | \$0 | \$0 | \$350,000 | \$0 | \$0 | \$0 | \$0 |
| PARALLEL T/W PROGRAM (DESIGN) | - | | | FAA | \$3,453,318 | \$0 | \$0 | \$0 | \$0 | \$3,453,318 | \$0 | \$0 | \$0 | \$0 |
| | | | | NYSDOT | \$191,851 | \$0 | \$0 | \$0 | \$0 | \$191,851 | \$0 | \$0 | \$0 | |
| | | | | FUTURE PFC | \$191,851 | \$0 | \$0 | \$0 | \$0 | \$191,851 | \$0 | \$0 | \$0 | |
| | | | | TOTAL | \$3,837,020 | \$0 | \$0 | \$0 | \$0 | \$3,837,020 | \$0 | \$0 | \$0 | |
| PART 77 OFF-AIRPORT LAND EASEMENTS & OBSTRUCTION REMOVAL DESIGN | - | 4 | NI | FAA | \$135,000 | \$0 | \$0 | \$0 | \$135,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NYSDOT | \$7,500 | \$0 | \$0 | \$0 | \$7,500 | \$0 | \$0 | \$0 | | |
| | | | | FUTURE PFC | \$7,500 | \$0 | \$0 | \$0 | \$7,500 | \$0 | \$0 | \$0 | | |
| | | | | TOTAL | \$150,000 | \$0 | \$0 | \$0 | \$150,000 | \$0 | \$0 | \$0 | \$0 | |

NIAGARA FALLS INTERNATIONAL AIRPORT

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/3/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS |
|--|----------------|---------|----------|-------------|----------------------|-------------------------------------|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------|
| PART 77 OFF-AIRPORT LAND EASEMENTS. APPRAISALS & OBSTRUCT. REMOVAL 10L R/W END | - | 5 | NI | FAA | \$423,000 | \$0 | \$0 | \$0 | \$423,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NYSDOT | \$23,500 | \$0 | \$0 | \$0 | \$23,500 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | FUTURE PFC | \$23,500 | \$0 | \$0 | \$0 | \$23,500 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$470,000 | \$0 | \$0 | \$0 | \$470,000 | \$0 | \$0 | \$0 | \$0 | |
| PART 77 OFF-AIRPORT LAND EASEMENTS. APPRAISALS & OBSTRUCT. REMOVAL LAUR RD. 28R & 24 R/W END | - | 6 | NI | FAA | \$630,000 | \$0 | \$0 | \$0 | \$630,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NYSDOT | \$35,000 | \$0 | \$0 | \$0 | \$35,000 | \$0 | \$0 | \$0 | \$0 | |
| | | | | FUTURE PFC | \$35,000 | \$0 | \$0 | \$0 | \$35,000 | \$0 | \$0 | \$0 | \$0 | |
| | | | | TOTAL | \$700,000 | \$0 | \$0 | \$0 | \$700,000 | \$0 | \$0 | \$0 | \$0 | |
| PART 77 OFF-AIRPORT LAND EASEMENTS & OBSTRUCTION REMOVAL 6R/W END | - | 7 | NI | FAA | \$945,000 | \$0 | \$0 | \$0 | \$945,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NYSDOT | \$52,500 | \$0 | \$0 | \$0 | \$52,500 | \$0 | \$0 | \$0 | \$0 | |
| | | | | FUTURE PFC | \$52,500 | \$0 | \$0 | \$0 | \$52,500 | \$0 | \$0 | \$0 | \$0 | |
| | | | | TOTAL | \$1,050,000 | \$0 | \$0 | \$0 | \$1,050,000 | \$0 | \$0 | \$0 | \$0 | |
| PARALLEL T/W PROGRAM PHASE I, (B1-B2) CONSTR | - | | | FAA | \$4,500,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$4,500,000 | \$0 | \$0 |
| | | | | NYSDOT | \$250,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$250,000 | \$0 | \$0 |
| | | | | FUTURE PFC | \$250,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$250,000 | \$0 | \$0 |
| | | | | TOTAL | \$5,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,000,000 | \$0 | \$0 |
| PARALLEL T/W PROGRAM PHASE II, (REMAINING B) CONSTRUCTION | - | | | FAA | \$7,363,341 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$7,363,341 | \$0 |
| | | | | NYSDOT | \$409,075 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$409,075 | \$0 |
| | | | | FUTURE PFC | \$409,075 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$409,075 |
| | | | | TOTAL | \$8,181,490 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$8,181,490 | \$0 |
| TERMINAL APRON EXPAN., EAST/WEST (DESIGN) | - | | | FAA | \$1,125,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$9,000 | \$450,000 | \$666,000 |
| | | | | NYSDOT | \$62,500 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$500 | \$25,000 | \$37,000 |
| | | | | FUTURE PFC | \$62,500 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$500 | \$25,000 | \$37,000 |
| | | | | TOTAL | \$1,250,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$10,000 | \$500,000 | \$740,000 |
| RAINBOW INDUSTRIAL BUILDING ACQUISITION | - | 10 | NI | ADF | \$1,053,000 | \$0 | \$0 | \$0 | \$1,053,000 | \$0 | \$0 | \$0 | \$0 | |
| PARALLEL T/W PROGRAM PHASE III, CONSTR. | - | | | FUTURE PFC | \$10,528,200 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,509,400 | \$3,509,400 | \$3,509,400 | \$0 |
| TERMINAL APRON EXPANSION, WEST | - | | | FAA | \$10,631,250 | \$0 | \$0 | \$0 | \$0 | \$4,500,000 | \$6,131,250 | \$0 | \$0 | \$0 |
| | | | | NYSDOT | \$590,625 | \$0 | \$0 | \$0 | \$0 | \$250,000 | \$340,625 | \$0 | \$0 | \$0 |
| | | | | FUTURE PFC | \$590,625 | \$0 | \$0 | \$0 | \$0 | \$250,000 | \$340,625 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$11,812,500 | \$0 | \$0 | \$0 | \$0 | \$5,000,000 | \$6,812,500 | \$0 | \$0 | \$0 |
| CONNECT FIBER OPTIC PROJECTS | - | | | ADF | \$402,028 | \$0 | \$0 | \$0 | \$0 | \$402,028 | \$0 | \$0 | \$0 | |
| DIESEL STORAGE TANK - 5,000 GALLON | - | | | ADF | \$55,000 | \$0 | \$0 | \$0 | \$0 | \$55,000 | \$0 | \$0 | \$0 | |

NIAGARA FALLS INTERNATIONAL AIRPORT

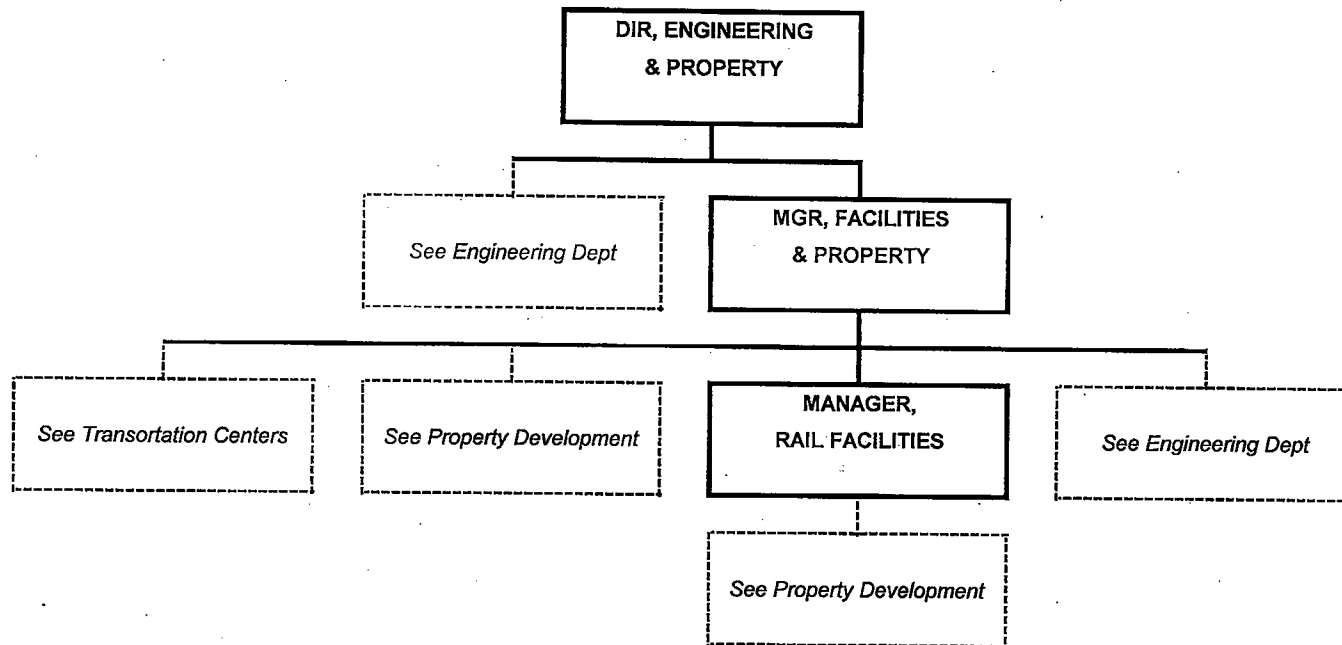
| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/31/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS |
|---|----------------|---------|----------|-----------------|----------------------|-------------------------------------|-----------------------------------|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------|
| NFIA OPERATIONS | | | | | | | | | | | | | | |
| REPLACE SANDER/SPREADER (1983 GMC) | 2-1513 | | | PFC | \$157,308 | \$0 | \$0 | \$157,308 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SNOWBLOWER REPLACEMENT | - | | | FUTURE PFC | \$600,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$600,000 | \$0 | \$0 | \$0 |
| AIRFIELD PICKUP REPLACEMENT | 2-1509 | | | ADF | \$85,000 | \$0 | \$0 | \$0 | \$0 | \$40,000 | \$0 | \$45,000 | \$0 | \$0 |
| PARKING LOT LED LIGHTING UPGRADE | - | 8 | NI | ADF | \$40,800 | \$0 | \$0 | \$0 | \$40,800 | \$0 | \$0 | \$0 | \$0 | \$0 |
| COMPACT MULTI-TASK LOADER | - | 12 | NR | ADF | \$10,248 | \$0 | \$0 | \$0 | \$10,248 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | GRANT ASSUR. 25 | \$79,752 | \$0 | \$0 | \$0 | \$79,752 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$90,000 | \$0 | \$0 | \$0 | \$90,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| LOADER | - | | | FUTURE PFC | \$175,000 | \$0 | \$0 | \$0 | \$0 | \$175,000 | \$0 | \$0 | \$0 | |
| MULTI-TASK VEHICLE | 2-1520 | 11 | NR | NYS DOT | \$600,000 | \$0 | \$0 | \$0 | \$600,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | FUTURE PFC | \$150,000 | \$0 | \$0 | \$0 | \$150,000 | \$0 | \$0 | \$0 | \$0 | |
| | | | | TOTAL | \$750,000 | \$0 | \$0 | \$0 | \$750,000 | \$0 | \$0 | \$0 | \$0 | |
| DUMP TRUCK | - | | | ADF | \$120,000 | \$0 | \$0 | \$0 | \$0 | \$120,000 | \$0 | \$0 | \$0 | |
| DUMP / PLOW / SANDER | - | | | FUTURE PFC | \$125,000 | \$0 | \$0 | \$0 | \$0 | \$125,000 | \$0 | \$0 | \$0 | |
| PFC PROGRAM PLANNING & ADMINISTRATION | 2-1504 | 9 | NR | FUTURE PFC | \$109,787 | \$56,612 | \$6,706 | \$16,000 | \$15,000 | \$6,000 | \$7,469 | \$0 | \$0 | \$0 |
| NFIA - AIRFIELD ILLUMINATED SIGNAGE UPGRADE | - | 1 | NR | PFC | \$3,128,219 | \$0 | \$0 | \$10,000 | \$201,716 | \$2,916,503 | \$0 | \$0 | \$0 | |
| R/W TRAILER | - | 13 | NI | FUTURE PFC | \$80,000 | \$0 | \$0 | \$0 | \$80,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| RW TANK | - | 14 | NI | FUTURE PFC | \$8,500 | \$0 | \$0 | \$0 | \$8,500 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GRACO LINE LASER PAINT MACHINE | - | | | ADF | \$20,000 | \$0 | \$0 | \$0 | \$0 | \$20,000 | \$0 | \$0 | \$0 | \$0 |
| NURSING LOUNGE POD | 2-1516 | | | FUTURE PFC | \$10,000 | \$0 | \$0 | \$10,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ROTARY CUTTER | - | | | ADF | \$20,000 | \$0 | \$0 | \$0 | \$0 | \$20,000 | \$0 | \$0 | \$0 | \$0 |
| CUB CADET RIDING MOWER | - | | | ADF | \$7,500 | \$0 | \$0 | \$0 | \$0 | \$7,500 | \$0 | \$0 | \$0 | \$0 |
| ZERO TURN MOWER - DIESEL 72" | - | | | ADF | \$17,500 | \$0 | \$0 | \$0 | \$0 | \$17,500 | \$0 | \$0 | \$0 | \$0 |
| INSTALL PERIMETER FENCING | 2-1515 | 2 | NI | NYS DOT | \$507,246 | \$0 | \$0 | \$100,942 | \$406,304 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | FUTURE PFC | \$126,811 | \$0 | \$0 | \$25,235 | \$101,576 | \$0 | \$0 | \$0 | \$0 | |
| | | | | TOTAL | \$634,057 | \$0 | \$0 | \$126,177 | \$507,880 | \$0 | \$0 | \$0 | \$0 | |

NAGARA FALLS INTERNATIONAL AIRPORT

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE | ACTUAL FROM 4/1/19 | TOTAL FORECAST SPENDING | FISCAL YEAR | FISCAL YEAR | FISCAL YEAR | FISCAL YEAR | FISCAL YEAR | OUT YEARS |
|-----------------------------|----------------|---------|----------|--------------|----------------------|------------------------|--------------------|-------------------------|--------------------|--------------------|-------------|-------------|-------------|------------|
| | | | | | | ACTUAL THROUGH 3/31/19 | THROUGH 8/2/19 | 8/3/19-3/31/20 | 2020/2021 | 2021/2022 | 2022/2023 | 2023/2024 | 2024/2025 | |
| T/W 'D' REHAB. DESIGN | 2-1514 | | | FAA | \$311,400 | \$0 | \$0 | \$311,400 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NYS DOT | \$17,300 | \$0 | \$0 | \$17,300 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | FUTURE PFC | \$17,300 | \$0 | \$0 | \$17,300 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$346,000 | \$0 | \$0 | \$346,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| T/W 'D' REHAB. CONSTRUCTION | - | 3 | NI | FAA | \$3,324,600 | \$0 | \$0 | \$0 | \$1,662,300 | \$1,662,300 | \$0 | \$0 | \$0 | \$0 |
| | | | | NYS DOT | \$184,700 | \$0 | \$0 | \$0 | \$92,350 | \$92,350 | \$0 | \$0 | \$0 | \$0 |
| | | | | FUTURE PFC | \$184,700 | \$0 | \$0 | \$0 | \$92,350 | \$92,350 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$3,694,000 | \$0 | \$0 | \$0 | \$1,847,000 | \$1,847,000 | \$0 | \$0 | \$0 | \$0 |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |

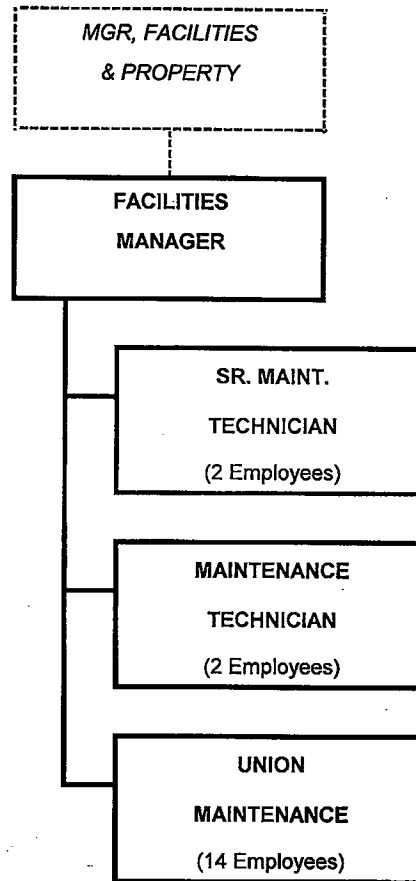
| | | | | | | | | | | |
|---------------|---------------------|--------------------|------------------|--------------------|--------------------|---------------------|---------------------|--------------------|---------------------|------------------|
| FAA | \$36,694,940 | \$1,133,496 | \$197,127 | \$933,808 | \$3,795,300 | \$10,515,618 | \$6,131,250 | \$4,509,000 | \$7,813,341 | \$666,000 |
| NYS DOT | \$3,090,298 | \$62,972 | \$10,952 | \$152,820 | \$1,217,154 | \$584,201 | \$340,625 | \$250,500 | \$434,075 | \$37,000 |
| FUTURE PFC | \$13,787,849 | \$56,612 | \$6,706 | \$68,535 | \$565,926 | \$892,201 | \$4,457,494 | \$3,769,900 | \$3,943,475 | \$37,000 |
| PFC | \$3,394,029 | \$62,972 | \$10,952 | \$201,886 | \$201,716 | \$2,916,503 | \$0 | \$0 | \$0 | \$0 |
| ADF/NFTA | \$3,230,841 | \$0 | \$0 | \$23,495 | \$1,104,048 | \$1,151,662 | \$906,636 | \$45,000 | \$0 | \$0 |
| GRANT ASSUR.2 | \$78,762 | \$0 | \$0 | \$0 | \$79,752 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL | \$59,277,708 | \$1,316,052 | \$225,736 | \$1,380,544 | \$6,963,896 | \$18,080,185 | \$11,836,005 | \$8,564,400 | \$12,180,890 | \$740,000 |

FACILITIES AND PROPERTY GROUP



TOTAL EMPLOYEES 3

TRANSPORTATION CENTERS



TOTAL EMPLOYEES

19

TRANSPORTATION CENTERS

2019/20 ANNUAL BUDGET

VS

2020/21 ANNUAL BUDGET

| | FY 18-19 ACTUAL | FY 19-20 BUDGET | FY 20-21 BUDGET | VARIANCE | % |
|---|--------------------|--------------------|--------------------|----------------|---------------|
| OPERATING REVENUES | | | | | |
| Rental Income | 2,529,163 | 2,316,942 | 2,492,263 | 175,321 | 7.6% |
| Concessions/Commissions | 43,433 | 65,000 | 65,000 | 0 | 0.0% |
| Resales & Rebillings | 10,159 | 6,000 | 6,000 | 0 | 0.0% |
| Other Operating Revenues | 0 | 0 | 0 | 0 | n/a |
| TOTAL OPERATING REVENUES | 2,582,755 | 2,387,942 | 2,563,263 | 175,321 | 7.3% |
| OPERATING EXPENSES (Excl. Depr.) | | | | | |
| Personnel Services | 1,525,733 | 1,475,185 | 1,591,668 | 116,483 | 7.9% |
| Maintenance & Repairs | 551,595 | 449,940 | 525,940 | 76,000 | 16.9% |
| Utilities | 323,719 | 347,926 | 347,926 | 0 | 0.0% |
| Insurance & Injuries | 30,525 | 46,915 | 54,389 | 7,474 | 15.9% |
| Safety & Security | 420,928 | 463,638 | 437,580 | (26,058) | -5.6% |
| General Business/Other | 33,557 | 115,693 | 35,083 | (80,610) | -69.7% |
| Administrative Cost Reallocation | 633,227 | 714,576 | 780,963 | 66,387 | 9.3% |
| Costs Transferred to Capital Projects | 0 | 0 | 0 | 0 | n/a |
| Inter Division Reimbursement | (83,554) | (84,000) | (84,000) | 0 | 0.0% |
| TOTAL OPERATING EXPENSES | 3,435,730 | 3,529,873 | 3,689,549 | 159,676 | 4.5% |
| OPERATING INCOME/(LOSS) | (852,975) | (1,141,931) | (1,126,286) | 15,645 | -1.4% |
| NON-OPERATING ITEMS | | | | | |
| Debt Service - Noresco | (237,415) | (205,397) | (173,378) | 32,019 | -15.6% |
| Gain on Sale/Other | 7,233 | 0 | 0 | 0 | n/a |
| Intercompany Transfer | 767,536 | 659,425 | 730,000 | 70,575 | 10.7% |
| TOTAL NON-OPERATING ITEMS | 537,354 | 454,028 | 556,622 | 102,594 | 22.6% |
| NET INCOME/(LOSS) | (315,621) | (687,903) | (569,664) | 118,239 | -17.2% |
| LESS: DIRECT CAPITAL | 602,484 | 1,090,916 | 867,859 | (223,057) | -20.4% |
| LESS: INDIRECT CAPITAL | 81,485 | 139,799 | 201,351 | 61,552 | 44.0% |
| NET SURPLUS/(DEFICIT) | (999,590) | (1,918,618) | (1,638,874) | 279,744 | -14.6% |

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/17/20
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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0099 ADMINISTRATIVE AND GENERAL

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 880,752 | 832,097 | 745,677 | 911,832 | 79,735 |
| 515 | EMPLOYEE BENEFITS | 458,560 | 463,867 | 400,622 | 488,737 | 24,870 |
| 520 | MAINTENANCE AND REPAIRS | 341,522 | 306,440 | 317,829 | 356,440 | 50,000 |
| 524 | AUTOMOTIVE | 7,774 | 13,000 | 4,605 | 13,000 | |
| 526 | JANITORIAL AND LAUNDRY | 77,432 | 64,000 | 63,723 | 64,000 | |
| 527 | ENVIRONMENTAL | 3,559 | 5,000 | 3,660 | 5,000 | |
| 534 | TELEPHONE | 509 | 800 | 353 | 800 | |
| 541 | INSURANCE | 19,127 | 23,915 | 18,580 | 31,389 | 7,474 |
| 542 | CLAIM LOSSES | 3,660 | 20,000 | 9,702 | 20,000 | |
| 553 | POLICE PROTECTION | 420,928 | 463,638 | 346,886 | 437,580 | 26,058- |
| 571 | CONSULTANTS/OUTSIDE SERVICES | 12,000 | 98,568 | 13,519 | 17,958 | 80,610- |
| 572 | RENT EXPENSE | 4,658 | 4,500 | 4,248 | 4,500 | |
| 578 | POSTAGE | 6 | 25 | | 25 | |
| 580 | GENERAL OFFICE | 10,434 | 10,600 | 15,445 | 10,600 | |
| 584 | FREIGHT | | | 26 | | |
| 592 | DIVISION OPERATIONS | 83,554- | 84,000- | 44,244- | 84,000- | |
| 593 | COST ALLOCATION PLAN | 633,227 | 714,576 | 578,524 | 780,963 | 66,387 |
| TOTAL | EXPENSES | 2,790,594 | 2,937,026 | 2,479,155 | 3,058,824 | 121,798 |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTICO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0519 BUS DOCK AREA

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 431 | BUILDING SPACE | 142,504- | 56,999- | 143,573- | 104,292- | 47,293- |
| | TOTAL REVENUES | 142,504- | 56,999- | 143,573- | 104,292- | 47,293- |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0519 BUS DOCK AREA

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 531 | ELECTRIC POWER | | 9,257 | | 9,257 | |
| 532 | GAS | 1,126 | 1,000 | 436 | 1,000 | |
| | TOTAL EXPENSES | 1,126 | 10,257 | 436 | 10,257 | |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0529 BUS TERMINAL EXCLUSIVE AREA

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 431 | BUILDING SPACE | 727,119- | 750,000- | 610,097- | 750,000- | |
| 462 | REBILLINGS | 10,159- | 6,000- | 6,961- | 6,000- | |
| | TOTAL REVENUES | 737,278- | 756,000- | 617,058- | 756,000- | |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0529 BUS TERMINAL EXCLUSIVE AREA

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 531 | ELECTRIC POWER | | 46,917 | | 46,917 | |
| 532 | GAS | 7,125 | 4,000 | 2,760 | 4,000 | |
| TOTAL | EXPENSES | 7,125 | 50,917 | 2,760 | 50,917 | |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0539 MTC - BUS TERMINAL PUBLIC AREA

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 431 | BUILDING SPACE | | 34,943- | | 34,943- | |
| 441 | CONCESSIONS | 43,433- | 65,000- | 54,286- | 65,000- | |
| | TOTAL REVENUES | 43,433- | 99,943- | 54,286- | 99,943- | |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0539 MTC - BUS TERMINAL PUBLIC AREA

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 531 | ELECTRIC POWER | 128,976 | 107,073 | 95,625 | 107,073 | |
| 532 | GAS | 15,048 | 7,000 | 5,830 | 7,000 | |
| | TOTAL EXPENSES | 144,024 | 114,073 | 101,455 | 114,073 | |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0549 OFFICE TOWER AREA

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 432 | ALLOCATED OFFICE EXP | 1,659,540- | 1,475,000- | 1,041,552- | 1,603,028- | 128,028- |
| | TOTAL REVENUES | 1,659,540- | 1,475,000- | 1,041,552- | 1,603,028- | 128,028- |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0549 OFFICE TOWER AREA

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 531 | ELECTRIC POWER | 109,868 | 90,985 | 81,458 | 90,985 | |
| 532 | GAS | 12,362 | 10,000 | 4,789 | 10,000 | |
| 533 | WATER | 14,483 | 15,000 | 11,255 | 15,000 | |
| | TOTAL EXPENSES | 136,713 | 115,985 | 97,502 | 115,985 | |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0579 MECHANICAL EQUIPMENT AREA

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 531 | ELECTRIC POWER | | 9,494 | | 9,494 | |
| 532 | GAS | 1,274 | 1,000 | 493 | 1,000 | |
| | TOTAL EXPENSES | 1,274 | 10,494 | 493 | 10,494 | |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 07 NIAG. FALLS INTL. TRANS. CENTR
Department 0099 ADMINISTRATIVE AND GENERAL

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|-------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 120,752 | 115,503 | 99,664 | 122,710 | 7,207 |
| 515 | EMPLOYEE BENEFITS | 65,658 | 63,718 | 55,927 | 68,389 | 4,671 |
| 520 | MAINTENANCE AND REPAIRS | 110,838 | 54,000 | 69,042 | 80,000 | 26,000 |
| 526 | JANITORIAL AND LAUNDRY | 423 | 500 | 385 | 500 | |
| 530 | GROUNDS & LANDSCAPING | 10,042 | 7,000 | 2,990 | 7,000 | |
| 531 | ELECTRIC POWER | 20,855 | 27,000 | 13,405 | 27,000 | |
| 532 | GAS | 5,197 | 5,000 | 2,934 | 5,000 | |
| 533 | WATER | 1,959 | 1,400 | 1,245 | 1,400 | |
| 534 | TELEPHONE | 4,935 | 12,000 | 1,421 | 12,000 | |
| 542 | CLAIM LOSSES | 7,738 | 3,000 | 16,745 | 3,000 | |
| 553 | POLICE PROTECTION | | | 6,967 | | |
| 580 | GENERAL OFFICE | 6,458 | 2,000 | 5,842 | 2,000 | |
| TOTAL | EXPENSES | 354,855 | 291,121 | 276,567 | 328,999 | 37,878 |

Bdg Wrk-Full Account No Report

QB202 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Page 90

Company 2
Division 40
Department 4056
Niagara Frontier Transit Metro
METRO TRANS. AND MAINTENANCE
OPERATIONS CONTROL CENTER

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|-------------------------|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 520 0147 | Elevator Maintenance & In | 4,638 | 4,500 | 3,047 | 4,500 | |
| 520 0149 | Elevator Repairs | 1,325 | 1,300 | 110 | 1,300 | |
| 520 0405 | OCC Maintenance Service | 58,025 | 60,000 | 49,099 | 60,000 | |
| 520 0406 | OCC Maintenance Supplies | 534 | | | | |
| ----- | | | | | | |
| MAINTENANCE AND REPAIRS | | 64,522 | 65,800 | 52,256 | 65,800 | |
| ----- | | | | | | |
| 525 5200 | M&S Direct Charge (Specia | 14,655 | 15,000 | 25,828 | 15,000 | |
| ----- | | | | | | |
| FACILITIES | | 14,655 | 15,000 | 25,828 | 15,000 | |
| ----- | | | | | | |
| 531 0222 | Utilities Expense | 92,552 | | 67,629 | | |
| 531 9998 | Budget | | 100,000 | | 100,000 | |
| ----- | | | | | | |
| ELECTRIC POWER | | 92,552 | 100,000 | 67,629 | 100,000 | |
| ----- | | | | | | |
| 533 0222 | Utilities Expense | 3,878 | | 3,026 | | |
| 533 9998 | Budget | | 4,500 | | 4,500 | |
| ----- | | | | | | |
| WATER | | 3,878 | 4,500 | 3,026 | 4,500 | |
| ----- | | | | | | |
| TOTAL EXPENSES | | 175,607 | 185,300 | 148,739 | 185,300 | |
| ----- | | | | | | |

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
 FY 2020 / 2021 THROUGH 2024 / 2025 FISCALLY CONSTRAINED CAPITAL PLAN

TRANSPORTATION CENTERS

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/3/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS |
|---|----------------|---------|----------|--------------|----------------------|-------------------------------------|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------|
| MTC | | | | | | | | | | | | | | |
| AHU #7 REPLACE | 2-0743 | M | M | MEP 19/20 | \$355,482 | \$11,213 | \$0 | \$40,000 | \$304,269 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NFTA | \$14,200 | \$6,282 | \$0 | \$0 | \$7,918 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$369,682 | \$17,495 | \$0 | \$40,000 | \$312,187 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MTC BUS TOWER SIGN ASSESSMENT | 2-0752 | 2 | SR | NFTA | \$30,000 | \$0 | \$0 | \$5,000 | \$25,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MTC CONCOURSE FLOOR | -- | | | NFTA | \$300,000 | \$0 | \$0 | \$0 | \$0 | \$100,000 | \$100,000 | \$100,000 | \$0 | \$0 |
| MTC HALL CARPET | 2-0734 | | | NFTA | \$15,000 | \$0 | \$0 | \$5,000 | \$0 | \$5,000 | \$0 | \$5,000 | \$0 | \$0 |
| MTC LIFT | -- | | | NFTA | \$20,000 | \$0 | \$0 | \$0 | \$0 | \$20,000 | \$0 | \$0 | \$0 | \$0 |
| MTC TENANT RELOCATION | 2-0751 | | | NFTA | \$60,000 | \$0 | \$7,741 | \$52,259 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MTC REPLACE TOWER WINDOWS | 2-0735 | 3 | SR | NFTA | \$102,002 | \$7,002 | \$0 | \$35,000 | \$20,000 | \$0 | \$20,000 | \$0 | \$20,000 | \$0 |
| LOCKSMITH TRUCK | 2-0736 | 1 | SR | NFTA | \$31,000 | \$0 | \$0 | \$0 | \$31,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MTC SKYLIGHTS | 2-0729 | 6 | SR | NFTA | \$55,000 | \$0 | \$0 | \$15,000 | \$20,000 | \$0 | \$20,000 | \$0 | \$0 | \$0 |
| 1404 BACKUP GENERATOR (SWAP WITH ROOF) | -- | | | NFTA | \$300,000 | \$0 | \$0 | \$0 | \$0 | \$300,000 | \$0 | \$0 | \$0 | \$0 |
| MTC CONCRETE REPLACE (ELLCOTT ENTRANCE) | -- | | | NFTA | \$20,000 | \$0 | \$0 | \$0 | \$0 | \$10,000 | \$0 | \$10,000 | \$0 | \$0 |
| MTC HVAC EQUIPMENT ASSESSMENT | 2-0754 | | | NFTA | \$17,270 | \$0 | \$0 | \$17,270 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MTC AIR RECIRCULATOR REPLACEMENT | 2-0750 | | | NFTA | \$10,000 | \$0 | \$0 | \$10,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| N. DIVISION GLASS REPLACEMENT | -- | | | NFTA | \$90,000 | \$0 | \$0 | \$0 | \$0 | \$10,000 | \$80,000 | \$0 | \$0 | \$0 |
| MTC CHILLER REPLACEMENT | -- | | | NFTA | \$819,390 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$819,390 |
| MTC ROOF REHAB. | -- | | | NFTA | \$2,700,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,700,000 |
| MTC/ENG | | | | | | | | | | | | | | |
| MTC N. DIVISION ENTRANCE DOOR REPLACE. | -- | | | NFTA | \$50,000 | \$0 | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MTC CONCOURSE STORE FRONT | 2-0753 | | | NFTA | \$79,440 | \$0 | \$0 | \$79,440 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MTC ELLICOTT STREET VESTIBULE | | | | NFTA | \$114,000 | \$0 | \$0 | \$0 | \$0 | \$114,000 | \$0 | \$0 | \$0 | \$0 |
| MTC POLICE OFFICE | | 5 | NI | NFTA | \$87,000 | \$0 | \$0 | \$0 | \$87,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MTC POLICE ELEVATED PLATFORM | | 8 | NI | NFTA | \$60,000 | \$0 | \$0 | \$0 | \$60,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MTC TOWER EXTERIOR PANELS STUDY | 2-0755 | | | NFTA | \$60,000 | \$0 | \$0 | \$60,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MTC CONFERENCE ROOM DEBRIEF/RESTROOMS | | 7 | NI | NFTA | \$84,000 | \$0 | \$0 | \$0 | \$84,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MTC PEDESTRIAN WALKWAY | | | | NFTA | \$288,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$288,000 | \$0 | \$0 |
| MTC CHILLER COMPRESSOR REPLACEMENT | 2-0749 | | | NFTA | \$60,000 | \$0 | \$0 | \$60,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MTC - ROOF REPLACEMENT | -- | 4 | SR | NFTA | \$1,600,330 | \$0 | \$0 | \$0 | \$116,000 | \$569,770 | \$455,280 | \$459,280 | \$0 | \$0 |

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
 FY 2020 / 2021 THROUGH 2024 / 2025 FISCALLY CONSTRAINED CAPITAL PLAN

TRANSPORTATION CENTERS

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/3/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS |
|------------------------------------|----------------|---------|----------|-------------|----------------------|-------------------------------------|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------|
| NFTC | | | | | | | | | | | | | | |
| NFTC NEW FACILITY (INTEREST/LEASE) | | M | M | NFTA | \$4,600,000 | \$3,618,860 | \$138,980 | \$277,961 | \$416,941 | \$147,258 | \$0 | \$0 | \$0 | \$0 |
| 1404 MAIN STREET | | | | | | | | | | | | | | |
| 1404 MAIN ST. CEILING | -- | | | NFTA | \$35,000 | \$0 | \$0 | \$35,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| OCC | | | | | | | | | | | | | | |
| OCC AHU NO. 2 REPLACEMENT | -- | | | NFTA | \$132,078 | \$0 | \$0 | \$0 | \$0 | \$0 | \$132,078 | \$0 | \$0 | \$0 |
| OCC ELECTRICAL UPGRADE | -- | | | NFTA | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$0 |

| | | | | | | | | | | | | | | |
|--------------|---------------------|--------------------|------------------|------------------|--------------------|--------------------|------------------|------------------|-----------------|--------------------|-----|-----|-----|-----|
| MEP 18/20 | \$355,482 | \$11,213 | \$0 | \$40,000 | \$304,269 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| NFTA | \$11,883,710 | \$3,632,144 | \$146,721 | \$701,930 | \$887,859 | \$1,326,028 | \$807,358 | \$862,280 | \$20,000 | \$3,519,390 | | | | |
| ATC 18/19 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | | | |
| TOTAL | \$12,239,192 | \$3,643,357 | \$146,721 | \$741,930 | \$1,172,128 | \$1,326,028 | \$807,358 | \$862,280 | \$20,000 | \$3,519,390 | | | | |

RAIL FACILITIES

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 6/2/19 | TOTAL FORECAST SPENDING 8/3/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS |
|---|----------------|---------|---------|-------------|----------------------|-------------------------------------|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------|
| RAIL FACILITIES | | | | | | | | | | | | | | |
| ESCALATORS MAINTENANCE FYE 17 - OUT | 2-9113 | M | M | 88C | \$1,000,920 | \$391,122 | \$40,612 | \$119,168 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 |
| STATION LANDSCAP-(UTICA/HUMBOLDT/UNIVERSITY/SB) | 2-9114 | 3 | NI | 88C | \$114,777 | \$74,598 | \$0 | \$179 | \$40,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| STATION EXTERIOR REHAB. UNIVERSITY DELEVAN | 2-9154 | M | M | 88C | \$434,442 | \$399,442 | \$0 | \$35,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | SMRC 18/19 | \$350,000 | \$0 | \$0 | \$0 | \$350,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | SMRC 20/21 | \$1,120,000 | \$0 | \$0 | \$120,000 | \$1,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$1,904,442 | \$399,442 | \$0 | \$185,000 | \$1,350,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| STATION FLOOR TILES | - | | | MEP 20/21 | \$331,523 | \$0 | \$0 | \$0 | \$0 | \$151,523 | \$180,000 | \$0 | \$0 | \$0 |
| ESCALATOR REPLACEMENT | 2-9376 | M | M | ATC 17/18 | \$3,974,413 | \$3,974,413 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | ATC 19/20 | \$1,317,478 | \$0 | \$0 | \$0 | \$1,317,478 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | SMRC 18/19 | \$5,279,843 | \$1,558,088 | \$798,413 | \$492,030 | \$2,433,312 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | 88C | \$2,171,065 | \$2,171,065 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | SMRC 20/21 | \$3,158,349 | \$0 | \$0 | \$0 | \$3,158,349 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | SMRC 21/22 | \$2,600,000 | \$0 | \$0 | \$0 | \$0 | \$2,600,000 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$18,501,148 | \$7,703,566 | \$796,413 | \$492,030 | \$6,609,139 | \$2,600,000 | \$0 | \$0 | \$0 | \$0 |
| ESCALATOR REBUILD 17/18 - UTICA (\$60,000 IS FROM STOA FUNDING) 18/19 - SUMMER BEST 19/20 - AMHERST | 2-9148 | M | M | ATC 17/18 | \$526,000 | \$526,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | ATC 18/19 | \$370,000 | \$301,633 | \$0 | \$0 | \$68,367 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | MEP 19/20 | \$319,599 | \$0 | \$0 | \$0 | \$319,599 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | 88C | \$119,021 | \$86,796 | \$0 | \$0 | \$32,225 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | MEP 20/21 | \$150,000 | \$0 | \$0 | \$0 | \$150,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$1,484,620 | \$914,429 | \$0 | \$0 | \$570,191 | \$0 | \$0 | \$0 | \$0 | \$0 |

RAIL FACILITIES

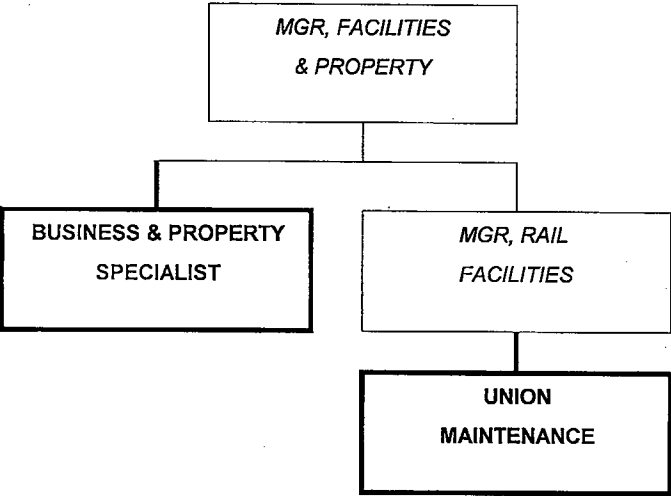
| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/3/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS | |
|--|----------------|---------|---------|-------------|----------------------|-------------------------------------|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------|-----|
| ELEVATOR CONTROLLER REPLACEMENT | 2-9132 | M | M | 88C | \$766,646 | \$713,622 | \$0 | \$0 | \$55,024 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | SMRC 18/18 | \$354,890 | \$258,822 | \$0 | \$0 | \$96,068 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | FTA | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NYSDOT | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | NFTA | \$106,770 | \$106,770 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | MEP 20/21 | \$425,477 | \$0 | \$0 | \$0 | \$425,477 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$1,655,783 | \$1,079,214 | \$0 | \$0 | \$576,569 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | | | | | | | | | | | | |
| STATION PANEL LINER REHAB - PHASE II 2013 Program | 2-9348 | M | M | FTA | \$188,055 | \$188,055 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | NYSDOT | \$23,507 | \$23,507 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | 88C MATCH | \$23,507 | \$23,507 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | NFTA | \$45,016 | \$0 | \$15,104 | \$29,912 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | SMRC 18/19 | \$1,015,469 | \$0 | \$0 | \$0 | \$1,015,469 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | TOTAL | \$1,295,554 | \$235,069 | \$15,104 | \$29,912 | \$1,015,469 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| | | | | | | | | | | | | | | | |
| PANEL LINERS DRR | - | 2 | NI | 88C | \$30,000 | \$0 | \$0 | \$0 | \$10,000 | \$20,000 | \$0 | \$0 | \$0 | | |
| | | | | | | | | | | | | | | | |
| STATION PANEL LINER REHAB DESIGN - PHASE III | - | 1 | SR | NFTA | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| | | | | 88C | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | | |
| | | | | SMRC 21/22 | \$1,500,000 | \$0 | \$0 | \$0 | \$1,500,000 | \$0 | \$0 | \$0 | | | |
| | | | | TOTAL | \$1,500,000 | \$0 | \$0 | \$0 | \$1,500,000 | \$0 | \$0 | \$0 | | | |
| | | | | | | | | | | | | | | | |
| STATION PANEL LINER REHAB - PHASE IV | - | | | NFTA | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | | |
| | | | | 88C | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | | | |
| | | | | SMRC 22/23 | \$1,200,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,200,000 | \$0 | | | |
| | | | | TOTAL | \$1,200,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,200,000 | \$0 | | | |
| | | | | | | | | | | | | | | | |

RAIL FACILITIES

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/3/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS |
|---|----------------|---------|---------|-------------|----------------------|-------------------------------------|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------|
| STATION PANEL LINER REHAB DESIGN - PHASE V | -- | | | SMRC 23/24 | \$1,200,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,200,000 | \$0 | |
| STATION PANEL LINER REHAB DESIGN - PHASE VI | -- | | | SMRC 24/25 | \$1,200,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,200,000 | \$0 |
| STATION PANEL LINER REHAB - PHASE VI | -- | | | NFTA | \$1,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,000,000 |
| | | | | | | | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,000,000 |

| | | | | | | | | | | | | | | |
|--------------|---------------------|---------------------|------------------|------------------|---------------------|--------------------|--------------------|--------------------|--------------------|--------------------|----------|-------------|----------|-------------|
| FTA | \$188,055 | \$188,055 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| NYS DOT | \$23,507 | \$23,507 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 88C | \$4,662,378 | \$3,860,152 | \$40,612 | \$154,365 | \$212,249 | \$95,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 |
| ATC 17/18 | \$4,500,413 | \$4,500,413 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ATC 18/19 | \$370,000 | \$301,633 | \$0 | \$0 | \$68,367 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ATC 19/20 | \$1,317,478 | \$0 | \$0 | \$0 | \$1,317,478 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SMRC | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| NFTA | \$1,151,786 | \$106,770 | \$15,104 | \$29,912 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,000,000 |
| SMRC 18/19 | \$7,000,202 | \$1,816,910 | \$796,413 | \$492,030 | \$3,894,849 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SMRC 20/21 | \$4,278,349 | \$0 | \$0 | \$120,000 | \$4,158,349 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SMRC 21/22 | \$4,100,000 | \$0 | \$0 | \$0 | \$1,500,000 | \$2,600,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SMRC 22/23 | \$1,200,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,200,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SMRC 23/24 | \$1,200,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,200,000 | \$0 | \$0 | \$0 | \$0 |
| SMRC 24/25 | \$1,200,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,200,000 | \$0 | \$0 |
| MEP 19/20 | \$319,599 | \$0 | \$0 | \$0 | \$319,599 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MEP 20/21 | \$907,000 | \$0 | \$0 | \$0 | \$575,477 | \$151,523 | \$180,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL | \$32,418,767 | \$10,797,440 | \$852,129 | \$796,307 | \$12,046,368 | \$2,846,523 | \$1,455,000 | \$1,275,000 | \$1,275,000 | \$1,075,000 | | | | |

PROPERTY DEVELOPMENT



TOTAL EMPLOYEES 2

PROPERTY DEVELOPMENT

2019/20 ANNUAL BUDGET

VS

2020/21 ANNUAL BUDGET

| | FY 18-19 ACTUAL | FY 19-20 BUDGET | FY 20-21 BUDGET | VARIANCE | % |
|---|-------------------------|-------------------------|-------------------------|-------------------------|----------------------|
| OPERATING REVENUES | | | | | |
| Rental Income | 3,650,843 | 3,704,840 | 3,824,727 | 119,887 | 3.2% |
| Resales & Rebillings | 32,849 | 28,050 | 23,730 | (4,320) | -15.4% |
| Other Operating Revenues | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | n/a |
| TOTAL OPERATING REVENUES | 3,683,692 | 3,732,890 | 3,848,457 | 115,567 | 3.1% |
| OPERATING EXPENSES (Excl. Depr.) | | | | | |
| Personnel Services | 221,369 | 221,785 | 270,672 | 48,887 | 22.0% |
| Maintenance & Repairs | 484,733 | 303,050 | 339,108 | 36,058 | 11.9% |
| Utilities | 344,780 | 303,740 | 342,300 | 38,560 | 12.7% |
| Insurance & Injuries | 70,190 | 73,576 | 71,868 | (1,708) | -2.3% |
| Safety & Security | 0 | 0 | 0 | 0 | n/a |
| General Business/Other | 172,843 | 209,541 | 168,075 | (41,466) | -19.8% |
| Administrative Cost Reallocation | 1,334,647 | 1,506,106 | 1,646,029 | 139,923 | 9.3% |
| Costs Transferred to Capital Projects | 0 | 0 | 0 | 0 | n/a |
| Inter Division Reimbursement | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | n/a |
| TOTAL OPERATING EXPENSES | <u>2,628,562</u> | <u>2,617,798</u> | <u>2,838,052</u> | <u>220,254</u> | <u>8.4%</u> |
| OPERATING INCOME/(LOSS) | 1,055,130 | 1,115,092 | 1,010,405 | (104,687) | -9.4% |
| NON-OPERATING ITEMS | | | | | |
| Debt Service - Noresco | (48,660) | (48,660) | (48,660) | 0 | 0.0% |
| Property Acquisition/Other | <u>6,605</u> | <u>225,000</u> | <u>225,000</u> | <u>0</u> | <u>0.0%</u> |
| TOTAL NON-OPERATING ITEMS | <u>(42,055)</u> | <u>176,340</u> | <u>176,340</u> | <u>0</u> | <u>0.0%</u> |
| NET INCOME/(LOSS) | 1,013,075 | 1,291,432 | 1,186,745 | (104,687) | -8.1% |
| LESS: DIRECT CAPITAL | 254,444 | 647,000 | 724,000 | 77,000 | 11.9% |
| LESS: INDIRECT CAPITAL | <u>171,746</u> | <u>294,653</u> | <u>424,386</u> | <u>129,733</u> | <u>44.0%</u> |
| NET SURPLUS/(DEFICIT) | <u>586,884</u> | <u>349,779</u> | <u>38,359</u> | <u>(311,420)</u> | <u>-89.0%</u> |

THE PROPERTY GROUP

DESCRIPTION

The primary mission of the Property Group is to maximize revenue to the Authority on its non-public transportation assets through effective property management while improving and preserving the physical and financial integrity of these Authority-owned buildings, grounds and facilities. The NFTA Board of Commissioners has recognized that the activities of the Property Group provide an impetus to enhance the region's economic development potential. The Property Group serves as the Authority-wide provider of real estate services; acting as the negotiating entity for real estate matters.

Property Management Department

Currently the Business Center's portfolio of real estate includes 480,000± square feet of industrial warehouse distribution and associated office space; 200± acres of developed and undeveloped real estate. Encumbering these properties are 75± leases of building space, ground rental, and occupancy/license agreements; 14+ miles of railroad rights of way containing in excess of 80 separate pipe, wire, and ground leases. In addition to the property management of these assets, the Business Center is responsible for establishing rental rates and tenant fees and the negotiation and preparation of real estate agreements in order to secure new tenants and provide for the renewal of existing contracts.

Real Estate Services

The Department is responsible for performing real estate services for all other NFTA divisions and Metro. This work is comprised of:

- Securing and analyzing real estate appraisals.
- Negotiating leases for the real estate of NFTA and Metro transportation operations.
- Seeking Requests for Proposals or competitive sealed bids for the sale of Authority and Metro owned real estate.
- Preparation of real estate net income analysis reports.
- Management of surplus transportation facilities.

Land Planning & Development Department

In order to capitalize on the value of NFTA's undeveloped land assets, the department manages land planning and development efforts. This activity provides for a sound financial basis for further NFTA investment in ancillary property.

PROGRAM GOALS AND OBJECTIVES

- 1.) 247 Cayuga Road - Continue leasing program with goal to maintain maximum occupancy.
- 2.) 485 Cayuga Road - Continue leasing program with goal to reach maximum occupancy.
- 3.) DL&W - Continue to progress the redevelopment of this facility in order to support community objectives.

KEY PERFORMANCE INDICATORS PROPERTY GROUP

| | Financial Goals for FYE 2021 |
|---------------------------------|---|
| Gross revenues from all sources | \$3,848,457 |
| Direct operating expenses | \$1,207,967 |
| Net operating income | \$2,640,490 |
| Direct capital expenses | \$770,500 |
| Net Income | \$1,869,990 |
| Total Occupiable Sq. Ft. | 479,753 |
| Total Sq. Ft. Occupied | 340,000 |
| Occupancy Rate | 71% |

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0099 ADMINISTRATIVE AND GENERAL

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 143,554 | 142,575 | 124,332 | 186,313 | 43,738 |
| 515 | EMPLOYEE BENEFITS | 77,811 | 79,210 | 66,595 | 84,359 | 5,149 |
| 534 | TELEPHONE | 194 | 200 | 178 | 200 | |
| 541 | INSURANCE | 70,084 | 68,576 | 51,820 | 69,868 | 1,292 |
| 542 | CLAIM LOSSES | 105 | 5,000 | 3,500- | 2,000 | 3,000- |
| 571 | CONSULTANTS/OUTSIDE SERVICES | 78,777 | 101,000 | 32,054 | 75,000 | 26,000- |
| 572 | RENT EXPENSE | 10,985 | 11,000 | 10,119 | 12,000 | 1,000 |
| 573 | PROVISIONS AND RESERVES | | | 260 | | |
| 574 | TAXES AND ASSESSMENTS | 71,810 | 71,808 | 59,840 | 65,000 | 6,808- |
| 575 | PRINTING & ADVERTISING | | 2,000 | | 1,000 | 1,000- |
| 578 | POSTAGE | 58 | 50 | 119 | 75 | 25 |
| 580 | GENERAL OFFICE | | 4,000 | 127 | 2,000 | 2,000- |
| 593 | COST ALLOCATION PLAN | 1,334,647 | 1,506,106 | 1,219,350 | 1,646,028 | 139,922 |
| TOTAL | EXPENSES | 1,788,025 | 1,991,525 | 1,561,294 | 2,143,843 | 152,318 |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0802 AIR CARGO BUFFALO

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 433 | GROUND RENTALS | 417,771- | 370,000- | 201,860- | 425,000- | 55,000- |
| | TOTAL REVENUES | 417,771- | 370,000- | 201,860- | 425,000- | 55,000- |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0802 AIR CARGO BUFFALO

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 571 | CONSULTANTS/OUTSIDE SERVICES | | | 1,526- | | |
| 574 | TAXES AND ASSESSMENTS | 221 | | | 220 | 220 |
| TOTAL | EXPENSES | 221 | | 1,526- | 220 | 220 |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0804 AIRPORT ADVERTISING ROOM

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 433 | GROUND RENTALS | 4,570- | 4,500- | 3,877- | 4,650- | 150- |
| | TOTAL REVENUES | 4,570- | 4,500- | 3,877- | 4,650- | 150- |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0805 BOCES

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 462 | REBILLINGS | 9,248- | 8,500- | 6,291- | 9,500- | 1,000- |
| | TOTAL REVENUES | 9,248- | 8,500- | 6,291- | 9,500- | 1,000- |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0805 BOCES

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|-------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 520 | MAINTENANCE AND REPAIRS | | | 3,296 | | |
| | TOTAL EXPENSES | | | 3,296 | | |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0806 235 AERO DRIVE

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 431 | BUILDING SPACE | 59,800- | 61,296- | 51,058- | 60,000- | 1,296 |
| 462 | REBILLINGS | 8,998- | 6,450- | 2,756- | 630- | 5,820 |
| | TOTAL REVENUES | 68,798- | 67,746- | 53,814- | 60,630- | 7,116 |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0806 235 AERO DRIVE

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--------------|-------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 520 | MAINTENANCE AND REPAIRS | 1,369 | | 6,461 | 10,000 | 10,000 |
| 532 | GAS | 4,885 | 3,600 | 2,434 | 500 | 3,100- |
| 533 | WATER | 1,302 | 1,140 | 1,170 | 100 | 1,040- |
| 574 | TAXES AND ASSESSMENTS | 155 | 155 | | 155 | |
| TOTAL | EXPENSES | 7,711 | 4,895 | 10,065 | 10,755 | 5,860 |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0807 PRIOR

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 431 | BUILDING SPACE | 406,440- | 412,000- | 342,786- | 420,000- | 8,000- |
| | TOTAL REVENUES | 406,440- | 412,000- | 342,786- | 420,000- | 8,000- |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0807 PRIOR

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 533 | WATER | 3,526 | 3,000 | 3,297 | 4,500 | 1,500 |
| | TOTAL EXPENSES | 3,526 | 3,000 | 3,297 | 4,500 | 1,500 |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0808 CAYUGA COMMERCE CENTER

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 431 | BUILDING SPACE | 447,867- | 450,000- | 367,106- | 459,000- | 9,000- |
| 433 | GROUND RENTALS | 96,355- | 96,700- | 82,661- | 99,600- | 2,900- |
| | TOTAL REVENUES | 544,222- | 546,700- | 449,767- | 558,600- | 11,900- |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0808 CAYUGA COMMERCE CENTER

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 520 | MAINTENANCE AND REPAIRS | 148,736 | 95,000 | 108,536 | 87,257 | 7,743- |
| 531 | ELECTRIC POWER | 66,665 | 60,000 | 47,210 | 70,000 | 10,000 |
| 532 | GAS | 21,118 | 17,000 | 13,101 | 20,000 | 3,000 |
| 533 | WATER | 16,515 | 16,000 | 14,059 | 17,000 | 1,000 |
| 534 | TELEPHONE | | 300 | | | 300- |
| 571 | CONSULTANTS/OUTSIDE SERVICES | 225 | 2,000 | 2,049 | 2,500 | 500 |
| 574 | TAXES AND ASSESSMENTS | 382 | 1,200 | | 800 | 400- |
| TOTAL | EXPENSES | 253,641 | 191,500 | 184,955 | 197,557 | 6,057 |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0810 DANNY'S WEST

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 433 | GROUND RENTALS | 6,963- | 7,130- | 5,935- | 7,344- | 214- |
| | TOTAL REVENUES | 6,963- | 7,130- | 5,935- | 7,344- | 214- |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0811 455 CAYUGA

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 431 | BUILDING SPACE | 191,212- | 188,000- | 163,699- | 195,000- | 7,000- |
| | TOTAL REVENUES | 191,212- | 188,000- | 163,699- | 195,000- | 7,000- |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0811 455 CAYUGA

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|-----------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 574 | TAXES AND ASSESSMENTS | 790 | 787 | | 790 | 3 |
| | TOTAL EXPENSES | 790 | 787 | | 790 | 3 |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0812 MERCY FLIGHT

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 433 | GROUND RENTALS | 48,008- | 48,968- | 40,726- | 49,948- | 980- |
| | TOTAL REVENUES | 48,008- | 48,968- | 40,726- | 49,948- | 980- |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0812 MERCY FLIGHT

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|-----------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 574 | TAXES AND ASSESSMENTS | 208 | 211 | | 200 | 11- |
| | TOTAL EXPENSES | 208 | 211 | | 200 | 11- |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0816 NWS WFO

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 433 | GROUND RENTALS | 2,776- | 1,650- | 4,177- | 2,871- | 1,221- |
| | TOTAL REVENUES | 2,776- | 1,650- | 4,177- | 2,871- | 1,221- |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0816 NWS WFO

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|-------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 520 | MAINTENANCE AND REPAIRS | 2,800 | 2,700 | 6,000 | 2,800 | 100 |
| 574 | TAXES AND ASSESSMENTS | 60 | 65 | | 65 | |
| | TOTAL EXPENSES | 2,860 | 2,765 | 6,000 | 2,865 | 100 |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0818 SIERRA PLANT 3

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 431 | BUILDING SPACE | 1,216,869- | 1,310,364- | 1,068,173- | 1,279,884- | 30,480 |
| 462 | REBILLINGS | 14,600- | 13,100- | 4,059- | 13,600- | 500- |
| | TOTAL REVENUES | 1,231,469- | 1,323,464- | 1,072,232- | 1,293,484- | 29,980 |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0818 SIERRA PLANT 3

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|-----------------------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 520 | MAINTENANCE AND REPAIRS | 322,569 | 195,350 | 270,942 | 229,051 | 33,701 |
| 531 | ELECTRIC POWER | 158,124 | 125,000 | 116,433 | 150,000 | 25,000 |
| 532 | GAS | 64,116 | 65,000 | 31,917 | 70,000 | 5,000 |
| 533 | WATER | 6,790 | 9,000 | 7,258 | 8,000 | 1,000- |
| 534 | TELEPHONE | 1,541 | 3,500 | 1,382 | 2,000 | 1,500- |
| 571 | CONSULTANTS/OUTSIDE SERVICES | 8,883 | 15,000 | 450 | 7,500 | 7,500- |
| 574 | TAXES AND ASSESSMENTS | 37 | 40 | | 40 | |
| 580 | GENERAL OFFICE | | | 310 | 500 | 500 |
| TOTAL EXPENSES | | 562,060 | 412,890 | 428,692 | 467,091 | 54,201 |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0841 MARY BOUQUARD

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 433 | GROUND RENTALS | 420- | 420- | 520- | 535- | 115- |
| | TOTAL REVENUES | 420- | 420- | 520- | 535- | 115- |

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/17/20
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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0847 PROP MGMT BUILDING

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 431 | BUILDING SPACE | 1,500- | | 1,250- | 1,500- | 1,500- |
| | TOTAL REVENUES | 1,500- | | 1,250- | 1,500- | 1,500- |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0852 VACANT LANDS

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 433 | GROUND RENTALS | 632,711- | 661,845- | 557,508- | 693,395- | 31,550- |
| | TOTAL REVENUES | 632,711- | 661,845- | 557,508- | 693,395- | 31,550- |

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0881 RAILROAD PROPERTIES

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 433 | GROUND RENTALS | 99,334- | 69,300- | 81,359- | 102,000- | 32,700- |
| | TOTAL REVENUES | 99,334- | 69,300- | 81,359- | 102,000- | 32,700- |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0881 RAILROAD PROPERTIES

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|-----------------------|-------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 520 | MAINTENANCE AND REPAIRS | 9,259 | 10,000 | 12,630 | 10,000 | |
| 573 | PROVISIONS AND RESERVES | | | 100 | | |
| 574 | TAXES AND ASSESSMENTS | 247 | 225 | | 230 | 5 |
| TOTAL EXPENSES | | 9,506 | 10,225 | 12,730 | 10,230 | 5 |

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/17/20
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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0882

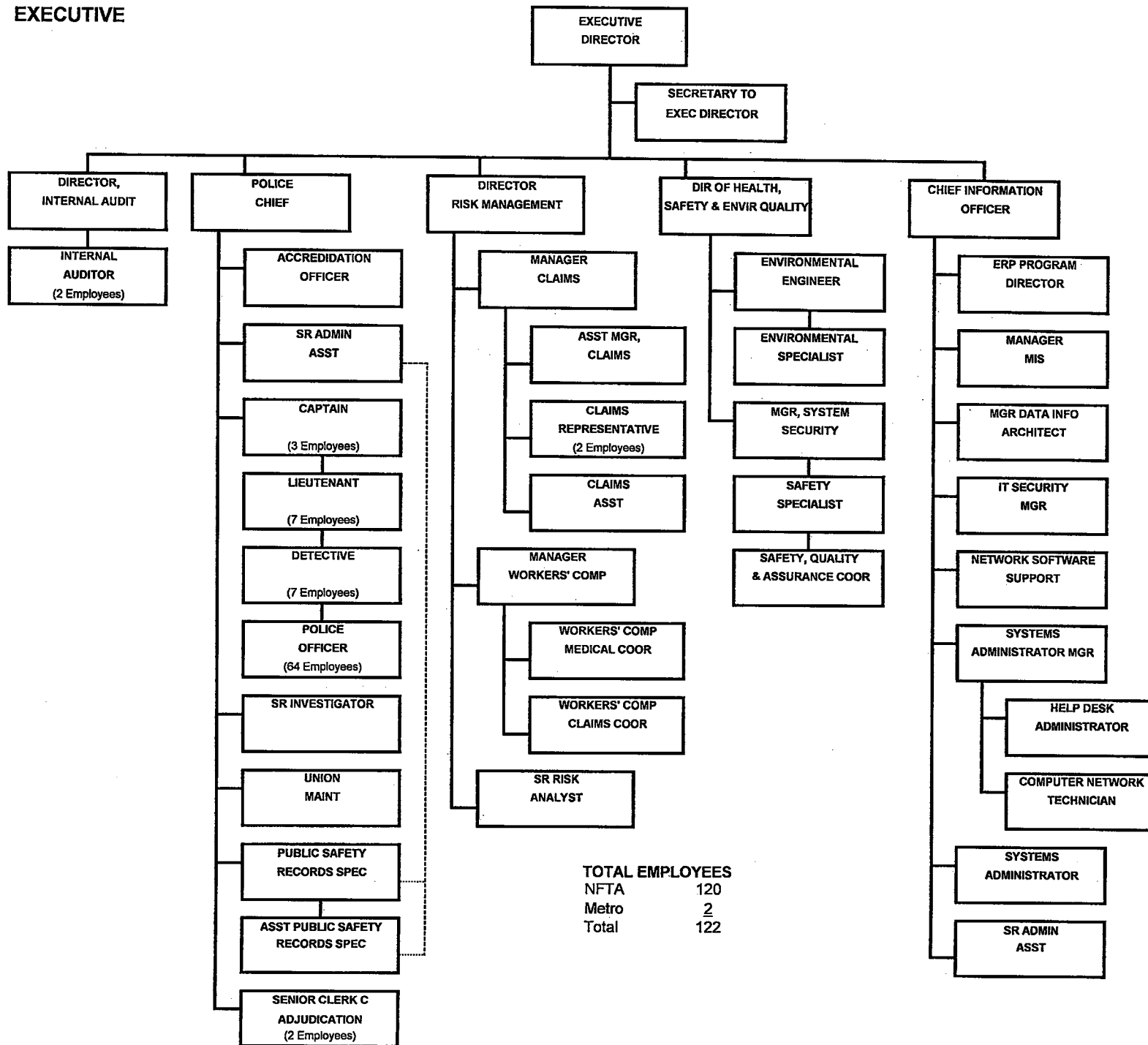
| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 433 | GROUND RENTALS | 18,238- | 22,667- | 19,234- | 24,000- | 1,333- |
| | TOTAL REVENUES | 18,238- | 22,667- | 19,234- | 24,000- | 1,333- |

PROPERTY GROUP

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/31/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS |
|---|----------------|---------|---------|-------------|----------------------|-------------------------------------|-----------------------------------|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------|
| 485 BAY 1, 2, 3 ROOF (DESIGN 18/19 CONSTRUCTION OUT YEARS) | 2-8069 | 4 | SR | NFTA | \$3,429,289 | \$0 | \$6,933 | \$35,000 | \$215,000 | \$771,700 | \$783,429 | \$798,452 | \$818,775 | \$0 |
| 485 REPLACE HVAC UNITS (BAY 2B) | 2-8068 | | SR | NFTA | \$50,000 | \$0 | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 485 REPLACE HVAC UNITS (BAY 3A) | 2-8074 | 3 | SR | NFTA | \$50,000 | \$0 | \$0 | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 485 REPLACE HVAC UNITS (BAY 3B) | - | | | NFTA | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$0 |
| 485 POND LINER | - | | | NFTA | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$100,000 | \$0 | \$0 | \$0 | \$0 |
| 485 FIRE ALARM SYSTEM UPGRADES | 2-8073 | 1 | SR | NFTA | \$119,000 | \$0 | \$0 | \$0 | \$119,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 485 NEW ELEVATOR | - | | | NFTA | \$300,000 | \$0 | \$0 | \$0 | \$0 | \$30,000 | \$270,000 | \$0 | \$0 | \$0 |
| 485 TENANT UPGRADES FYE 20 | 2-8067 | | NI | NFTA | \$100,000 | \$0 | \$0 | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 485 CAYUGA PARKING LOT UPGRADES | 2-8071 | 7 | SR | NFTA | \$500,000 | \$0 | \$0 | \$0 | \$50,000 | \$0 | \$0 | \$150,000 | \$150,000 | \$150,000 |
| 485 TENANT UPGRADES FYE 21 | 2-8075 | 6 | SR | NFTA | \$50,000 | \$0 | \$0 | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 247 & 485 BLDG. MGMT SYSTEM | 2-8059 | 8 | SR | NFTA | \$193,419 | \$18,419 | \$0 | \$50,000 | \$25,000 | \$100,000 | \$0 | \$0 | \$0 | \$0 |
| 247 CAYUGA HVAC REPLACEMENT | 2-8060 | 2 | SR | NFTA | \$181,485 | \$6,485 | \$0 | \$25,000 | \$50,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$0 |
| 247 EAST WING UPGRADES FYE 19 | 2-8062 | 5 | SR | NFTA | \$30,000 | \$0 | \$0 | \$0 | \$30,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 247 TENANT UPGRADES FYE 20 | 2-8066 | | SR | NFTA | \$85,000 | \$0 | \$23,049 | \$61,951 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 247 ROOF REPLACEMENT | 2-8070 | | SR | NFTA | \$181,417 | \$817 | \$0 | \$37,600 | \$0 | \$143,000 | \$0 | \$0 | \$0 | \$0 |
| 247 PARKING REHAB. | - | | | NFTA | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$50,000 | \$50,000 | \$0 | \$0 | \$0 |
| 247 TENANT UPGRADES FYE 21 | 2-8072 | 9 | SR | NFTA | \$85,000 | \$0 | \$0 | \$0 | \$85,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 235 AERO EXTERIOR BRICK REHAB. | - | | SR | NFTA | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$0 |
| 235 AERO PARKING LOT REHAB. | - | | SR | NFTA | \$75,000 | \$0 | \$0 | \$0 | \$0 | \$75,000 | \$0 | \$0 | \$0 | \$0 |
| MISCELLANEOUS FYE 20 | - | | SR | NFTA | \$50,000 | \$0 | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MISCELLANEOUS FYE 21 | - | 10 | SR | NFTA | \$50,000 | \$0 | \$0 | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$0 |

NFTA \$5,829,610 \$25,721 \$29,982 \$409,551 \$724,000 \$1,394,700 \$1,126,429 \$973,452 \$893,775 \$150,000

EXECUTIVE



| TOTAL EMPLOYEES | |
|-----------------|------------|
| NFTA | 120 |
| Metro | 2 |
| Total | 122 |

EXECUTIVE
2019/20 ANNUAL BUDGET
VS
2020/21 ANNUAL BUDGET

| | FY 18-19 ACTUAL | FY 19-20 BUDGET | FY 20-21 BUDGET | VARIANCE | % |
|---|----------------------------|----------------------------|----------------------------|---------------------------|---------------------|
| OPERATING ASSISTANCE | | | | | |
| Federal Operating Assistance | 192,720 | 285,440 | 285,440 | 0 | 0.0% |
| Federal - K-9 Cops | 353,499 | 353,500 | 353,500 | 0 | 0.0% |
| Federal - DEA Expenditures | 127,355 | 60,000 | 60,000 | 0 | 0.0% |
| Federal - DEA OT Reimbursement | <u>18,507</u> | <u>17,202</u> | <u>17,202</u> | <u>0</u> | <u>0.0%</u> |
| TOTAL OPERATING ASSISTANCE | 692,081 | 716,142 | 716,142 | 0 | 0.0% |
| OPERATING EXPENSES (Excl. Depr.) | | | | | |
| Personnel Services | 15,393,969 | 17,225,604 | 17,935,084 | 709,480 | 4.1% |
| Maintenance & Repairs | 197,882 | 208,920 | 237,500 | 28,580 | 13.7% |
| Utilities | 24,736 | 28,200 | 32,100 | 3,900 | 13.8% |
| Insurance & Injuries | 2,735,413 | 2,116,828 | 2,268,550 | 151,722 | 7.2% |
| Safety & Security | 146,649 | 147,000 | 135,000 | (12,000) | -8.2% |
| General Business/Other | 4,195,874 | 5,301,946 | 5,957,652 | 655,706 | 12.4% |
| Costs Transferred to Capital Projects | 84,147 | (2,500) | (2,500) | 0 | 0.0% |
| Inter Division Reimbursement | <u>(13,070,479)</u> | <u>(14,676,712)</u> | <u>(15,175,030)</u> | <u>(498,318)</u> | <u>3.4%</u> |
| TOTAL OPERATING EXPENSES | <u>9,708,191</u> | <u>10,349,286</u> | <u>11,388,356</u> | <u>1,039,070</u> | <u>10.0%</u> |
| OPERATING INCOME/(LOSS) | (9,016,110) | (9,633,144) | (10,672,214) | (1,039,070) | 10.8% |
| LESS: DIRECT CAPITAL | <u>1,756,049</u> | <u>3,028,500</u> | <u>4,374,000</u> | <u>1,345,500</u> | <u>44.4%</u> |
| NET SURPLUS/(DEFICIT) | <u>(10,772,159)</u> | <u>(12,661,644)</u> | <u>(15,046,214)</u> | <u>(2,384,570)</u> | <u>18.8%</u> |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0010 BOARD OF COMMISSIONER

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|----------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 580 | GENERAL OFFICE | 17,660 | 20,000 | 15,635 | 20,000 | |
| | TOTAL EXPENSES | 17,660 | 20,000 | 15,635 | 20,000 | |

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/17/20
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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0011 EXECUTIVE DIRECTOR

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--------------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 304,666 | 297,756 | 255,295 | 321,899 | 24,143 |
| 515 | EMPLOYEE BENEFITS | 163,891 | 163,982 | 145,679 | 179,188 | 15,206 |
| 571 | CONSULTANTS/OUTSIDE SERVICES | 123,257 | 150,000 | 100,642 | 150,000 | |
| 576 | EMPLOYEE TRAVEL | 440 | 1,000 | 106 | 1,000 | |
| 578 | POSTAGE | 467 | 350 | 356 | 350 | |
| 580 | GENERAL OFFICE | | 1,000 | | 1,000 | |
| TOTAL | EXPENSES | 592,721 | 614,088 | 502,078 | 653,437 | 39,349 |

INTERNAL AUDIT DEPARTMENT

KEY PERFORMANCE INDICATORS

| DESCRIPTION | CYE 19 <u>Actual</u> | CYE 20 <u>Current Estimate</u> | CYE 21 <u>Budget</u> |
|---|-------------------------|---------------------------------------|-------------------------|
| <p>Internal Audit is an independent appraisal function established within the organization to examine and evaluate its activities. The Internal Audit department reports directly to the Board Audit, Governance and Finance Committee. This reporting relationship ensures departmental independence, promotes comprehensive audit coverage and assures adequate consideration of audit recommendations. Day to day administration is provided by the Executive Director.</p> | 21 | 14 | 15 |
| <p>The general responsibilities assigned to the internal auditors include evaluating, documenting and testing the NFTA's system of internal control and the reliability and operation of accounting and other reporting systems. The Internal Audit department checks for compliance with established policies, plans, procedures, governmental laws and regulations, and reviews the soundness and adequacy of the policies and procedures to accomplish their purpose at a reasonable cost. The Internal Audit department also verifies the existence of the Authority assets assuring proper safeguards are maintained, identifies opportunities for improved operational performance, coordinates the audit work with that of the external auditors, submits audit plans to the Audit, Governance and Finance Committee for review and evaluates specific programs and performs other special projects requested by management.</p> | 1 | 1 | 1 |
| <p>Number of Internal Financial, Operational and Performance Audits Performed and Reports Issued</p> | 21 | 14 | 15 |
| <p>Submit annual audit plan to Audit & Governance Committee for review and approval.</p> | 1 | 1 | 1 |
| <p>Price analysis in accordance with the procurement guidelines</p> | 8 | 3 | 4 |
| <p>Test internal controls in accordance with the Model Governance Principles for Public Authorities</p> | 1 | 1 | 1 |

PROGRAM AND SERVICE OBJECTIVES

- The objective of Internal Audit is to assist members, activities, and functions of the organization to carry out their responsibilities efficiently and effectively. To this end, Internal Audit provides analysis, appraisals, recommendations, counsel and information concerning the activities reviewed.

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/17/20
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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0013 INTERNAL AUDITORS

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|-------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 237,210 | 232,758 | 195,464 | 240,137 | 7,379 |
| 515 | EMPLOYEE BENEFITS | 129,682 | 131,508 | 111,537 | 135,891 | 4,383 |
| 520 | MAINTENANCE AND REPAIRS | | 500 | | 500 | |
| 576 | EMPLOYEE TRAVEL | 1,335 | 1,200 | 855 | 1,200 | |
| 577 | EMPLOYEE TRAINING | 3,587 | 7,500 | 3,132 | 7,500 | |
| 580 | GENERAL OFFICE | 1,058 | 2,000 | 721 | 2,000 | |
| 591 | PROJECTS | | 2,500- | | 2,500- | |
| 592 | DIVISION OPERATIONS | | 1,000- | | 1,000- | |
| TOTAL | EXPENSES | 372,872 | 371,966 | 311,709 | 383,728 | 11,762 |

TRANSIT POLICE

DESCRIPTION

The Transit Police department is responsible for the protection and safety of passengers, employees and property of the Authority. The department provides security, law enforcement and investigative services for all divisions of the NFTA and Metro.

The department also oversees the Adjudication department. The Adjudication department is responsible for administration and collection of fines associated with fare evasion, parking and other violations of the Rules and Regulations of the Authority.

PROGRAM AND SERVICE OBJECTIVES

- Continue programs to provide a safe and secure system for all NFTA employees and the riding public at all NFTA facilities, Metro Bus, LRRRT and the airports.
- Continue mandated DCJS training programs to increase the level of performance and professionalism of the police force.
- Effectively interpret and implement all relevant required federal, state, and local laws and programs.

KEY PERFORMANCE INDICATORS

| | <u>FYE19 Actual</u> | <u>FYE20 Original Budget</u> | <u>FYE20 Current Estimate</u> | <u>FYE21 Budget</u> |
|--|-------------------------|--------------------------------------|---------------------------------------|-------------------------|
| Service Calls | 28,615 | 31,000 | 31,000 | 31,000 |
| Incident Reports | 2,476 | 4,700 | 4,700 | 4,800 |
| Persons Arrested | 900 | 1,000 | 1,000 | 1,000 |
| NOV's (Parking & Other) | 6,682 | 2,000 | 2,000 | 6,500 |
| Individuals Covered by Photo ID Program @ BNIA | 2,850 | 4,800 | 4,800 | 3,500 |
| Number of Training Hours Needed to Comply with NYS In-service Training Requirements for Police | 2,400 | 2,700 | 2,700 | 2,700 |
| On the Job Injury Time Loss (man hrs.) | 192 | 4,000 | 4,000 | 4,000 |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0015 TRANSIT POLICE

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 7,773,475 | 8,352,036 | 6,823,125 | 8,517,009 | 164,973 |
| 515 | EMPLOYEE BENEFITS | 4,165,281 | 4,615,337 | 3,811,283 | 4,786,592 | 171,255 |
| 520 | MAINTENANCE AND REPAIRS | 35,089 | 21,000 | 15,038 | 38,000 | 17,000 |
| 524 | AUTOMOTIVE | 148,193 | 177,000 | 140,922 | 185,000 | 8,000 |
| 526 | JANITORIAL AND LAUNDRY | 4,673 | 8,500 | 2,394 | 9,000 | 500 |
| 527 | ENVIRONMENTAL | 3,129 | 1,500 | 2,869 | 5,000 | 3,500 |
| 531 | ELECTRIC POWER | 13,252 | 17,000 | 10,232 | 17,000 | |
| 532 | GAS | 6,281 | 5,000 | 3,539 | 7,500 | 2,500 |
| 533 | WATER | 2,400 | 2,500 | 2,037 | 2,500 | |
| 534 | TELEPHONE | 1,492 | 2,500 | 1,300 | 2,500 | |
| 541 | INSURANCE | 150,774 | 167,828 | 127,734 | 166,850 | 978- |
| 542 | CLAIM LOSSES | 22,581- | 30,000 | 45,605- | 30,000 | |
| 553 | POLICE PROTECTION | 146,646 | 147,000 | 142,406 | 135,000 | 12,000- |
| 571 | CONSULTANTS/OUTSIDE SERVICES | 156,529 | 187,682 | 128,011 | 203,933 | 16,251 |
| 576 | EMPLOYEE TRAVEL | 115 | 15,000 | 3,286 | 15,000 | |
| 577 | EMPLOYEE TRAINING | 9,000 | 15,000 | 2,520 | 15,000 | |
| 578 | POSTAGE | 501 | 500 | 487 | 500 | |
| 580 | GENERAL OFFICE | 165,989 | 116,000 | 142,330 | 124,000 | 8,000 |
| 584 | FREIGHT | 861 | 500 | 1,010 | 500 | |
| 591 | PROJECTS | 84,147 | | 17,961- | | |
| 592 | DIVISION OPERATIONS | 12,153,169- | 13,165,741- | 10,732,080- | 13,544,742- | 379,001- |
| TOTAL | EXPENSES | 692,077 | 716,142 | 564,877 | 716,142 | |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0015 TRANSIT POLICE

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** NON-OPERATING/OPERATING ASSISTANCE ** | | | | | | |
| 713 | FEDERAL OPERATING ASSISTANCE | 692,077- | 716,142- | 564,877- | 716,142- | |
| | TOTAL OPERATING ASSISTANCE | 692,077- | 716,142- | 564,877- | 716,142- | |

Bdg Wrk-Full Account No Report

QB202 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Page 1

Company 2
Division 30
Department 0052
Niagara Frontier Transit Metro
EXECUTIVE BRANCH
ADJUDICATION

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|------------------------------|----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 514 0101 | Vacation Pay | 5,226 | | 5,481 | | |
| 514 0102 | Birthday & Anniversary Pay | 835 | | 138 | | |
| 514 0103 | Sick Pay | 3,439 | | 1,377 | | |
| 514 0104 | Personal Leave Pay | 1,154 | | 510 | | |
| 514 0105 | Holiday Pay | 2,741 | | 2,881 | | |
| 514 0111 | Paid Lunch Pay | 7,998 | | 7,988 | | |
| 514 0112 | Attendance/Sick Leave Inc | | 200 | | 200 | |
| 514 0234 | Physical Examination Labor | 81 | | | | |
| 514 0366 | Adjudication Labor | 55,250 | | 56,692 | | |
| 514 0900 | Overtime | 1,502 | 2,000 | 375 | 2,000 | |
| 514 9700 | Contract Bonus | | | | 1,161 | 1,161 |
| 514 9998 | Budget | | 86,679 | | 92,636 | 5,957 |
| ----- | | | | | | |
| GEN & ADMIN SALARY & WAGES | | 78,226 | 88,879 | 75,442 | 95,997 | 7,118 |
| ----- | | | | | | |
| 515 9998 | Budget | 69,942 | 78,303 | 66,964 | 83,936 | 5,633 |
| ----- | | | | | | |
| EMPLOYEE BENEFITS | | 69,942 | 78,303 | 66,964 | 83,936 | 5,633 |
| ----- | | | | | | |
| 571 0375 | Hearing Officer | 2,275 | 3,500 | 1,400 | 4,000 | 500 |
| ----- | | | | | | |
| CONSULTANTS/OUTSIDE SERVICES | | 2,275 | 3,500 | 1,400 | 4,000 | 500 |
| ----- | | | | | | |
| 580 0361 | General Office | 3,052 | 4,000 | 1,998 | 4,000 | |
| 580 0363 | Machine Rental & Repair | | 2,000 | | 2,000 | |

Bdg Wrk-Full Account No Report

QB202 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Company 2 Niagara Frontier Transit Metro
Division 30 EXECUTIVE BRANCH
Department 0052 ADJUDICATION

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------------------|--------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 580 0365 | Stationary | 3,663 | 8,000 | 2,982 | 8,000 | |
| ----- | | | | | | |
| GENERAL OFFICE | | 6,715 | 14,000 | 4,980 | 14,000 | |
| ----- | | | | | | |
| 592 9000 | I/Co Labor Charges | 156,529- | 184,682- | 132,686- | 197,933- | 13,251- |
| ----- | | | | | | |
| DIVISION OPERATIONS | | 156,529- | 184,682- | 132,686- | 197,933- | 13,251- |
| ----- | | | | | | |
| TOTAL EXPENSES | | 629 | | 16,100 | | |
| ----- | | | | | | |

RISK MANAGEMENT

DESCRIPTION

The Risk Management department is responsible for protecting the financial assets of the NFTA and NFTA Metro against the adverse effects of accidental losses; establishment of Authority wide risk management programs and procedures; determining whether to maintain or transfer risk exposures via contracts.

The responsibility of the Risk Management department specifically includes the control, procurement, and specification requirements of all property and casualty insurance policies; identifying and analyzing exposures and selecting appropriate risk management techniques to handle exposures; planning what work must be done to protect the Authority by managing workers' compensation, claims, and communicating with senior management the progress of the risk management program.

PROGRAMS AND SERVICES OBJECTIVES

- Maintain continuous protection of the Authority assets through self-insurance or risk transfer via insurance policies.
- Forecast insurance costs and allocate costs to business centers on a cost of coverage basis so as to monitor annual insurance cost allocation to business centers and variances to budget.
- Evaluate the overall effectiveness of the risk management program and make changes where needed.
- Emphasize more loss control and coordinate with corporate safety to recommend training to decrease our frequency and severity of losses.
- Control and direct the Workers' Compensation Third Party Administrator, as well as the internal claim process.
- Process payments related to workers' compensation in conjunction with Third Party Administration (TPA) agreements.

- Review and maintain continuous insurance compliance protection under all leases, contracts and tenant agreements.
- Participate in the Authority wide safety program.

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0031 RISK MANAGEMENT

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 320,762 | 737,809 | 254,458 | 736,741 | 1,068- |
| 515 | EMPLOYEE BENEFITS | 171,692 | 413,056 | 145,200 | 416,005 | 2,949 |
| 571 | CONSULTANTS/OUTSIDE SERVICES | 186,891 | 75,000 | 539,066 | 275,000 | 200,000 |
| 577 | EMPLOYEE TRAINING | 1,197 | 2,500 | 299 | 2,500 | |
| 578 | POSTAGE | 515 | 750 | 365 | 750 | |
| 580 | GENERAL OFFICE | 1,399 | 5,580 | 1,818 | 5,380 | 200- |
| 592 | DIVISION OPERATIONS | 371,654- | 856,684- | 697,886- | 863,621- | 6,937- |
| TOTAL | EXPENSES | 310,802 | 378,011 | 243,320 | 572,755 | 194,744 |

CLAIMS DEPARTMENT

DESCRIPTION

The overall responsibility of the Claims department is the prompt, thorough investigation, evaluation, and reasonable resolution of claims against the Authority. The department administers, under Risk Management and in coordination with NFTA Counsel, self-insured aspects of Authority operations, including Metro Bus/Rail, BNIA, NFIA and various properties, with the exception of workers' compensation. No-fault claims, including arbitrations, small and commercial court actions, personal injury and property damage claims, property damage recoveries, and lawsuits, in conjunction with Counsel, are handled from initial investigation through resolution. Additionally, the department maintains accident statistics, prepares monthly and yearly accident summaries, and serves as an investigative resource and assistant in court-related matters for other departments.

PROGRAM AND SERVICE OBJECTIVES

- The primary objective is disposing of claims within budget.
- Continue development and refining of methods to track and evaluate accident data in order to facilitate reduction of accidents.
- Emphasize interdepartmental communication in order to increase organizational ability to reduce accidents.
- Continue refinement of methods by which other departments may access accident and cost information as necessary for their operations.
- Expedite investigation and recovery procedures by development of direct computer access to bus operational and mechanical data.
- Continue development and enactment of procedures for preservation of bus/rail video, digitalization of investigative and medical records of no-fault and litigated claims.

Obtain training for current staff to keep up to date on issues effecting tort and no-fault claims

• KEY PERFORMANCE INDICATORS

| | FYE 19 <u>Actual</u> | FYE 20 <u>Original Budget</u> | FYE20 <u>Current yr to date</u> | FYE 21 <u>Budget</u> |
|--|-------------------------|--------------------------------------|--|-------------------------|
| Total No-Fault Claims Submitted | 150 | 132 | 46 | 153 |
| Total Property Damage Claims Submitted | 137 | 159 | 41 | 145 |
| Total Claims No-Fault Payments were made | 121 | 115 | 87 | 131 |
| Arbitration and City Court Matters Handled | 50 | 81 | 14 | 50 |
| Total Open Claims-Payment Anticipated: | | | | |
| Metro | 487 | 455 | 477 | 500 |
| NFTA | 39 | 40 | 36 | 42 |
| Cases Settled: | | | | |
| Lawsuits | 58 | 50 | 12 | 46 |
| Property Damage: | | | | |
| Metro | 82 | 84 | 29 | 82 |
| NFTA | 12 | 18 | 2 | 8 |
| Personal Injury | | | | |
| Metro | 14* | 9 | 5 | 23 |
| NFTA | 3 | 2 | 0 | 2 |
| Sub Total | 169 | 163 | 84 | 161 |
| Settled by Collection: | | | | |
| Metro | 129 | 144 | 35 | 156 |
| NFTA | 8 | 9 | 7 | 11 |
| Total Cases Settled | 306 | 316 | 126 | 328 |

* Loss transfer claims settled are included in injury claims settled

** Number of bus incidents is up 5% for the first quarter FY2020. Winter 2020 is expected to be severe. Budget figures reflect 3 yr. average influenced by trending and the composition of pending claims which will resolve in this budget period.

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 30 EXECUTIVE BRANCH
Department 0057 RAIL CLAIMS

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|---------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 542 | CLAIM LOSSES | 33,343 | 250,000 | 75,147 | 240,000 | 10,000- |
| 592 | DIVISION OPERATIONS | 167,993 | 175,370 | 138,548 | 178,844 | 3,474 |
| | TOTAL EXPENSES | 201,336 | 425,370 | 213,695 | 418,844 | 6,526- |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 30 EXECUTIVE BRANCH
Department 0060 BUS CLAIMS

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 534 | TELEPHONE | 790 | 420 | 1,126 | 1,500 | 1,080 |
| 542 | CLAIM LOSSES | 2,573,573 | 1,669,000 | 3,068,557 | 1,831,700 | 162,700 |
| 571 | CONSULTANTS/OUTSIDE SERVICES | 1,111,831 | 1,177,396 | 1,022,375 | 1,183,294 | 5,898 |
| 576 | EMPLOYEE TRAVEL | 2,077 | 2,500 | 1,959 | 2,200 | 300- |
| 577 | EMPLOYEE TRAINING | 165 | 650 | 110 | 950 | 300 |
| 580 | GENERAL OFFICE | 5,880 | 6,600 | 2,662 | 5,850 | 750- |
| 592 | DIVISION OPERATIONS | 190,392- | 198,753- | 157,021- | 202,690- | 3,937- |
| TOTAL | EXPENSES | 3,503,924 | 2,657,813 | 3,939,768 | 2,822,804 | 164,991 |

INFORMATION TECHNOLOGY SERVICES

DESCRIPTION

The mission of ITS is to provide the NFTA, its branch operations and business centers with technology leadership and support. The goal of the ITS department is to improve organizational productivity and performance through modernization and consolidation of existing resources while expanding services.

PROGRAM AND SERVICE OBJECTIVES

- Support and maintain corporate business applications such as Enterprise Asset Management and Maintenance, Procurement and Financial (Ellipse), Email and office productivity systems.
- Support and maintain business area applications like Trapeze, OrbCAD, etc.
- Consolidation of IT services across the enterprise to better use resources and lower costs.
- Increase reality through redundancy and disaster planning
- Secure the enterprise by moving towards NIST 800-53 certification.
- Work with vendors to understand and introduce new technology to the organization.
- Provide and maintain a secure stable Network Infrastructure
- Continue to develop ITS policy and procedures to effectively manage the Authority's ITS resources.
- Facilitate communication between the business application users and vendors to allow for continuous improvement.
- Provide user support through training, maintenance, problem determination and resolution, and other services as needed.
- Successfully support user help calls directly or through other (vendors, education, etc.) resources.

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0037 MANAGEMENT INFORMATION SERV

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 936,189 | 906,120 | 854,857 | 1,047,005 | 140,885 |
| 515 | EMPLOYEE BENEFITS | 486,976 | 508,049 | 456,022 | 566,194 | 58,145 |
| 520 | MAINTENANCE AND REPAIRS | 5,997 | | | | |
| 534 | TELEPHONE | 935 | 1,000 | 787 | 1,100 | 100 |
| 571 | CONSULTANTS/OUTSIDE SERVICES | 233,167 | 587,890 | 209,188 | 636,000 | 48,110 |
| 576 | EMPLOYEE TRAVEL | 1,841 | 4,500 | 1,331 | 5,000 | 500 |
| 577 | EMPLOYEE TRAINING | 2,937 | 30,000 | | 40,000 | 10,000 |
| 578 | POSTAGE | 1 | | 283 | | |
| 580 | GENERAL OFFICE | 1,876,727 | 2,522,948 | 2,592,152 | 2,800,000 | 277,052 |
| TOTAL | EXPENSES | 3,544,770 | 4,560,507 | 4,114,620 | 5,095,299 | 534,792 |

HEALTH, SAFETY AND ENVIRONMENTAL QUALITY

DESCRIPTION

The mission of the Department of Health, Safety, Environmental Quality is to implement compliance programs, policies, and procedures that verify that a comprehensive safety, health, and environmentally compliant system exists throughout the Authority, which enhances safe, secure and reliable services through the implementation of best management practices.

SYSTEM SAFETY

The **system safety** branch of the department has two primary areas of oversight responsibility. The system safety approach is a combination of both health, safety, and industrial hygiene principles, which focuses on identifying unsafe conditions that adversely affect the safety of staff and operations throughout the Authority and the area we serve.

As a public transportation provider, safety is incorporated into all phases of the organization. The end product of the employee safety component is the safety and security of our employees.

SECURITY

The **security** section of the department is responsible for systems Security Program Plan for the NFTA. This includes vulnerability assessments to identify the degree of vulnerability and the appropriate countermeasures needed to provide the necessary levels of protection.

This group also monitors compliance with applicable transportation security policies, directives, regulations and agreements and acts as the Authority's liaison with local, state and federal law enforcement and emergency management agencies.

ENVIRONMENTAL

The **environmental section's** main area of concentration ensures operational oversight for environmental compliance. This departmental section also ensures that sound environmental practices are observed and encourages open communication with employees, customers and the public regarding the NFTA's environmental program.

DEPARTMENTAL GUIDING PRINCIPLES

- HSEQ is committed to reducing and mitigating safety and environmental hazards in the work place that contribute lost time injuries, accidents, and pollution to the environment.
- HSEQ is focused on system security and will continue to identify vulnerabilities and develop effective measures and controls to eliminate intentional threats.

FYE21 SERVICE OBJECTIVES

Ensure HSEQ Compliance

- Implement a comprehensive Environmental Management system to develop organizational consistency and compliance in the environmental arena.
- Continue implementation of Hazard Management program throughout all business centers.
- Update and review all written safety and environmental programs to ensure compliance with regulatory requirements and best management practices

Provide Value

- Continue to issue Safety Bulletins and the Home Safety Tips targeted at work place injury prevention and accident reduction.
- Issue quarterly report to Management Team and business centers on corporate safety and environmental performance.
- Provide tools that can be used at the Operational level to target improved safety performance

Injury Prevention/Reduction

- Analyzing injury trend and severity data and develop corrective action plans for prevention.
- Continue to conduct injury investigations and provide business centers with tools for injury prevention and reduction.

Sustainability:

- Further NFTA's Go Green Initiatives by establishing sustainability goals based on the corporate goals and objectives of each business center.

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 4036 SAFETY

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 367,334 | 455,563 | 319,125 | 514,962 | 59,399 |
| 515 | EMPLOYEE BENEFITS | 188,599 | 244,448 | 172,085 | 293,528 | 49,080 |
| 534 | TELEPHONE | | 200 | | | 200- |
| 571 | CONSULTANTS/OUTSIDE SERVICES | 231,965 | 275,000 | 248,339 | 365,000 | 90,000 |
| 576 | EMPLOYEE TRAVEL | 2,169 | 5,000 | 355 | 2,500 | 2,500- |
| 577 | EMPLOYEE TRAINING | 4,000 | 4,000 | 150 | 3,000 | 1,000- |
| 578 | POSTAGE | 129 | 400 | 123 | 200 | 200- |
| 580 | GENERAL OFFICE | 21,198 | 16,000 | 26,058 | 50,000 | 34,000 |
| 592 | DIVISION OPERATIONS | 363,669- | 445,222- | 340,978- | 543,888- | 98,666- |
| TOTAL | EXPENSES | 451,725 | 555,389 | 425,257 | 685,302 | 129,913 |

Bdg Wrk-Full Account No Report

QB202 Date 03/17/20
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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

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| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|------------------------------|----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 551 0224 | Security | 15,711 | 28,000 | 5,035 | 20,000 | 8,000- |
| ----- | | | | | | |
| ARMED GUARDS | | 15,711 | 28,000 | 5,035 | 20,000 | 8,000- |
| ----- | | | | | | |
| 553 0370 | Transit Police | 1,850,788 | | 1,673,488 | | |
| 553 9998 | Budget | | 1,999,409 | | 2,113,729 | 114,320 |
| ----- | | | | | | |
| POLICE PROTECTION | | 1,850,788 | 1,999,409 | 1,673,488 | 2,113,729 | 114,320 |
| ----- | | | | | | |
| 571 3007 | SAFETY | 363,669 | 445,222 | 340,979 | 543,888 | 98,666 |
| ----- | | | | | | |
| CONSULTANTS/OUTSIDE SERVICES | | 363,669 | 445,222 | 340,979 | 543,888 | 98,666 |
| ----- | | | | | | |
| 577 5900 | Employee Training | 42,812 | 75,000 | 31,245 | 175,000 | 100,000 |
| ----- | | | | | | |
| EMPLOYEE TRAINING | | 42,812 | 75,000 | 31,245 | 175,000 | 100,000 |
| ----- | | | | | | |
| 580 0361 | General Office | | | 17 | | |
| 580 0365 | Stationary | 220 | | 198 | | |
| 580 9998 | Budget | | 200 | | 300 | 100 |
| ----- | | | | | | |
| GENERAL OFFICE | | 220 | 200 | 215 | 300 | 100 |
| ----- | | | | | | |
| 582 0390 | CDL RENEWALS | 17,601 | | 13,672 | | |
| 582 5210 | Safety Equipment & Supplie | | | 15 | | |
| 582 9998 | Budget | | 7,000 | | 15,000 | 8,000 |

Bdg Wrk-Full Account No Report

QB202 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

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Company 2 Niagara Frontier Transit Metro
Division 40 METRO TRANS. AND MAINTENANCE
Department 4036 SAFETY & TRAINING

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|------------------------|--------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| ----- | | | | | | |
| TRANSPORTATION EXPENSE | | 17,601 | 7,000 | 13,687 | 15,000 | 8,000 |
| ----- | | | | | | |
| 592 0512 | Rail Overhead - Expenses | 72,131- | 88,897- | 58,141- | 124,812- | 35,915- |
| ----- | | | | | | |
| DIVISION OPERATIONS | | 72,131- | 88,897- | 58,141- | 124,812- | 35,915- |
| ----- | | | | | | |
| TOTAL EXPENSES | | 2,218,670 | 2,465,934 | 2,006,508 | 2,743,105 | 277,171 |
| ----- | | | | | | |

TRANSIT AUTHORITY POLICE DEPARTMENT

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/3/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS |
|--------------------------------------|----------------|---------|----------|-------------|----------------------|-------------------------------------|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------|
| TAP - METRO DIVISION | | | | | | | | | | | | | | |
| RADIOS | 2-1232 | 4 | NR | 88C | \$200,000 | \$0 | \$0 | \$20,000 | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$30,000 |
| BODY ARMOR | 2-1223 | 6 | NR | 88C | \$166,000 | \$0 | \$0 | \$105,000 | \$10,000 | \$5,000 | \$10,000 | \$10,000 | \$10,000 | \$5,000 |
| MDT'S | 2-1224 | | NR | 88C | \$95,000 | \$0 | \$0 | \$15,000 | \$0 | \$40,000 | \$0 | \$0 | \$0 | \$40,000 |
| WEAPONS | -- | | NR | 88C | \$5,000 | \$0 | \$0 | \$5,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| WEAPONS FYE 21-OUT | -- | 10 | NR | 88C | \$30,000 | \$0 | \$0 | \$0 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 |
| ERT EQUIPMENT | -- | 12 | NR | 88C | \$45,000 | \$0 | \$0 | \$0 | \$10,000 | \$5,000 | \$10,000 | \$5,000 | \$10,000 | \$5,000 |
| 1404 MAIN STREET-LOCKER RM UPGRADE | -- | 11 | NR | 88C | \$50,000 | \$0 | \$0 | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| BODY / DASH CAMERAS | -- | 1 | NI | 88C | \$100,000 | \$0 | \$0 | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| POLICE VEHICLES FYE 19 | 2-1216 | | | 88C | \$140,542 | \$35,542 | \$0 | \$105,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$50,000 |
| POLICE VEHICLES FYE 20 | 2-1223 | 2 | NR | 88C | \$630,000 | \$0 | \$0 | \$0 | \$105,000 | \$105,000 | \$105,000 | \$105,000 | \$105,000 | \$105,000 |
| WEAPONS & PARTS | -- | 7 | NR | 88C | \$60,000 | \$0 | \$0 | \$0 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 |
| TAP - AVIATION DIVISION | | | | | | | | | | | | | | |
| RADIOS | -- | 3 | NR | ADF | \$180,000 | \$0 | \$0 | \$0 | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$30,000 |
| BODY ARMOR | -- | 5 | NR | ADF | \$50,000 | \$0 | \$0 | \$0 | \$10,000 | \$5,000 | \$10,000 | \$10,000 | \$10,000 | \$5,000 |
| MDT'S | -- | | NR | ADF | \$80,000 | \$0 | \$0 | \$0 | \$0 | \$40,000 | \$0 | \$0 | \$0 | \$40,000 |
| GARAGE - 175 AERO DRIVE | -- | 13 | NR | ADF | \$60,000 | \$0 | \$0 | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 175 AERO DRIVE - LOCKER ROOM UPGRADE | -- | 14 | NR | ADF | \$50,000 | \$0 | \$0 | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| BODY / DASH CAMERAS | -- | 8 | NI | ADF | \$100,000 | \$0 | \$0 | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$50,000 |
| POLICE VEHICLES | 2-1229 | 9 | NI | ADF | \$720,000 | \$0 | \$0 | \$0 | \$120,000 | \$120,000 | \$120,000 | \$120,000 | \$120,000 | \$120,000 |
| POLICE VEHICLES FYE 20 | 2-1229 | | NR | ADF | \$140,000 | \$0 | \$0 | \$140,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| VESTS FYE 20 | -- | | NR | ADF | \$15,000 | \$0 | \$0 | \$15,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

TRANSIT AUTHORITY POLICE DEPARTMENT

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/3/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS |
|--|----------------|---------|----------|-------------|----------------------|-------------------------------------|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------|
| NEW PROJECTS | | | | | | | | | | | | | | |
| GENERATOR - 1404 MAIN STREET | -- | 15 | NR | 88C | \$100,000 | \$0 | \$0 | \$0 | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GENERATOR - 175 AERO DRIVE | -- | 16 | NR | ADF | \$100,000 | \$0 | \$0 | \$0 | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| NEW PROJECTS - DEA FUNDED PROJECT * | | | | | | | | | | | | | | |
| REPLACE ERT TRUCK | 2-1227 | N/A | N/A | DEA | \$250,000 | \$0 | \$0 | \$250,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

| | | | | | | | | | | | |
|-------------------------------------|--------------|--------------------|-----------------|------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| * - THIS PROJECT IS NOT PART OF THE | 88C | \$1,610,642 | \$35,542 | \$0 | \$250,000 | \$370,000 | \$200,000 | \$170,000 | \$165,000 | \$170,000 | \$260,000 |
| FYE 20 BUDGET.....ONLY LISTED FOR | ADF | \$1,485,000 | \$0 | \$0 | \$155,000 | \$410,000 | \$195,000 | \$160,000 | \$160,000 | \$160,000 | \$245,000 |
| INFORMATIONAL PURPOSES. | TOTAL | \$3,095,642 | \$36,542 | \$0 | \$405,000 | \$780,000 | \$385,000 | \$330,000 | \$325,000 | \$330,000 | \$495,000 |

MANAGEMENT INFORMATION SYSTEMS

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/3/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS |
|--|----------------|---------|----------|-------------|----------------------|-------------------------------------|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------|
| MIS | | | | | | | | | | | | | | |
| ADP PAYROLL SYSTEM IMPLEMENTATION | 2-1189 | | | NFTA | \$352,987 | \$252,987 | \$0 | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| REPLACE OBSOLETE NETWORK COMPON. | 2-1215 | 1 | NR | NFTA | \$864,071 | \$64,071 | \$0 | \$300,000 | \$200,000 | \$300,000 | \$0 | \$0 | \$0 | \$0 |
| DISASTER RECOV.-NETWORK/COMPUTE SECURITY | 2-1174 | | | NFTA | \$535,921 | \$435,921 | \$0 | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| CONFERENCE ROOM TECHNOLOGY UPGRADES | -- | | | NFTA | \$92,448 | \$0 | \$0 | \$0 | \$0 | \$50,000 | \$42,448 | \$0 | \$0 | \$0 |
| NETWORK UPGRADES | 2-1209/1233 | M | M | NFTA | \$1,238,984 | \$286,718 | \$2,266 | \$100,000 | \$200,000 | \$650,000 | \$0 | \$0 | \$0 | \$0 |
| STORAGE UPGRADES | 2-1230 | M | M | NFTA | \$850,000 | \$0 | \$0 | \$100,000 | \$150,000 | \$200,000 | \$200,000 | \$0 | \$0 | \$0 |
| SECURITY UPGRADES | 2-1207/1234 | M | M | NFTA | \$546,446 | \$140,530 | \$5,916 | \$100,000 | \$100,000 | \$200,000 | \$0 | \$0 | \$0 | \$0 |
| SECURITY UPGRADES | -- | | | NFTA | \$600,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$200,000 | \$200,000 | \$200,000 | \$0 |
| WIRELESS UPGRADES | 2-1208 | M | M | NFTA | \$497,112 | \$47,112 | \$0 | \$100,000 | \$100,000 | \$250,000 | \$0 | \$0 | \$0 | \$0 |
| DISASTER RECOVERY PHASE 2 | 2-1210 | M | M | NFTA | \$758,414 | \$0 | \$8,414 | \$300,000 | \$200,000 | \$250,000 | \$0 | \$0 | \$0 | \$0 |
| PERIMETER SECURITY SYSTEM REFRESH | 2-1212 | M | M | NFTA | \$1,450,000 | \$0 | \$0 | \$200,000 | \$350,000 | \$500,000 | \$400,000 | \$0 | \$0 | \$0 |
| ELLIPSE UPGRADE PHASE 2 | 2-1201 | M | M | NFTA | \$1,900,000 | \$0 | \$100,000 | \$500,000 | \$300,000 | \$500,000 | \$500,000 | \$0 | \$0 | \$0 |
| ERP-EAM-FINANCE REPLACEMENT | -- | | | NFTA | \$2,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,000,000 | \$1,000,000 | \$0 |
| BARCODE UPGRADES | -- | | | NFTA | \$350,000 | \$0 | \$0 | \$0 | \$0 | \$100,000 | \$250,000 | \$0 | \$0 | \$0 |
| TELECON CONSOLIDATION AND REFRESH | 2-1221 | M | M | NFTA | \$1,325,000 | \$0 | \$0 | \$150,000 | \$75,000 | \$200,000 | \$500,000 | \$400,000 | \$0 | \$0 |
| SERVER UPGRADES | 2-1230 | M | M | NFTA | \$850,000 | \$0 | \$0 | \$200,000 | \$150,000 | \$200,000 | \$200,000 | \$100,000 | \$0 | \$0 |
| NETWORK CORE UPGRADE | -- | | | NFTA | \$450,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$450,000 | \$0 | \$0 | \$0 |
| FIREWALL REPLACEMENT | -- | | | NFTA | \$250,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$250,000 | \$0 | \$0 | \$0 |
| DATA CENTER EXPANSION | -- | | | NFTA | \$340,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$240,000 | \$100,000 | \$0 | \$0 |
| CORE COMPUTER REPLACEMENT | -- | | | NFTA | \$550,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$350,000 | \$200,000 | \$0 | \$0 |
| DATA BACKUP SYSTEM REFRESH | -- | | | NFTA | \$250,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$250,000 | \$0 | \$0 |
| ADUIO RECORDER REFRESH | 2-1228 | | | NFTA | \$300,000 | \$0 | \$0 | \$100,000 | \$0 | \$0 | \$0 | \$200,000 | \$0 | \$0 |
| NETWORK REFRESH FYE 2024 | -- | | | NFTA | \$1,500,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$500,000 | \$500,000 | \$500,000 | \$0 |
| AIRPORT FIBER REDESIGN | -- | 2 | NI | NFTA | \$450,000 | \$0 | \$0 | \$0 | \$100,000 | \$350,000 | \$0 | \$0 | \$0 | \$0 |
| 485 REDUNDANT EQUIP. (AC. GENERATOR ETC) | -- | | | NFTA | \$700,000 | \$0 | \$0 | \$0 | \$0 | \$150,000 | \$150,000 | \$400,000 | \$0 | \$0 |
| OCC ELECTRICAL UPGRADES | -- | | | NFTA | \$550,000 | \$0 | \$0 | \$0 | \$0 | \$100,000 | \$100,000 | \$100,000 | \$250,000 | \$0 |
| GARAGE WAN REPLACEMENT | 2-1226 | M | M | NFTA | \$800,000 | \$0 | \$0 | \$200,000 | \$200,000 | \$200,000 | \$0 | \$0 | \$0 | \$0 |
| WEBSERVER REFRESH | -- | | | NFTA | \$150,000 | \$0 | \$0 | \$0 | \$0 | \$50,000 | \$0 | \$100,000 | \$0 | \$0 |
| VEHICLE NETWORK REFRESH | -- | 4 | SR | NFTA | \$1,200,000 | \$0 | \$0 | \$0 | \$200,000 | \$250,000 | \$250,000 | \$250,000 | \$250,000 | \$0 |
| VEHICLE HARDWARE REFRESH | -- | 5 | SR | NFTA | \$1,100,000 | \$0 | \$0 | \$0 | \$100,000 | \$250,000 | \$250,000 | \$250,000 | \$250,000 | \$0 |
| VEHICLE SECURITY REFRESH | -- | | | NFTA | \$1,000,000 | \$0 | \$0 | \$0 | \$0 | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$200,000 |
| DATA CENTER SECURITY | 2-1222 | M | M | NFTA | \$150,000 | \$0 | \$0 | \$100,000 | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SECOND FLOOR MTC IT REDESIGN | -- | | | NFTA | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$100,000 | \$0 | \$0 | \$0 | \$0 |
| COMPUTE UPGRADES FYE 2024 | -- | | | NFTA | \$500,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$500,000 | \$0 |

MANAGEMENT INFORMATION SYSTEMS

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/3/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS |
|--------------------------------------|----------------|---------|----------|-------------|----------------------|-------------------------------------|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------|
| MIS | | | | | | | | | | | | | | |
| SOFTWARE ARCHITECTURE SECURITY | -- | | | NFTA | \$850,000 | \$0 | \$0 | \$0 | \$0 | \$250,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 |
| ADJUDICATION REPLACEMENT SYSTEM | -- | M | M | NFTA | \$200,000 | \$0 | \$0 | \$0 | \$100,000 | \$100,000 | \$0 | \$0 | \$0 | \$0 |
| MEDICAL SOFTWARE REPLACEMENT | -- | M | M | NFTA | \$200,000 | \$0 | \$0 | \$0 | \$100,000 | \$100,000 | \$0 | \$0 | \$0 | \$0 |
| BMS SERVER UPGRADES | -- | M | M | NFTA | \$500,000 | \$0 | \$0 | \$0 | \$150,000 | \$100,000 | \$0 | \$0 | \$250,000 | \$0 |
| MIS - BACKUP DATA CENTER @485 CAYUGA | 2-1204 | | | NFTA | \$439,257 | \$54,338 | \$309,705 | \$75,214 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| LEGACY HR/PAYROLL UPGRADE | -- | M | M | NFTA | \$400,000 | \$0 | \$0 | \$0 | \$400,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| NFTA PROCESS IMPROVEMENT | 2-1243 | M | M | NFTA | \$1,200,000 | \$0 | \$0 | \$0 | \$200,000 | \$250,000 | \$250,000 | \$250,000 | \$250,000 | \$0 |
| ORBCAD CORE BUILD UPGRADE | -- | 3 | NI | NFTA | \$1,145,751 | \$0 | \$0 | \$308,751 | \$539,000 | \$0 | \$300,000 | \$0 | \$0 | \$0 |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |

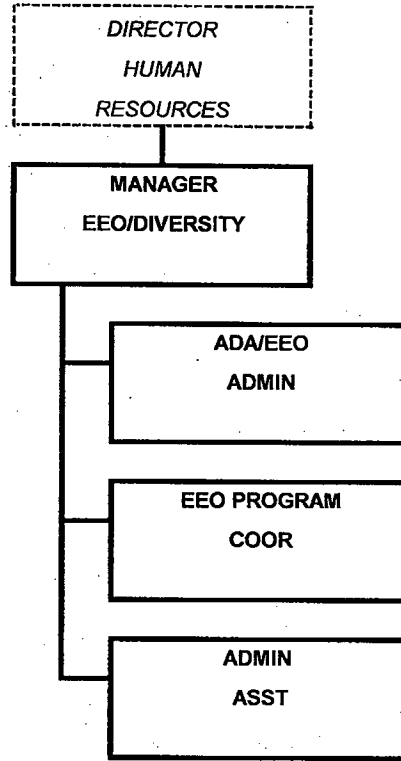
NFTA \$28,886,391 \$1,281,677 \$426,301 \$3,031,965 \$3,964,000 \$5,850,000 \$5,682,448 \$4,600,000 \$3,750,000 \$300,000

HSEQ

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE | ACTUAL FROM 4/1/19 THROUGH | TOTAL FORECAST SPENDING | FISCAL YEAR | FISCAL YEAR | FISCAL YEAR | FISCAL YEAR | FISCAL YEAR | OUT YEARS |
|---|----------------|---------|----------|-------------|----------------------|------------------------|----------------------------|-------------------------|-------------|-------------|-------------|-------------|-------------|-----------|
| | | | | | | ACTUAL THROUGH 3/31/19 | THROUGH 8/2/19 | 8/3/19-3/31/20 | 2020/2021 | 2021/2022 | 2022/2023 | 2023/2024 | 2024/2025 | |
| HSEQ | | | | | | | | | | | | | | |
| WORKSTATIONS, MONITORS CAMERAS REPLACE. | - | | | NFTA | \$9,500 | \$0 | \$0 | \$8,500 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| WETLANDS HYDRAULIC MODEL | - | | | NFTA | \$25,000 | \$0 | \$0 | \$25,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TRAINING KIOSKS | - | | | NFTA | \$20,000 | \$0 | \$0 | \$20,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

NFTA \$63,500 \$0 \$0 \$53,500 \$0 \$0 \$0 \$0 \$0 \$0

EEO/DIVERSITY DEVELOPMENT



TOTAL EMPLOYEES 4

EEO/DIVERSITY DEVELOPMENT**2019/20 ANNUAL BUDGET****VS****2020/21 ANNUAL BUDGET**

| | FY 18-19 ACTUAL | FY 19-20 BUDGET | FY 20-21 BUDGET | VARIANCE | % |
|---|----------------------------|----------------------------|----------------------------|------------------------|---------------------|
| OPERATING EXPENSES (Excl. Depr.) | | | | | |
| Personnel Services | 294,732 | 381,945 | 357,544 | (24,401) | -6.4% |
| Maintenance & Repairs | 0 | 0 | 0 | 0 | n/a |
| Utilities | 0 | 0 | 0 | 0 | n/a |
| Insurance & Injuries | 0 | 0 | 0 | 0 | n/a |
| Safety & Security | 0 | 0 | 0 | 0 | n/a |
| General Business/Other | 5,179 | 20,000 | 15,400 | (4,600) | -23.0% |
| Costs Transferred to Capital Projects | 0 | 0 | 0 | 0 | n/a |
| Inter Division Reimbursement | 0 | 0 | 0 | 0 | n/a |
| TOTAL OPERATING EXPENSES | <u>299,911</u> | <u>401,945</u> | <u>372,944</u> | <u>(29,001)</u> | <u>-7.2%</u> |
| OPERATING INCOME/(LOSS) | (299,911) | (401,945) | (372,944) | 29,001 | -7.2% |
| LESS: DIRECT CAPITAL | 0 | 0 | 0 | 0 | n/a |
| NET SURPLUS/(DEFICIT) | <u>(299,911)</u> | <u>(401,945)</u> | <u>(372,944)</u> | <u>29,001</u> | <u>-7.2%</u> |

**EQUAL EMPLOYMENT
OPPORTUNITY/DIVERSITY DEVELOPMENT
BRANCH**

DESCRIPTION

The Niagara Frontier Transportation Authority is committed to ensuring that all persons who are employed, seeking employment, or those individuals who are seeking contracts with the NFTA, are afforded equal opportunities.

The Equal Opportunity / Diversity Development branch is responsible for planning, developing, implementing and evaluating the Authority's Affirmative Action / Equal Employment Opportunity Programs. The department also administers the Disadvantaged Business Enterprise Program (DBE) in compliance with 49 CFR Part 23 and 26, Sub Part D, FTA Circulars 11.55.1, 1160.1, Executive Order 11246 and Affirmative Action Programs as required under Title VI of the Civil Rights Act of 1964. The department is also responsible for Authority-wide compliance with the Americans with Disabilities Act of 1990.

PROGRAM AND SERVICE OBJECTIVES

- Administer the Disadvantaged Business Enterprise (DBE) Certification Program and the Equal Employment Opportunity (EEO) Program.
- Monitor contracts for compliance with all federal and state requirements.
- As required, reports are filed with the Federal Aviation Administration and Federal Transit Administration.
- Provide branch managers and department heads with information pertaining to civil rights compliance.
- Monitor hiring and promotional activity to ensure that minorities and women are represented in all job groups.
- Investigate and resolve complaints of discrimination filed by employees of the NFTA and NFTA Metro.
- Investigate and resolve Title VI Complaints.

- Conduct civil rights, sexual harassment and Americans with Disabilities Act training classes.
- Provide fixed route mobility training per request.
- Ensure Authority-wide compliance with ADA of 1990 employment, facility and transportation service requirements.
- Serve as liaison with the disabled community via the Advisory Committee on the Disabled.

KEY PERFORMANCE INDICATORS

| | <u>FYE 19 Actual</u> | <u>FYE 20 Original Budget</u> | <u>FYE 20 Current Estimate</u> | <u>FYE 21 Budget</u> |
|--|--------------------------|---------------------------------------|--|--------------------------|
| DBE Applications Processed | 22 | 10 | 20 | 25 |
| DBEs Certified | 21 | 2 | 15 | 18 |
| Civil Rights Complaints Filed - INTERNAL | 5 | 5 | 0 | 10 |
| Civil Rights Complaints Resolved-INTERNAL | 5 | 5 | 0 | 1 |
| Civil Rights Complaints Filed-EXTERNAL | 3 | 7 | 1 | 0 |
| Civil Rights Complaints Resolved- EXTERNAL | 2 | 4 | 0 | 1 |
| Sexual Harassment Complaints | 0 | 0 | 0 | 1 |
| ADA Complaints Filed - INTERNAL | 11 | 7 | 5 | 10 |
| ADA Complaints Resolved-INTERNAL | 11 | 7 | 5 | 10 |

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/17/20
Time 18:01

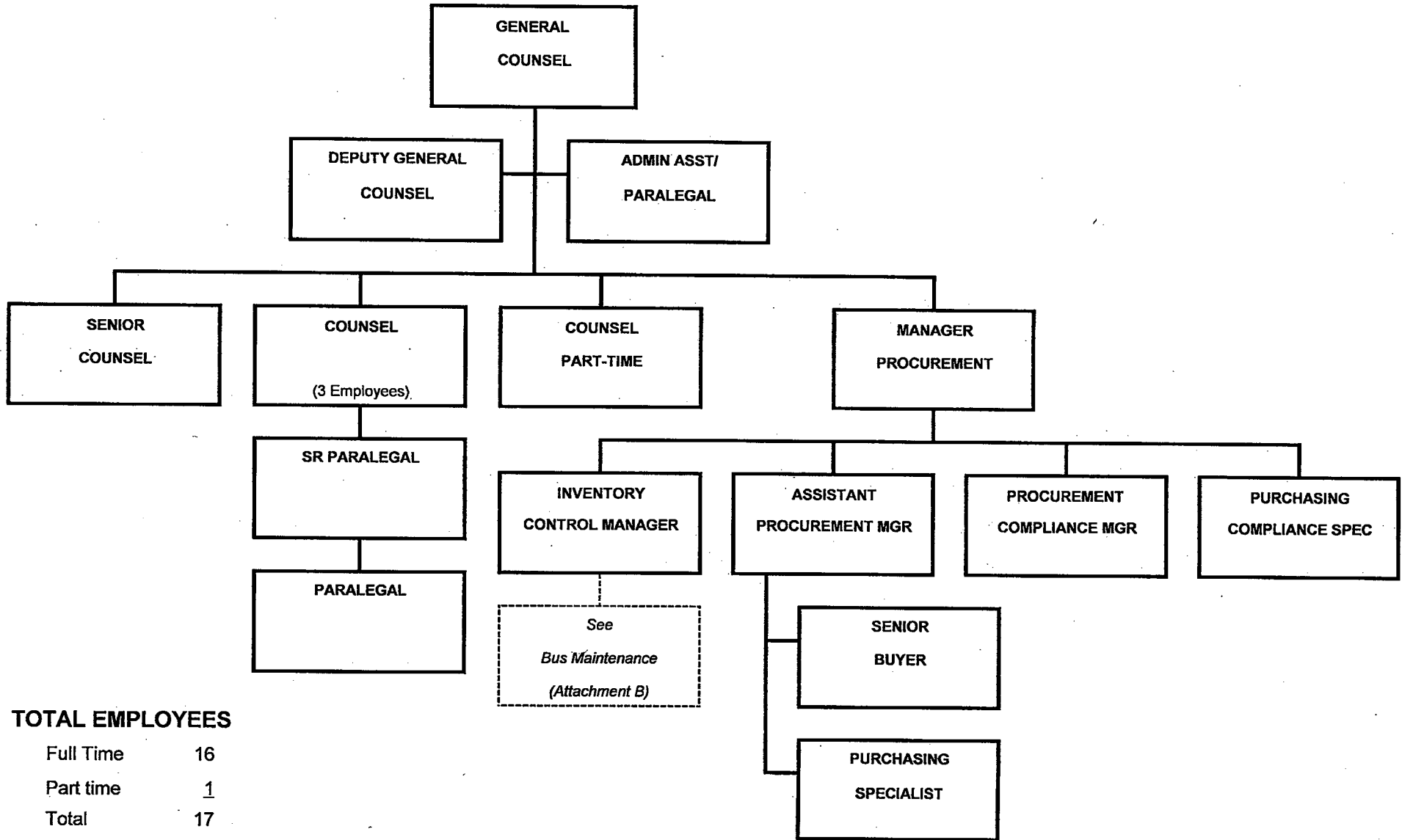
NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 31 EEO
Department 0098 EEO BRANCH ADMIN

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--------------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 197,425 | 244,569 | 147,239 | 229,307 | 15,262- |
| 515 | EMPLOYEE BENEFITS | 97,302 | 137,376 | 76,068 | 128,237 | 9,139- |
| 571 | CONSULTANTS/OUTSIDE SERVICES | | 8,000 | 14,564 | 7,500 | 500- |
| 576 | EMPLOYEE TRAVEL | 164 | 700 | 431 | 250 | 450- |
| 577 | EMPLOYEE TRAINING | 2,364 | 4,500 | | 4,000 | 500- |
| 578 | POSTAGE | 239 | 600 | 111 | 150 | 450- |
| 580 | GENERAL OFFICE | 2,412 | 4,600 | 2,402 | 3,500 | 1,100- |
| 589 | OTHER OPERATING EXPENSES | | 1,600 | | | 1,600- |
| TOTAL | EXPENSES | 299,906 | 401,945 | 240,815 | 372,944 | 29,001- |

GENERAL COUNSEL



TOTAL EMPLOYEES

| | |
|-----------|----------|
| Full Time | 16 |
| Part time | <u>1</u> |
| Total | 17 |

GENERAL COUNSEL
2019/20 ANNUAL BUDGET
VS
2020/21 ANNUAL BUDGET

| | FY 18-19 ACTUAL | FY 19-20 BUDGET | FY 20-21 BUDGET | VARIANCE | % |
|---|---------------------------|---------------------------|---------------------------|-------------------------|--------------------|
| OPERATING EXPENSES (Excl. Depr.) | | | | | |
| Personnel Services | 2,050,093 | 2,172,555 | 2,258,004 | 85,449 | 3.9% |
| Maintenance & Repairs | 0 | 0 | 0 | 0 | n/a |
| Utilities | 0 | 0 | 0 | 0 | n/a |
| Insurance & Injuries | 0 | 0 | 0 | 0 | n/a |
| Safety & Security | 0 | 0 | 0 | 0 | n/a |
| General Business/Other | 78,790 | 83,300 | 105,850 | 22,550 | 27.1% |
| Costs Transferred to Capital Projects | 0 | 0 | 0 | 0 | n/a |
| Inter Division Reimbursement | <u>(559,331)</u> | <u>(565,384)</u> | <u>(570,159)</u> | <u>(4,775)</u> | <u>0.8%</u> |
| TOTAL OPERATING EXPENSES | <u>1,569,552</u> | <u>1,690,471</u> | <u>1,793,695</u> | <u>103,224</u> | <u>6.1%</u> |
| OPERATING INCOME/(LOSS) | (1,569,552) | (1,690,471) | (1,793,695) | (103,224) | 6.1% |
| LESS: DIRECT CAPITAL | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>n/a</u> |
| NET SURPLUS/(DEFICIT) | <u>(1,569,552)</u> | <u>(1,690,471)</u> | <u>(1,793,695)</u> | <u>(103,224)</u> | <u>6.1%</u> |

GENERAL COUNSEL

DESCRIPTION

The office of General Counsel provides and/or administers all legal services for the NFTA and NFTM on civil and administrative matters. This includes representation of the NFTA and NFTM in negligence claims, negotiations with and proceedings involving state and federal agencies, arbitrations involving collective bargaining agreements or employee grievances, professional negligence, tort and contract claims, condemnation and relocation proceedings, negotiation of collective bargaining agreements, preparation of leases, releases, use and operating agreements, settlements and memoranda of understanding.

The office of General Counsel provides advice, opinions and counsel to the Board of Commissioners, the Executive Director, business center managers and staff on matters concerning labor and employment relations, environmental compliance and litigation, landlord-tenant and real property transactions, procurement and contracting issues, suretyship, risk management and insurance, municipal bonds and finance, secured transactions, commercial relationships, and corporate and legislative concerns.

Under the direction of the General Counsel, staff attorneys appear in state and federal trial and appellate courts and before arbitration panels and administrative agencies such as the New York State Department of Labor, the U.S. Environmental Protection Agency, the New York State Department of Transportation and the Federal Transit Administration. General Counsel attorneys draft proposed agency rules and administrative procedures, and pursue enforcement and collection of judgments for fare evasions and parking violations. Staff personnel manage the board agenda, prepare resolutions for consideration by the Board of Commissioners and assist and provide guidance to user departments and business centers on procurement and various other matters impacting the day-to-day and long range operations of NFTA and Metro. The General Counsel also oversees the functions of the Property Group.

PROGRAM AND SERVICE OBJECTIVES

- To provide thorough, timely and effective legal counsel to Authority management, its commissioners and officers.
- To effectively represent the Authority in all disputes, claims, litigation, and administrative proceedings.
- To continue preparation and updating of legal agreements consistent with federal and state requirements and as necessary to support Authority objectives.
- To effectively use outside legal services within budgeted allocations.
- To regularly review pending litigation files and determine reasonable settlement/reserve values.
- To provide contract administration services and guidance to the procurement and user departments involved in specialized procurements.
- To assist management in the updating, promulgation and implementation of various operational guidelines for procurement consistent with the needs of user departments, state and federal funding participants and applicable law.
- To provide legal advice and services to facilitate the acquisition of real property as required to implement project undertakings of the Authority.

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 32 GENERAL COUNSEL
Department 0098 GENERAL COUNSEL BRANCH ADMIN

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 893,075 | 956,373 | 778,285 | 993,227 | 36,854 |
| 515 | EMPLOYEE BENEFITS | 487,245 | 537,419 | 436,910 | 563,178 | 25,759 |
| 571 | CONSULTANTS/OUTSIDE SERVICES | 24,348 | 23,000 | 43,421 | 43,000 | 20,000 |
| 576 | EMPLOYEE TRAVEL | 5,708 | 6,000 | 4,273 | 6,000 | |
| 577 | EMPLOYEE TRAINING | 10 | 2,500 | 1,465 | 2,500 | |
| 578 | POSTAGE | 3,097 | 2,500 | 1,941 | 3,000 | 500 |
| 580 | GENERAL OFFICE | 38,205 | 38,500 | 30,307 | 39,000 | 500 |
| 592 | DIVISION OPERATIONS | 559,331- | 565,384- | 500,446- | 570,159- | 4,775- |
| TOTAL | EXPENSES | 892,357 | 1,000,908 | 796,156 | 1,079,746 | 78,838 |

PROCUREMENT

DESCRIPTION

The Procurement department supports the operation of the NFTA by procuring materials, parts, supplies, equipment, utilities and services in accordance with NFTA Policies and Procedures.

PROGRAM AND SERVICE OBJECTIVES

- To procure goods and services cost effectively in keeping with the Procurement Guidelines, Federal and State requirements, budgetary limits, and departmental requirements.
- To ensure the integrity of the procurement process and to support new standards for materials, equipment and supplies.
- Improve service to customers at all facilities.
- Solicit MWBE and SDVOB participation in procurements. Assist DBE's, MBE's, WBE's and other small businesses to maximize opportunities in their participation in NFTA procurements.
- Issue purchase orders within 24 hours of receipt of purchase requisition.
- Enhance the competitive bidding process.
- Reduce the number of small dollar purchase orders processed via the increased use of the purchasing card.

KEY PERFORMANCE INDICATORS

| | <u>FYE 19 Actual</u> | <u>FYE 20 Original Budget</u> | <u>FYE 20 Current Estimate</u> | <u>FYE 21 Budget</u> |
|---------------------------------|--------------------------|---------------------------------------|--|--------------------------|
| Purchase Orders | 11,500 | 11,000 | 8,500 | 11,100 |
| Dollars of Purchases (000's) | \$62,554 | \$31,000 | \$65,000 | \$65,000 |

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/17/20
Time 18:01

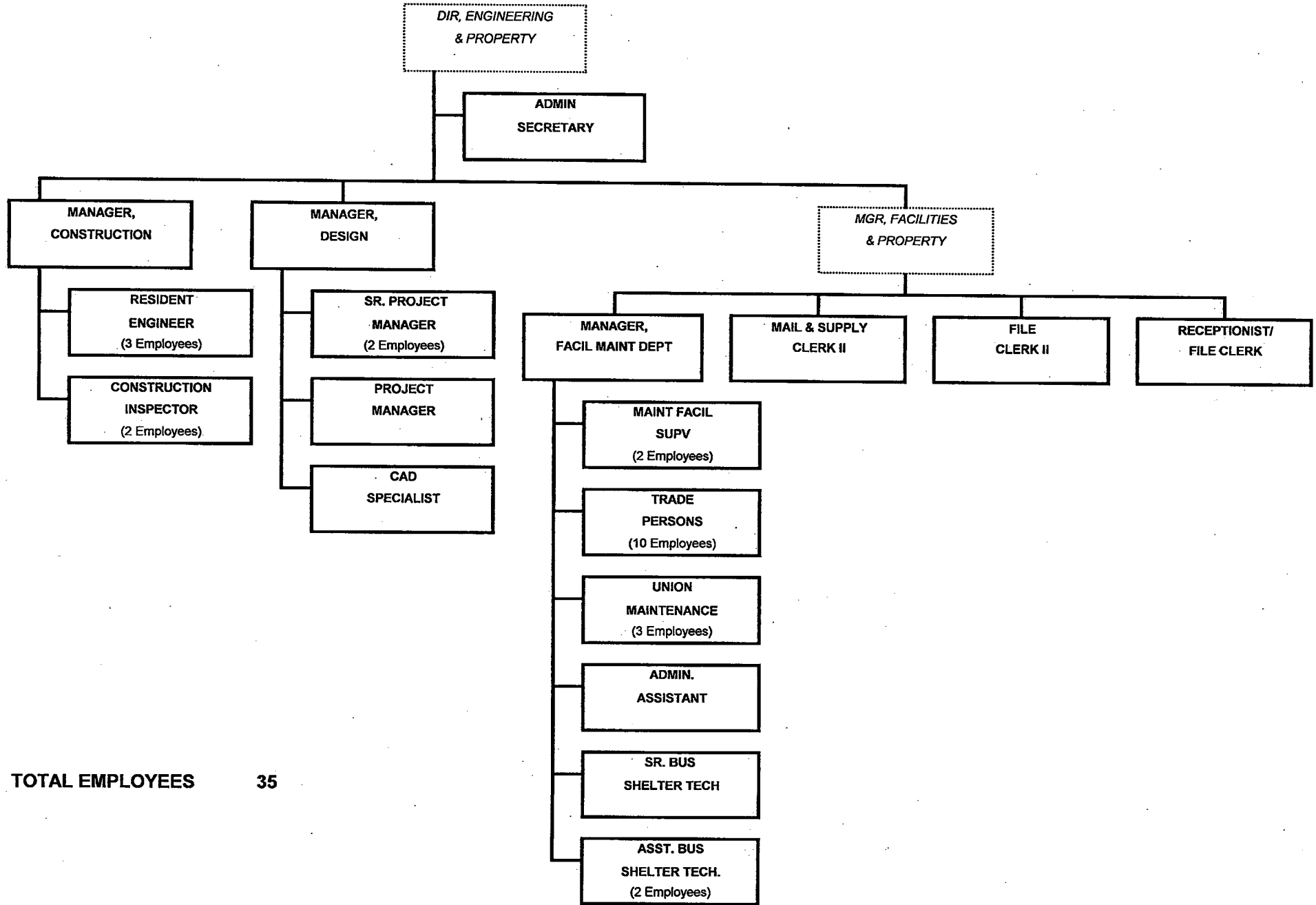
NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 32 GENERAL COUNSEL
Department 0036 GENERAL COUNSEL PROCUREMENT

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 432,991 | 434,651 | 367,859 | 447,822 | 13,171 |
| 515 | EMPLOYEE BENEFITS | 236,775 | 244,112 | 208,958 | 253,777 | 9,665 |
| 575 | PRINTING & ADVERTISING | 4,533 | 3,000 | 3,141 | 4,500 | 1,500 |
| 576 | EMPLOYEE TRAVEL | 1,501 | 4,000 | 1,154 | 5,300 | 1,300 |
| 577 | EMPLOYEE TRAINING | | | 300 | | |
| 578 | POSTAGE | 50 | | 17 | 50 | 50 |
| 580 | GENERAL OFFICE | 1,337 | 3,800 | 996 | 2,500 | 1,300- |
| TOTAL | EXPENSES | 677,187 | 689,563 | 582,425 | 713,949 | 24,386 |

ENGINEERING



TOTAL EMPLOYEES

35

ENGINEERING
2019/20 ANNUAL BUDGET
VS
2020/21 ANNUAL BUDGET

| | FY 18-19 ACTUAL | FY 19-20 BUDGET | FY 20-21 BUDGET | VARIANCE | % |
|---|---------------------------|---------------------------|---------------------------|-------------------------|--------------------|
| OPERATING EXPENSES (Excl. Depr.) | | | | | |
| Personnel Services | 4,272,939 | 4,518,990 | 4,656,975 | 137,985 | 3.1% |
| Maintenance & Repairs | 81,359 | 86,550 | 86,550 | 0 | 0.0% |
| Utilities | 59,281 | 64,804 | 65,204 | 400 | 0.6% |
| Insurance & Injuries | 1,484 | 1,587 | 1,687 | 100 | 6.3% |
| Safety & Security | 0 | 0 | 0 | 0 | n/a |
| General Business/Other | 1,614,840 | 1,591,586 | 1,693,459 | 101,873 | 6.4% |
| Costs Transferred to Capital Projects | (1,575,373) | (1,491,011) | (1,738,100) | (247,089) | 16.6% |
| Inter Division Reimbursement | <u>(2,179,101)</u> | <u>(2,430,211)</u> | <u>(2,275,891)</u> | <u>154,320</u> | <u>-6.4%</u> |
| TOTAL OPERATING EXPENSES | <u>2,275,429</u> | <u>2,342,295</u> | <u>2,489,884</u> | <u>147,589</u> | <u>6.3%</u> |
| OPERATING INCOME/(LOSS) | (2,275,429) | (2,342,295) | (2,489,884) | (147,589) | 6.3% |
| NON-OPERATING ITEMS | | | | | |
| Debt Service - Noresco | <u>(2,793)</u> | <u>(2,793)</u> | <u>(2,793)</u> | <u>0</u> | <u>0.0%</u> |
| TOTAL NON-OPERATING ITEMS | (2,793) | (2,793) | (2,793) | 0 | 0.0% |
| NET INCOME/(LOSS) | <u>(2,278,222)</u> | <u>(2,345,088)</u> | <u>(2,492,677)</u> | <u>(147,589)</u> | <u>6.3%</u> |
| LESS: DIRECT CAPITAL | <u>15,846</u> | <u>32,000</u> | <u>44,000</u> | <u>12,000</u> | <u>37.5%</u> |
| NET SURPLUS/(DEFICIT) | <u>(2,294,068)</u> | <u>(2,377,088)</u> | <u>(2,536,677)</u> | <u>(159,589)</u> | <u>6.7%</u> |

ENGINEERING, PROPERTY, AND FACILITIES

DESCRIPTION

The Department is responsible for the management and administration of the Engineering, Property, and Facilities Branch. The Branch includes the Design, Construction, Property, and Facilities Maintenance. The department interacts with other support service branches to ensure consistency with the goals and objectives of the NFTA Business Centers.

The Engineering Department consists of the Design and Construction Departments. They provide for the implementation of capital projects designated by the Business Centers.

In June of 2015, The Engineering Branch was assigned responsibility for the following departments:

Facilities Maintenance Department (FMD): This department provides maintenance and repair services for NFTA facilities consistent with the goals and objectives of the Business Centers. The scope of maintenance and repair responsibility includes: plumbing, painting, electrical, HVAC, etc. authority wide. The FMD is also responsible for the maintenance of approximately 284 bus shelters.

Property: This department provides property management, real estate, and land planning and development services for the NFTA.

Facilities: This department provides maintenance services for various NFTA facilities - transportation Centers, 1404 Main Street, OCC, 485 Cayuga, and 247 Cayuga.

Rail – Facilities: This department provides maintenance services for the LRRT mall and underground stations.

PROGRAM AND SERVICE OBJECTIVES

- Provide cost effective project management including engineering design, design support, construction monitoring, and inspection.
- Manage the Property Department, including property leases, real estate services, and land planning.
- Manage the Facilities Maintenance Department (FMD) to provide maintenance and repair services to NFTA facilities consistent with the goals and objectives of the Business Centers.
- Manage the Facilities Department services for the transportation centers and various other NFTA facilities to provide functional, safe, and clean facilities.
- Manage the Rail-Facilities Department services for the LRRT mall and underground stations to provide functional, safe, and clean stations.
- Implement the NFIA Airport Improvement Program projects.
- Implement the BNIA Airport Improvement Program projects.
- Implement Metro and LRRT Capital Program.
- Implement Property Capital Program.

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/17/20
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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 33 ENGINEERING
Department 0098 BRANCH ADMINISTRATION

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 288,879 | 276,309 | 244,810 | 288,357 | 12,048 |
| 515 | EMPLOYEE BENEFITS | 148,818 | 155,137 | 132,015 | 161,994 | 6,857 |
| 524 | AUTOMOTIVE | 13,740 | 11,000 | 11,079 | 11,000 | |
| 534 | TELEPHONE | 132 | 350 | 178 | 350 | |
| 575 | PRINTING & ADVERTISING | 1,267 | 5,650 | | 5,000 | 650- |
| 576 | EMPLOYEE TRAVEL | | 450 | | 450 | |
| 577 | EMPLOYEE TRAINING | | 450 | | 450 | |
| 578 | POSTAGE | 138 | | 40 | | |
| 580 | GENERAL OFFICE | 32,288 | 46,625 | 22,953 | 38,800 | 7,825- |
| 591 | PROJECTS | 78,760- | 107,000- | 39,558- | 47,300- | 59,700 |
| 592 | DIVISION OPERATIONS | 52,097- | 64,200- | 44,837- | 42,800- | 21,400 |
| TOTAL | EXPENSES | 354,405 | 324,771 | 326,680 | 416,301 | 91,530 |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 33 ENGINEERING
Department 0071 BUS SHELTER MAINTENANCE

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|----------------|---------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 146,237 | 146,535 | 128,178 | 154,849 | 8,314 |
| 515 | EMPLOYEE BENEFITS | 76,362 | 80,592 | 70,241 | 86,041 | 5,449 |
| 592 | DIVISION OPERATIONS | 222,599- | 227,127- | 198,419- | 240,890- | 13,763- |
| TOTAL EXPENSES | | | | | | |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Company 2 Niagara Frontier Transit Metro
Division 33 SHELTERS
Department 0071 BUS SHELTER MAINTENANCE

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------------------------------------|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 520 0401 | Bus Shelter Truck Mainten | 6,495 | 3,000 | 3,559 | 3,000 | |
| 520 0402 | Bus Shelter Truck Fuel | 5,702 | 11,550 | 4,957 | 11,550 | |
| ----- MAINTENANCE AND REPAIRS | | 12,197 | 14,550 | 8,516 | 14,550 | |
| 531 0222 | Utilities Expense | 15,144 | | 12,037 | | |
| 531 9998 | Budget | | 16,983 | | 16,983 | |
| ----- ELECTRIC POWER | | 15,144 | 16,983 | 12,037 | 16,983 | |
| 534 0222 | Utilities Expense | 751 | | 774 | | |
| ----- TELEPHONE | | 751 | | 774 | | |
| 571 0014 | Management Fees | 49,784 | 95,000 | 58,039 | 95,000 | |
| 571 0403 | Bus Shelter Maintenance S | 276,306 | 227,127 | 297,095 | 240,890 | 13,763 |
| 571 0404 | Bus Shelter Maintenance E | 58,407 | 130,000 | 5,511 | 130,000 | |
| ----- CONSULTANTS/OUTSIDE SERVICES | | 384,497 | 452,127 | 360,645 | 465,890 | 13,763 |
| ----- TOTAL EXPENSES | | 412,589 | 483,660 | 381,972 | 497,423 | 13,763 |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 33 ENGINEERING
Department 0075

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 133,747 | 130,762 | 116,952 | 138,267 | 7,505 |
| 515 | EMPLOYEE BENEFITS | 70,819 | 73,636 | 66,517 | 78,565 | 4,929 |
| 524 | AUTOMOTIVE | 4,048 | 1,500 | 944 | 1,500 | |
| 526 | JANITORIAL AND LAUNDRY | | 500 | | 500 | |
| 531 | ELECTRIC POWER | 3,165 | 3,772 | 2,052 | 3,772 | |
| 532 | GAS | 2,671 | 2,650 | 1,449 | 2,650 | |
| 533 | WATER | 216 | 20 | 174 | 20 | |
| 534 | TELEPHONE | 19,677 | 19,000 | 16,228 | 19,000 | |
| 572 | RENT EXPENSE | 1,153,239 | 1,025,000 | 723,792 | 1,121,085 | 96,085 |
| 578 | POSTAGE | 100 | | 140 | | |
| 580 | GENERAL OFFICE | 14,916 | 17,100 | 12,069 | 17,100 | |
| TOTAL | EXPENSES | 1,402,598 | 1,273,940 | 940,317 | 1,382,459 | 108,519 |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 33 ENGINEERING
Department 0076 FACILITIES MAINTENANCE

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|----------------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 1,066,042 | 1,116,542 | 813,606 | 1,087,975 | 28,567- |
| 515 | EMPLOYEE BENEFITS | 567,756 | 617,215 | 450,584 | 606,376 | 10,839- |
| 520 | MAINTENANCE AND REPAIRS | 23,462 | 30,000 | 14,853 | 30,000 | |
| 524 | AUTOMOTIVE | 26,792 | 25,000 | 11,483 | 25,000 | |
| 526 | JANITORIAL AND LAUNDRY | 688 | 3,000 | 964 | 3,000 | |
| 527 | ENVIRONMENTAL | 428 | 1,000 | | 1,000 | |
| 531 | ELECTRIC POWER | 5,751 | 6,855 | 3,729 | 6,855 | |
| 532 | GAS | 4,854 | 4,975 | 2,633 | 4,975 | |
| 533 | WATER | 1,950 | 1,409 | 1,567 | 1,409 | |
| 534 | TELEPHONE | 3,147 | 7,290 | 2,930 | 7,290 | |
| 541 | INSURANCE | 1,483 | 1,587 | 1,239 | 1,687 | 100 |
| 571 | CONSULTANTS/OUTSIDE SERVICES | 618 | 750 | 1,459 | 750 | |
| 577 | EMPLOYEE TRAINING | 2,596 | 1,000 | 1,375 | 1,000 | |
| 578 | POSTAGE | 1 | | | | |
| 580 | GENERAL OFFICE | 1,862 | 7,884 | 1,640 | 7,884 | |
| 592 | DIVISION OPERATIONS | 1,707,430- | 1,824,507- | 1,308,062- | 1,785,201- | 39,306 |
| TOTAL EXPENSES | | | | | | |

DESIGN DEPARTMENT

DESCRIPTION

The Design Department provides and manages design development of capital projects and studies consistent with the goals and objectives of the NFTA Business Centers. The services include the establishment of Authority design objectives, criteria and standards, ensuring that project designs comply with building code regulations, and development of project scopes and budgets. In addition, the department prepares cost estimates, capital and planning budgets, reports, and studies. The department also reviews and approves contractor shop drawings, requests for tenant modifications, and private development plans and specifications. The management of consultants includes initiating and concluding the selection process, reviewing and approving payments, and contract closeout.

The Design Department is instrumental in development of the Authority-wide Five-Year Capital Plan, FAA Airport Improvement Programs, FTA & FAA quarterly reports, FTA semi-annual project reviews, managing with the Business Centers the; DL&W Station, BNIA Aircraft Deicing Containment Facility Expansion, LRRT Fastener & Pad Replacement and LRRT Catenary Replacement projects.

Other services provided include technical advice and information to Business Center staff for non-capital and maintenance work. Also included is NFTA coordination with the City of Buffalo Traffic on Main Street.

PROGRAM AND SERVICE OBJECTIVES

- Initiate implementation of capital projects in a safe, cost conscience, and time effective manner.
- Management of design projects to comply with grantor requirements which results in full cost reimbursement from the appropriate funding agencies.
- Each capital project is assigned an implementation schedule with milestone dates and cashflow projections. The actual costs, cashflows, and milestone dates are monitored to assess overall performance of consultants and contractors.
- Provide oversight for Authority Wide radio system.
- Prepare, issue, and manage the reports and plans mandated for Executive Order 88.

KEY PERFORMANCE INDICATORS

| | FYE 18 <u>Actual</u> | FYE 19 <u>Original Budget</u> | FYE 19 <u>Current Estimate</u> | FYE 20 <u>Budget Estimated</u> |
|--|-------------------------|--------------------------------------|---------------------------------------|---------------------------------------|
| Number of capital projects requested by Business Centers | 28 | 26 | 33 | 26 |
| Total dollar value of projects requested by Business Centers (000's) | \$161,025 | \$101,703 | \$144,177 | \$95,492 |
| Percent of projects which the design costs were within acceptable industry standards (As a % of construction cost) | 100% | 100% | 100% | N/A |
| Percentage of projects designed on schedule | 100% | 100% | 100% | N/A |
| Percentage of staff salaries charged to projects/Business Centers | 89.9% | 88.2% | 89.8% | N/A |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 33 ENGINEERING
Department 0070 DESIGN

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 471,387 | 509,819 | 405,244 | 498,282 | 11,537- |
| 515 | EMPLOYEE BENEFITS | 255,990 | 286,435 | 228,458 | 281,552 | 4,883- |
| 520 | MAINTENANCE AND REPAIRS | | | 1,218 | | |
| 534 | TELEPHONE | 434 | | 365 | | |
| 571 | CONSULTANTS/OUTSIDE SERVICES | 19,026 | 20,000 | 3,694 | 20,000 | |
| 577 | EMPLOYEE TRAINING | 2,248 | 9,500 | 3,083 | 9,500 | |
| 591 | PROJECTS | 521,478- | 432,733- | 415,622- | 513,100- | 80,367- |
| 592 | DIVISION OPERATIONS | 128,163- | 236,036- | 133,061- | 167,500- | 68,536 |
| TOTAL | EXPENSES | 99,444 | 156,985 | 93,379 | 128,734 | 28,251- |

CONSTRUCTION DEPARTMENT

DESCRIPTION

The Construction Department is responsible for construction management of all capital improvement projects. The department ensures that projects are constructed and completed within budget and schedule consistent with the goals and objectives of the NFTA Business Centers. The Construction Department also manages Professional Services Contracts. The primary purpose of the department is to assure compliance with contract documents and to ensure full reimbursement of all grant eligible costs from funding agencies.

Liaison with Federal and State funding agencies and various other jurisdictional agencies and public and private utilities, Authority tenants, and adjacent property and business owners is required.

The department also provides coordination between contractors and all other Authority Support Service branches including assisting with implementation of the BNIA Baggage Claim Expansion, BNIA Remain Over Night, Escalator Replacements, Elevator Controller Replacements, DL&W Station and the Metro Fare Collection System Upgrade projects.

Other services provided include management of non-capital airport APM projects, technical advice, and information to Business Center staff for non-capital and maintenance work. In addition, the department provides coordination between NFTA and the City of Buffalo Traffic on Main Street Projects.

PROGRAM AND SERVICE OBJECTIVES

- Provide cost effective construction monitoring/management services consistent with the requirements of the Business Centers (i.e., scope, budget, schedule, and coordination).
- Ensure contract compliance and monitor project quality control.
- Management of construction projects to comply with grantor requirements which results in full cost reimbursement from the appropriate funding agencies.
- Ensure that the costs of inspection/management services are within acceptable industry standards.
- Ensure contract and project closeouts in a timely manner.

KEY PERFORMANCE INDICATORS

| | FYE 18 <u>Actual</u> | FYE 19 <u>Original Budget</u> | FYE 19 <u>Current Estimate</u> | FYE 20 <u>Budget Estimated</u> |
|--|-------------------------|--------------------------------------|---------------------------------------|---------------------------------------|
| Number of projects under construction | 28 | 22 | 26 | 27 |
| Value of projects under construction (000's) | \$164,830 | \$184,793 | \$219,248 | \$261,029 |
| Percent of projects completed on time | 100% | 100% | 100% | N/A |
| Percent of projects completed within budget | 100% | 100% | 100% | N/A |
| Percent of projects completed with a total change order amount within acceptable industry standards | 100% | 100% | 100% | N/A |
| Percent of projects which receive full reimbursement from appropriate funding agencies | 100% | 100% | 100% | N/A |
| Total dollar value of non-reimbursement | \$0 | \$0 | \$0 | N/A |
| Percent of projects that exceed acceptable industry standards for cost of providing construction inspection services | 0% | 0% | 0% | N/A |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 1 Niagara Frontier Transportation Authority
Division 33 ENGINEERING
Department 0078 CONSTRUCTION

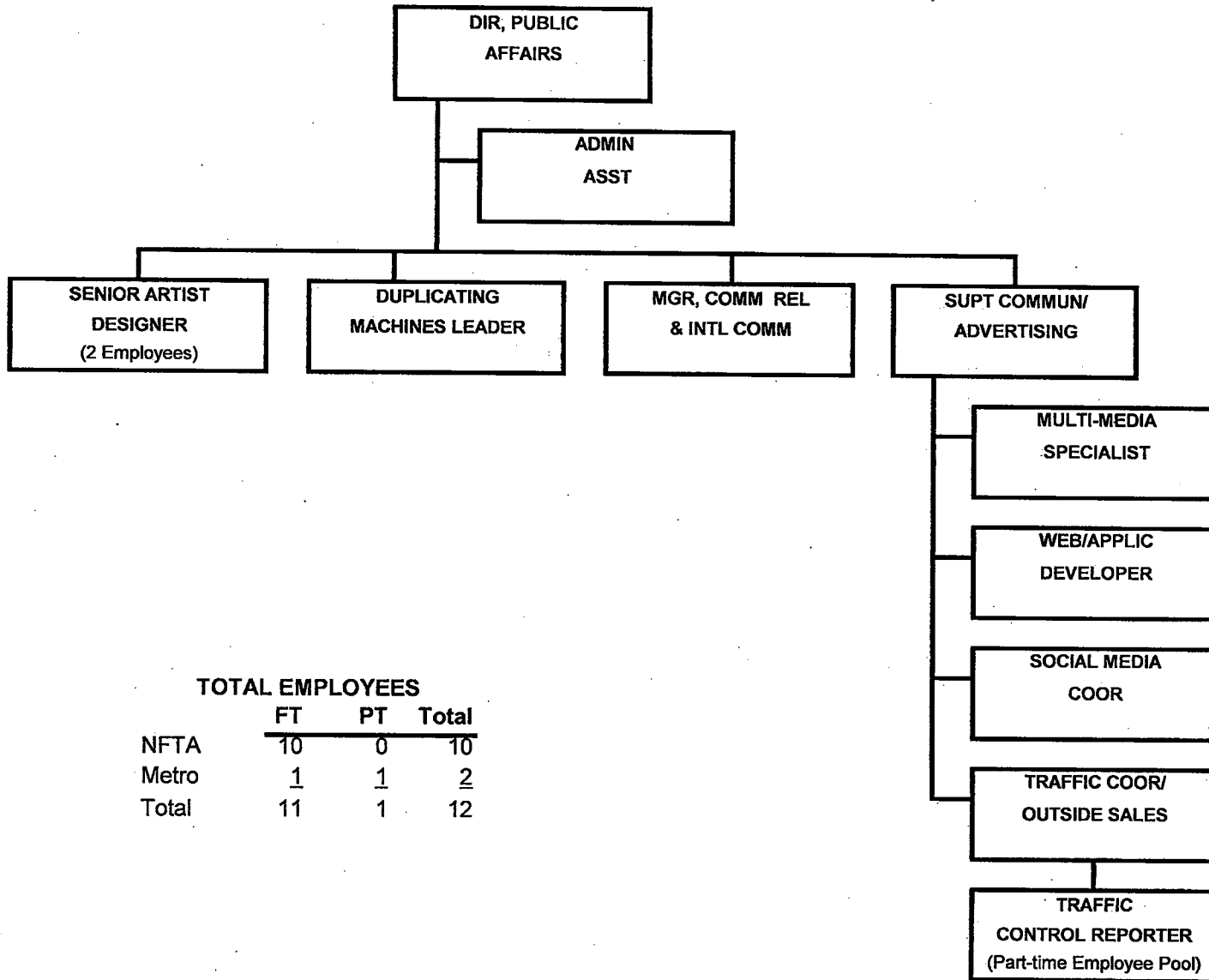
| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 740,002 | 783,265 | 659,430 | 908,202 | 124,937 |
| 515 | EMPLOYEE BENEFITS | 306,874 | 342,743 | 293,005 | 366,515 | 23,772 |
| 534 | TELEPHONE | 1,385 | 1,500 | 1,402 | 1,900 | 400 |
| 571 | CONSULTANTS/OUTSIDE SERVICES | 65 | | | | |
| 577 | EMPLOYEE TRAINING | | 2,250 | | 2,750 | 500 |
| 580 | GENERAL OFFICE | 1,973 | 2,800 | 2,035 | 2,800 | |
| 591 | PROJECTS | 975,134- | 951,278- | 917,383- | 1,177,700- | 226,422- |
| 592 | DIVISION OPERATIONS | 68,791- | 78,341- | 40,419- | 39,500- | 38,841 |
| TOTAL | EXPENSES | 6,374 | 102,939 | 1,930- | 64,967 | 37,972- |

ENGINEERING

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE | ACTUAL FROM 4/1/19 THROUGH | TOTAL FORECAST SPENDING | FISCAL YEAR | FISCAL YEAR | FISCAL YEAR | FISCAL YEAR | FISCAL YEAR | OUT YEARS |
|----------------------------------|----------------|---------|----------|-------------|----------------------|------------------------|----------------------------|-------------------------|-------------|-------------|-------------|-------------|-------------|-----------|
| | | | | | | ACTUAL THROUGH 3/31/19 | THROUGH 8/2/19 | 8/3/19-3/31/20 | 2020/2021 | 2021/2022 | 2022/2023 | 2023/2024 | 2024/2025 | |
| CONSTRUCTION VEHICLE REPLACEMENT | - | 2 | NR | NFTA | \$140,000 | \$0 | \$17,000 | | \$18,000 | \$19,000 | \$20,000 | \$21,000 | \$22,000 | \$23,000 |
| AUTHORITY-WIDE EXECUTIVE 88 | 2-3421 | M | M | NFTA | \$185,731 | \$59,731 | \$0 | \$15,000 | \$16,000 | \$17,000 | \$18,000 | \$19,000 | \$20,000 | \$21,000 |
| SURVEYING EQUIPMENT | - | 1 | NR | NFTA | \$10,000 | \$0 | \$0 | \$0 | \$10,000 | \$0 | \$0 | \$0 | \$0 | \$0 |

NFTA \$335,731 \$59,731 \$17,000 \$16,000 \$44,000 \$36,000 \$38,000 \$40,000 \$42,000 \$44,000

PUBLIC AFFAIRS



TOTAL EMPLOYEES

| | FT | PT | Total |
|-------|----|----|-------|
| NFTA | 10 | 0 | 10 |
| Metro | 1 | 1 | 2 |
| Total | 11 | 1 | 12 |

PUBLIC AFFAIRS
2019/20 ANNUAL BUDGET
VS
2020/21 ANNUAL BUDGET

| | FY 18-19 ACTUAL | FY 19-20 BUDGET | FY 20-21 BUDGET | VARIANCE | % |
|---|----------------------------|----------------------------|----------------------------|-------------------------|---------------------|
| OPERATING EXPENSES (Excl. Depr.) | | | | | |
| Personnel Services | 1,225,013 | 1,241,938 | 1,326,530 | 84,592 | 6.8% |
| Maintenance & Repairs | 0 | 0 | 0 | 0 | n/a |
| Utilities | 1,294 | 1,400 | 1,308 | (92) | -6.6% |
| Insurance & Injuries | 0 | 0 | 0 | 0 | n/a |
| Safety & Security | 0 | 0 | 0 | 0 | n/a |
| General Business/Other | 57,046 | 63,590 | 142,912 | 79,322 | 124.7% |
| Costs Transferred to Capital Projects | 0 | 0 | 0 | 0 | n/a |
| Inter Division Reimbursement | <u>(16,612)</u> | <u>(24,120)</u> | <u>(26,715)</u> | <u>(2,595)</u> | <u>10.8%</u> |
| TOTAL OPERATING EXPENSES | <u>1,266,741</u> | <u>1,282,808</u> | <u>1,444,035</u> | <u>161,227</u> | <u>12.6%</u> |
| OPERATING INCOME/(LOSS) | (1,266,741) | (1,282,808) | (1,444,035) | (161,227) | 12.6% |
| LESS: DIRECT CAPITAL | <u>17,995</u> | <u>0</u> | <u>7,295</u> | <u>7,295</u> | <u>n/a</u> |
| NET SURPLUS/(DEFICIT) | <u>(1,284,736)</u> | <u>(1,282,808)</u> | <u>(1,451,330)</u> | <u>(168,522)</u> | <u>13.1%</u> |

PUBLIC AFFAIRS

DESCRIPTION

The Public Affairs Department provides strategic direction and implementation for all internal, external communications and marketing. This strategy is aimed at increasing public understanding, interest, awareness and support of the NFTA's organizational objectives and achievements. The Department also provides Marketing strategic development with the objective of revenue generation. The Director of Public Affairs acts as the Public Information Officer for the authority. Public Affairs is responsible for the dissemination of pertinent, timely and vital information to the media, the community and within the authority. This is accomplished by working with members of the media for various requests for interviews and information. We also provide proactive earned media through communication campaigns to increase the awareness of the NFTA's public transportation services, generate revenues, promote a positive corporate image and by posting the authority's electronic informational news stories online for employees and community stakeholders.

The department identifies tactics, which elevate the profile and reputation of the NFTA. Public Affairs works with various departments to achieve business goals and objectives, which include, but are not limited to increasing positive publicity, social media enhancement, employee recruitment, education around new projects. The team is also responsible for the development and execution for a crisis communication plan.

The public affairs department is responsible for the preparation, design and production of all collateral and marketing support materials used by various departments within the NFTA. The in-house print and sign departments produce most of the materials and aids in the production of signage used throughout the authority. Most signage work involves bus stop additions, vehicle detailing, bus shelter advertising, Metro Rail station signage, replacements and modifications. The print department produces all the Metro bus schedules, among other numerous support materials. The public affairs department also coordinates Metro's College/University Unlimited Ride program and provides critical communications support for the Authority's key initiatives.

PROGRAM AND SERVICE OBJECTIVES

- Develop, manage, organize and implement the NFTA's community communication efforts to effectively achieve strategic goals.
- Proactively reach out to media outlets to promote various NFTA community efforts and business initiatives and new services.
- Provide best in class responsive and transparent media relations that positions the authority in a favorable light to the public.
- Prepare and develop digital communication strategy to best position the NFTA for the future.
- Provide communication/marketing strategy and services to all business centers within the authority.
- Prepare and produce all Metro timetables, route maps, updating service information with quarterly changes.
- Maintain a consistent identity and brand for the NFTA.
- Continue to improve the effectiveness of the public relations programs using established public relations practices and techniques.
- Gain support from the Buffalo Niagara region for NFTA's public transportation initiatives through participation in various community events and activities.
- Communicate NFTA operational policies and changes.
- Author articles and take photos for NFTA's in-house online newsletter, "Elements" as a means of informing NFTA associates, community stakeholders and the region in general about happenings within the authority.
- Maintain and update the NFTA's various websites.
- Coordinate the live broadcast of authority meetings to the public via the Internet.

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Company 1 Niagara Frontier Transportation Authority
Division 36 MARKETING AND REVENUE DEVOLP.
Department 0098 BRANCH ADMINISTRATION

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 591,054 | 584,684 | 518,580 | 646,614 | 61,930 |
| 515 | EMPLOYEE BENEFITS | 309,084 | 329,253 | 283,916 | 347,664 | 18,411 |
| 534 | TELEPHONE | 1,294 | 1,400 | 992 | 1,308 | 92- |
| 571 | CONSULTANTS/OUTSIDE SERVICES | | | 6,395 | 75,000 | 75,000 |
| 575 | PRINTING & ADVERTISING | 5,055 | 6,640 | 5,375 | 5,200 | 1,440- |
| 576 | EMPLOYEE TRAVEL | 1,342 | 200 | 29 | 1,500 | 1,300 |
| 577 | EMPLOYEE TRAINING | 5,625 | 6,500 | | 6,500 | |
| 578 | POSTAGE | 86 | 50 | 12 | 100 | 50 |
| 580 | GENERAL OFFICE | 6,560 | 7,500 | 6,545 | 10,987 | 3,487 |
| TOTAL | EXPENSES | 920,100 | 936,227 | 821,844 | 1,094,873 | 158,646 |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 36 MARKETING AND REVENUE DEVOLP.
Department 0045 BUSINESS DEVELOPMENT

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|-----------------------|------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 125,949 | 124,066 | 103,941 | 126,606 | 2,540 |
| 515 | EMPLOYEE BENEFITS | 68,737 | 69,552 | 59,347 | 72,165 | 2,613 |
| 575 | PRINTING & ADVERTISING | 14,452 | 11,800 | 18,393 | 14,000 | 2,200 |
| 576 | EMPLOYEE TRAVEL | | 400 | | | 400- |
| 580 | GENERAL OFFICE | | | | 4,550 | 4,550 |
| TOTAL EXPENSES | | 209,138 | 205,818 | 181,681 | 217,321 | 11,503 |

Bdg Wrk-Full Account No Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Company 2
Division 36
Department 0043
Niagara Frontier Transit Metro
MARKETING AND REVENUE DEVELOP
PRINT SHOP

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|------------------------------|----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 514 0101 | Vacation Pay | 5,219 | | 5,590 | | |
| 514 0102 | Birthday & Anniversary Pay | 406 | | | | |
| 514 0104 | Personal Leave Pay | 434 | | 357 | | |
| 514 0105 | Holiday Pay | 1,726 | | 1,760 | | |
| 514 0111 | Paid Lunch Pay | 5,535 | | 4,701 | | |
| 514 0112 | Attendance/Sick Leave Inc | 1,200 | 1,199 | 1,000 | 1,200 | 1 |
| 514 0116 | Vacation, Sick PL Buy Back | | 1,800 | 1,035 | | 1,800- |
| 514 0172 | Business Development | 15,937 | | 14,037 | | |
| 514 0365 | Stationary | 38,616 | | 33,073 | | |
| 514 9700 | Contract Bonus | | | | 707 | 707 |
| 514 9998 | Budget | | 67,841 | | 69,018 | 1,177 |
| ----- | | | | | | |
| GEN & ADMIN SALARY & WAGES | | 69,073 | 70,840 | 61,553 | 70,925 | 85 |
| ----- | | | | | | |
| 515 9998 | Budget | 61,111 | 63,543 | 54,745 | 62,556 | 987- |
| ----- | | | | | | |
| EMPLOYEE BENEFITS | | 61,111 | 63,543 | 54,745 | 62,556 | 987- |
| ----- | | | | | | |
| 571 0363 | Machine Rental & Repair | 5,829 | 4,500 | 316 | 3,075 | 1,425- |
| ----- | | | | | | |
| CONSULTANTS/OUTSIDE SERVICES | | 5,829 | 4,500 | 316 | 3,075 | 1,425- |
| ----- | | | | | | |
| 580 0361 | General Office | 3,046 | 6,000 | 5,491 | 6,000 | |
| 580 0365 | Stationary | 15,049 | 20,000 | 13,381 | 16,000 | 4,000- |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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Budget Work Detail Report - Fiscal Year 2020-21

Company 2
Division 36
Department 0043
Niagara Frontier Transit Metro
MARKETING AND REVENUE DEVELOP
PRINT SHOP

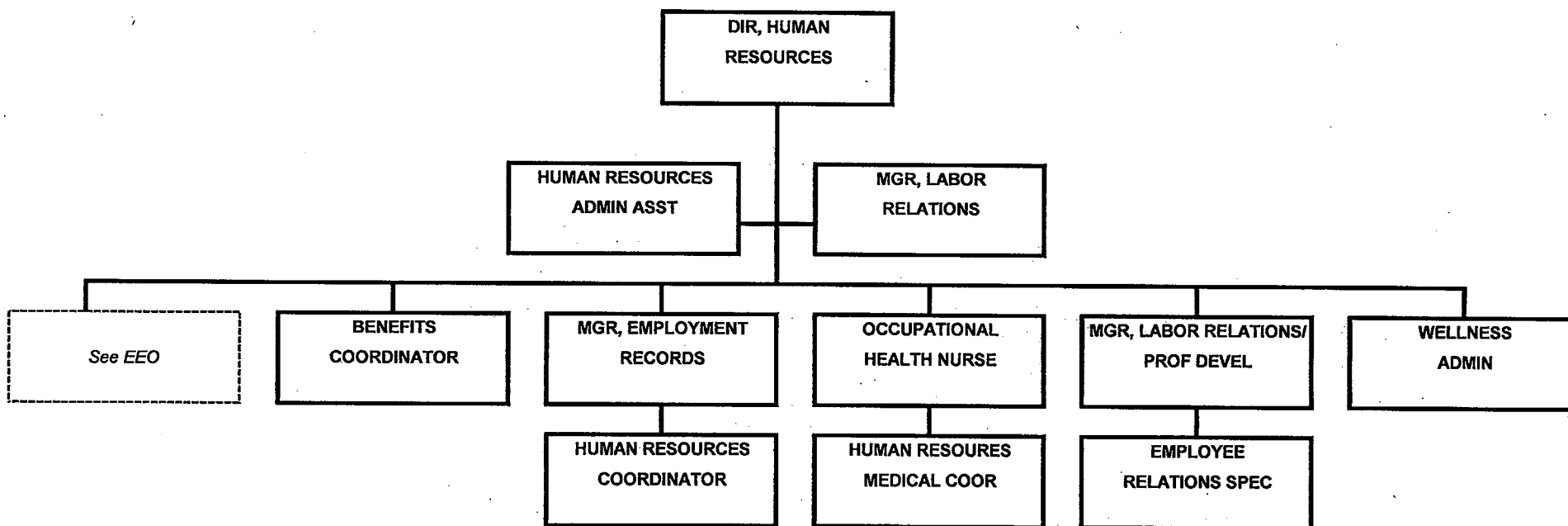
| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------------------|--------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| ----- | | | | | | |
| GENERAL OFFICE | | 18,095 | 26,000 | 18,872 | 22,000 | 4,000- |
| ----- | | | | | | |
| 592 0510 | Rail Overhead - Salary | 12,545- | 18,935- | 9,517- | 22,452- | 3,517- |
| 592 0512 | Rail Overhead - Expenses | 4,067- | 5,185- | 2,975- | 4,263- | 922 |
| ----- | | | | | | |
| DIVISION OPERATIONS | | 16,612- | 24,120- | 12,492- | 26,715- | 2,595- |
| ----- | | | | | | |
| TOTAL EXPENSES | | 137,496 | 140,763 | 122,994 | 131,841 | 8,922- |
| ----- | | | | | | |

PUBLIC AFFAIRS

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/3/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS |
|-----------------------|----------------|---------|----------|-------------|----------------------|-------------------------------------|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------|
| PUBLIC AFFAIRS | | | | | | | | | | | | | | |
| ENHANCED MOBILITY APP | 2-1238 | | | NFTA | \$15,000 | \$0 | \$0 | \$15,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | ADF | \$15,000 | \$0 | \$0 | \$15,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | TOTAL | \$30,000 | \$0 | \$0 | \$30,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GRAPHICS - PLOTTER | - | 1 | NR | NFTA | \$7,295 | \$0 | \$0 | \$0 | \$7,295 | \$0 | \$0 | \$0 | \$0 | |

| | | | | | | | | | | | |
|-------|----------|-----|-----|----------|---------|-----|-----|-----|-----|-----|-----|
| NFTA | \$22,295 | \$0 | \$0 | \$15,000 | \$7,285 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ADF | \$15,000 | \$0 | \$0 | \$15,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL | \$37,295 | \$0 | \$0 | \$30,000 | \$7,295 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

HUMAN RESOURCES



TOTAL EMPLOYEES 11

HUMAN RESOURCES

2019/20 ANNUAL BUDGET

VS

2020/21 ANNUAL BUDGET

| | FY 18-19 ACTUAL | FY 19-20 BUDGET | FY 20-21 BUDGET | VARIANCE | % |
|---|---------------------------|---------------------------|---------------------------|-------------------------|--------------------|
| OPERATING EXPENSES (Excl. Depr.) | | | | | |
| Personnel Services | 907,315 | 1,129,811 | 1,236,866 | 107,055 | 9.5% |
| Maintenance & Repairs | 0 | 0 | 0 | 0 | n/a |
| Utilities | 0 | 0 | 0 | 0 | n/a |
| Insurance & Injuries | 0 | 0 | 0 | 0 | n/a |
| Safety & Security | 0 | 0 | 0 | 0 | n/a |
| General Business/Other | 782,526 | 713,081 | 718,627 | 5,546 | 0.8% |
| Costs Transferred to Capital Projects | 0 | 0 | 0 | 0 | n/a |
| Inter Division Reimbursement | <u>(256,734)</u> | <u>(216,187)</u> | <u>(224,206)</u> | <u>(8,019)</u> | <u>3.7%</u> |
| TOTAL OPERATING EXPENSES | <u>1,433,107</u> | <u>1,626,705</u> | <u>1,731,287</u> | <u>104,582</u> | <u>6.4%</u> |
| OPERATING INCOME/(LOSS) | (1,433,107) | (1,626,705) | (1,731,287) | (104,582) | 6.4% |
| LESS: DIRECT CAPITAL | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>n/a</u> |
| NET SURPLUS/(DEFICIT) | <u>(1,433,107)</u> | <u>(1,626,705)</u> | <u>(1,731,287)</u> | <u>(104,582)</u> | <u>6.4%</u> |

HUMAN RESOURCES

DESCRIPTION

The branch is responsible for developing integrated human resource programs that provide cost effective benefits, effective and diversified staffing, positive employee climate, training opportunities, and compensation programs that motivate and reward performance. Provides services related to labor relations including negotiating collective bargaining agreements, investigating and resolving grievances, participating in arbitrations, PERB and other legal proceedings, and coordinating and participating in all labor-management activities. Administers programs in conjunction with Federal Regulations governing drug and alcohol testing, and medical certification in accordance with Motor Vehicle and Traffic Laws.

KEY PERFORMANCE INDICATORS

| | <u>FYE 18 Actual</u> | <u>FYE 19 Original Budget</u> | <u>FYE 19 Current Estimate</u> | <u>FYE 20 Budget</u> |
|----------------------------|--------------------------|---------------------------------------|--|--------------------------|
| Labor contracts negotiated | 13 | 13 | 13 | 12 |

PROGRAM AND SERVICE OBJECTIVES

- Implement programs/initiatives that provide cost effective benefits, effective staffing, personnel development, diversity and training.
- Develop positive union/management relationships that encourage mutual respect and common approaches to labor and business issues.
- Successfully conclude labor contract negotiations within established bargaining parameters and in a timely manner.
- Review existing benefit plans for effectiveness and appropriate cost/benefit relationships.
- Develop and obtain Board approval on bargaining strategy for contract negotiations.
- Develop with business directors, organization plans that minimize costs while upgrading talent by promotion, replacement and external recruiting.

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 38 HUMAN RESOURCES
Department 0098 BRANCH ADMINISTRATION

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 593,714 | 725,576 | 575,594 | 791,491 | 65,915 |
| 515 | EMPLOYEE BENEFITS | 313,598 | 404,235 | 306,302 | 445,375 | 41,140 |
| 571 | CONSULTANTS/OUTSIDE SERVICES | 400,124 | 425,600 | 256,834 | 425,600 | |
| 575 | PRINTING & ADVERTISING | | | 952 | | |
| 576 | EMPLOYEE TRAVEL | 627 | 1,500 | 210 | 1,500 | |
| 577 | EMPLOYEE TRAINING | 1,846 | 1,000 | 3,785 | 1,000 | |
| 578 | POSTAGE | 4,684 | 5,100 | 3,200 | 5,100 | |
| 580 | GENERAL OFFICE | 26,814 | 33,643 | 28,637 | 33,643 | |
| 589 | OTHER OPERATING EXPENSES | 7,611 | 9,300 | | 9,300 | |
| 591 | PROJECTS | | | 2,234- | | |
| 592 | DIVISION OPERATIONS | 198,796- | 177,438- | 219,564- | 182,984- | 5,546- |
| TOTAL | EXPENSES | 1,150,222 | 1,428,516 | 953,716 | 1,530,025 | 101,509 |

Bdg Wrk-Full Account No Report

QB202 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---|--------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| Company 2 Division 38 Department 0024 Niagara Frontier Transit Metro HUMAN RESOURCES PERSONNEL | | | | | | |
| ** EXPENSES ** | | | | | | |
| 571 0014 | Management Fees | 276,306 | 177,438 | 291,826 | 182,984 | 5,546 |
| 571 0163 | Professional Services | 15,145 | 14,000 | 14,565 | 14,000 | |
| 571 0164 | Outside Medical Services | 29,000 | 30,000 | 34,566 | 30,000 | |
| 571 0475 | Outside Legal Fees | | | 1,311 | | |
| 571 0476 | Outside Drug Testing | | | 4,760 | | |
| 571 3287 | OUTSIDE COUNSEL/MEDIATOR | 4,410 | | | | |
| -----CONSULTANTS/OUTSIDE SERVICES----- | | 324,861 | 221,438 | 347,028 | 226,984 | 5,546 |
| 575 3304 | PRINTING & ADVERTISING | 11,152 | 15,000 | 6,609 | 15,000 | |
| -----PRINTING & ADVERTISING----- | | 11,152 | 15,000 | 6,609 | 15,000 | |
| 577 5900 | Employee Training | 962 | 500 | 780 | 500 | |
| -----EMPLOYEE TRAINING----- | | 962 | 500 | 780 | 500 | |
| 580 0361 | General Office | 3,842 | | 1,715 | | |
| 580 0376 | Medical Supplies | | | 2,352 | | |
| -----GENERAL OFFICE----- | | 3,842 | | 4,067 | | |
| 592 0512 | Rail Overhead - Expenses | 57,938- | 38,749- | 54,496- | 41,222- | 2,473- |
| -----DIVISION OPERATIONS----- | | 57,938- | 38,749- | 54,496- | 41,222- | 2,473- |

Bdg Wrk-Full Account No Report

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Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Company 2 Niagara Frontier Transit Metro
Division 38 HUMAN RESOURCES
Department 0024 PERSONNEL

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|--------------------|-------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
|--------------------|-------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|

** EXPENSES **

| | | | | | | |
|-------------------------|--|---------|---------|---------|---------|-------|
| ----- TOTAL EXPENSES | | 282,879 | 198,189 | 303,988 | 201,262 | 3,073 |
| ----- | | | | | | |

EMPLOYEE ASSISTANCE PROGRAM

DESCRIPTION

The Employee Assistance Program is responsible for providing direct services to all NFTA and NFTA Metro employees, employee's family members and retirees through interview assessments and appropriate referrals to community resource services providers so as to address various personal problems including problems related to alcohol and substance use/abuse, marital, financial, legal and a wide range of interpersonal conflicts in the workplace, the family unit and within the community. The department also provides information, relevant training and education to all levels of employees, including wellness programs and other health and mental health related services.

PROGRAM AND SERVICE OBJECTIVES

- Increase the awareness of employees as to the scope of the services provided by EAP, and the confidential manner in which cases are handled to increase employee utilization of pending EAP activities, via distribution of printed material.
- Identify and provide appropriate services to employees and family members who have problems specifically related to alcohol and/or substance use and abuse or other personal problems to reduce man hours lost due to absenteeism.
- Provide wellness programs of various categories to employees including additional mini-wellness fairs.
- Coordinate SAP services as required by Department of Transportation including assessment and two-year follow-up monitoring.
- Provide intervention services in resolving problem situations which arise from interpersonal, inter-departmental and union/management conflicts as might be indicated.
- Provide follow-up services to new and existing clients as necessary.
- Develop and maintain skills through training in order to provide the best level of care possible to clients – skills enhancement.
- Continue to provide Critical Incident Stress Debriefing as might be indicated and additional training.

KEY PERFORMANCE INDICATORS

| | FYE 18 <u>Actual</u> | FYE 19 <u>Actual To Date</u> | FYE 20 <u>Projected Estimate</u> |
|---|-------------------------|-------------------------------------|---|
| Provided services to employees, family members and retirees | 41 | 47 | 60 |
| Coordinate SAP services as required | 4 | 4 | 6 |
| Employee participation in Wellness Programs | 1,555 | 356 | 1,710 |
| Provide Debriefing encounters | 6 | 4 | 8 |
| Reasonable Suspicion Training to Manager/Supervisor/Union | 109 | 0 | 120 |
| *New Hire Orientation for new employees regarding drug/alcohol and EAP services | 93 | 31 | 125 |
| Provide Direct Intervention in Conflict Resolution to Other Departments | 3 | 2 | 5 |
| Skills Enhanced/Professional Development | 9 | 2 | 5 |
| <hr/> | | | |
| * Human Resources | | | |

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/17/20
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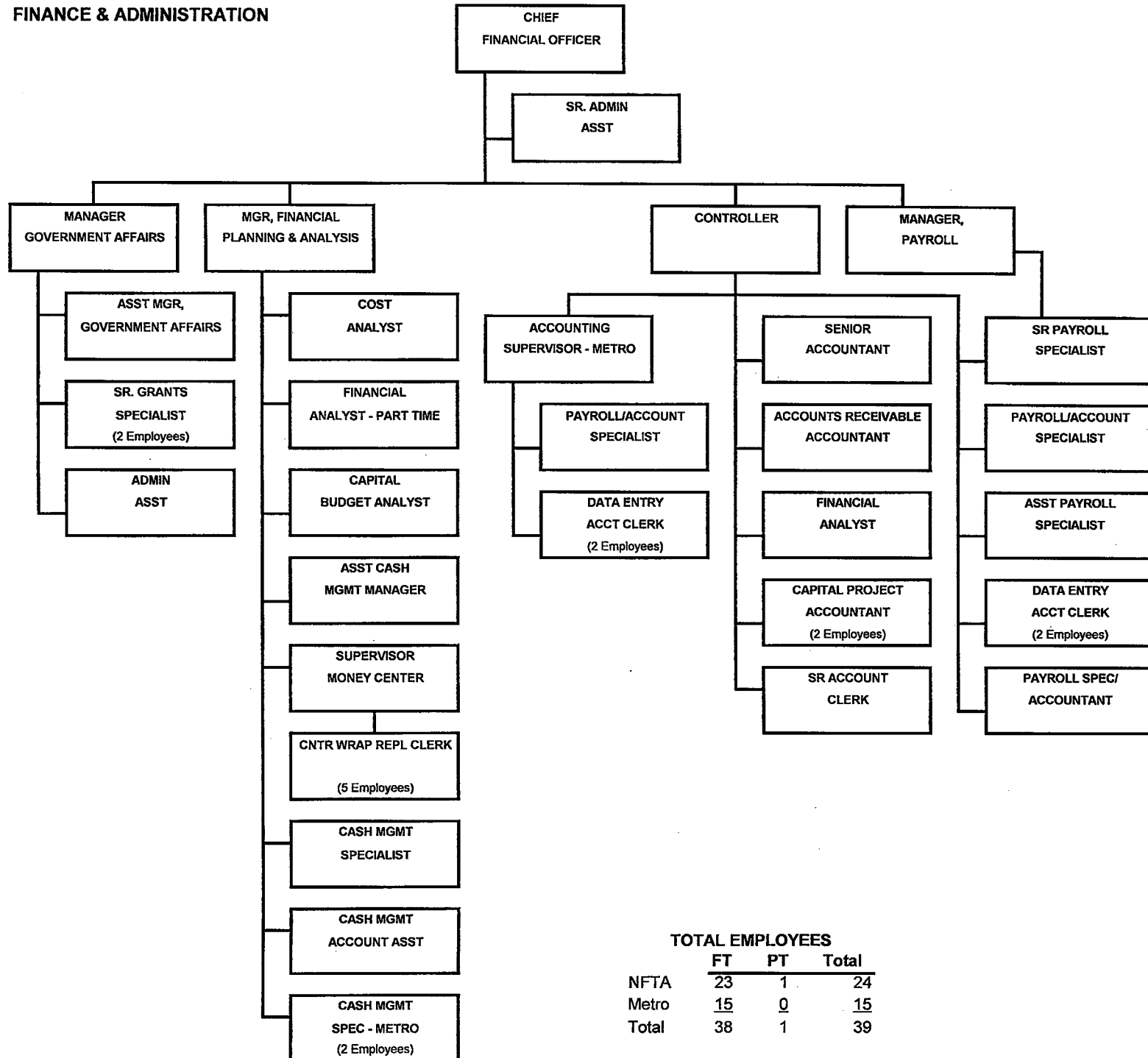
NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0022 EMPLOYEE ASSISTANCE SERVICES

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 534 | TELEPHONE | 362 | | | | |
| 541 | INSURANCE | 300 | | | | |
| 571 | CONSULTANTS/OUTSIDE SERVICES | 18,379 | 50,000 | 13,500 | 20,000 | 30,000- |
| 572 | RENT EXPENSE | 3,205 | | | | |
| 578 | POSTAGE | 11 | | 25 | 20 | 20 |
| 580 | GENERAL OFFICE | 209 | | 21 | 25 | 25 |
| 589 | OTHER OPERATING EXPENSES | 147 | | | | |
| TOTAL | EXPENSES | 22,613 | 50,000 | 13,546 | 20,045 | 29,955- |

FINANCE & ADMINISTRATION



TOTAL EMPLOYEES

| | FT | PT | Total |
|--------------|-----------|----------|-----------|
| NFTA | 23 | 1 | 24 |
| Metro | 15 | 0 | 15 |
| Total | 38 | 1 | 39 |

FINANCE & ADMINISTRATION

2019/20 ANNUAL BUDGET

VS

2020/21 ANNUAL BUDGET

| | FY 18-19 ACTUAL | FY 19-20 BUDGET | FY 20-21 BUDGET | VARIANCE | % |
|---|----------------------------|----------------------------|----------------------------|-------------------------|-----------------------|
| OPERATING EXPENSES (Excl. Depr.) | | | | | |
| Personnel Services | 3,846,975 | 4,293,666 | 4,295,469 | 1,803 | 0.0% |
| Maintenance & Repairs | 0 | 0 | 0 | 0 | n/a |
| Utilities | 22,634 | 29,849 | 24,120 | (5,729) | -19.2% |
| Insurance & Injuries | 0 | 0 | 0 | 0 | n/a |
| Safety & Security | 0 | 0 | 0 | 0 | n/a |
| General Business/Other | 1,317,998 | 1,178,004 | 1,394,392 | 216,388 | 18.4% |
| Costs Transferred to Capital Projects | (61,294) | (164,202) | (168,363) | (4,161) | 2.5% |
| Inter Division Reimbursement | <u>(403,852)</u> | <u>(697,714)</u> | <u>(771,749)</u> | <u>(74,035)</u> | <u>10.6%</u> |
| TOTAL OPERATING EXPENSES | <u>4,722,461</u> | <u>4,639,603</u> | <u>4,773,869</u> | <u>134,266</u> | <u>2.9%</u> |
| OPERATING INCOME/(LOSS) | (4,722,461) | (4,639,603) | (4,773,869) | (134,266) | 2.9% |
| LESS: DIRECT CAPITAL | <u>1,000</u> | <u>12,000</u> | <u>0</u> | <u>(12,000)</u> | <u>-100.0%</u> |
| NET SURPLUS/(DEFICIT) | <u>(4,723,461)</u> | <u>(4,651,603)</u> | <u>(4,773,869)</u> | <u>(122,266)</u> | <u>2.6%</u> |

CHIEF FINANCIAL OFFICER

DESCRIPTION

The Chief Financial Officer reports to the Board of Commissioners with functional responsibility to the Executive Director and is a member of the Executive Director's Management Team. The Finance and Administration Branch functions as the chief administrator and advisor on all financial matters, (Financial Planning and Analysis, Cash Management, Accounting and Grant Administration), as well as Government Relations.

The Chief Financial Officer is responsible for the strategic financial plan of the authority and the branch is responsible for compliance with all state and federal standards and regulations related to financial and control matters. The Chief Financial Officer and branch management works with the Management Team to develop innovative cost containment measures and revenue enhancements.

PROGRAM AND SERVICE OBJECTIVES

- Provide thorough, timely and effective financial information and guidance to Authority management, its Commissioners and Officers, and as required, to funding agencies.
- Effectively interpret and implement all required financial procedures as determined by external controlling agencies.
- Regularly review and advise the Authority of pending changes in the financial arena that will impact on the performance of the Authority.
- Develop financing and cash management techniques that will more effectively maximize our working capital position.

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0098 BRANCH ADMINISTRATION

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 209,621 | 191,204 | 163,407 | 199,579 | 8,375 |
| 515 | EMPLOYEE BENEFITS | 107,329 | 108,030 | 93,245 | 113,760 | 5,730 |
| 534 | TELEPHONE | | 500 | | 500 | |
| 571 | CONSULTANTS/OUTSIDE SERVICES | 229,727 | 237,000 | 136,514 | 237,000 | |
| 574 | TAXES AND ASSESSMENTS | 4,738- | | 4,778- | | |
| 576 | EMPLOYEE TRAVEL | | 3,000 | 37 | 3,000 | |
| 577 | EMPLOYEE TRAINING | | 800 | | 800 | |
| 578 | POSTAGE | 321 | 500 | 32 | 500 | |
| 580 | GENERAL OFFICE | 5,326 | 22,000 | 5,209 | 22,000 | |
| TOTAL | EXPENSES | 547,586 | 563,034 | 393,666 | 577,139 | 14,105 |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0039

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|--------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 573 | PROVISIONS AND RESERVES | | | 1,200 | | |
| 584 | FREIGHT | 816 | | 1,878 | | |
| 589 | OTHER OPERATING EXPENSES | 1,760- | | | | |
| 593 | COST ALLOCATION PLAN | 13,917,073- | 15,704,964- | 12,878,926- | 17,164,008- | 1,459,044- |
| TOTAL | EXPENSES | 13,918,017- | 15,704,964- | 12,875,848- | 17,164,008- | 1,459,044- |

FINANCIAL PLANNING AND ANALYSIS

DESCRIPTION

The Financial Planning and Analysis (FP&A) department is responsible for the preparation, implementation and monitoring of the annual operating and capital budget. This process is intended to recognize and allocate all available resources to our transportation service providers and their support units in the best possible manner to allow the Authority to complete its mission. The annual operating budget becomes the financial plan for the Authority. The Financial Planning and Analysis department is also responsible for the five-year operating and capital plan. This document, as required by New York State, is utilized as a long-term strategic tool in allocating resources to the various business and support units. The department also performs financial analysis in support of business decisions for management and also assists in efforts to achieve and maintain fiscal stability

PROGRAM AND SERVICE OBJECTIVES

- Prepare the annual operating and capital budgets for all business centers and support units.
- Prepare the five-year operating and capital plan for all business centers and support units.
- Implement, monitor and analyze balanced adopted budgets throughout the fiscal year.
- Provide the Board of Commissioners, Executive Director, and general managers with accurate financial and budget performance data on fiscal issues and recommend appropriate action.
- Assist transportation service providers in developing performance indicators to link the operating budget to services provided.
- Provide detailed analysis in development of BNIA rates & charges.

KEY PERFORMANCE INDICATORS

| | FYE 19 <u>Actual</u> | FYE 20 <u>Original</u> <u>Budget</u> | FYE 20 <u>Current</u> <u>Estimate</u> | FYE 21 <u>Budget</u> |
|--|-------------------------|--|---|-------------------------|
| Consolidated Annual Operating & Cap'l Budgets Prepared for Board of Commissioners' Approval | 1 | 1 | 1 | 1 |
| Five Year Operating & Cap'l Plan Prepared for Board of Commissioners' Approval | 1 | 1 | 1 | 1 |
| Cost Center Budget Request Reviewed, Categorized into Departments and Prepared for Executive Director Approval | 108 | 108 | 108 | 108 |
| Review and Analysis of Revenues and Expenditures Performed | 12 | 12 | 12 | 12 |
| Workdays to Complete Budget Variance Report After Fiscal Period Closing | 3 | 3 | 3 | 3 |
| Monthly Performance Rept. | 12 | 12 | 12 | 12 |
| Operating Report Prepared for NYSDOT | 3 | 3 | 3 | 3 |
| Calculation of Annual Airline Rates and Charges Along with Mid-year Review and Year End Settlement | 3 | 3 | 3 | 3 |
| NYSDOB Financial Report | 1 | 1 | 1 | 1 |
| NYSDOT 17A Report | 1 | 1 | 1 | 1 |

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0030 FINANCIAL PLANNING AND ANAYL

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|-------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 277,389 | 279,784 | 231,726 | 318,520 | 38,736 |
| 515 | EMPLOYEE BENEFITS | 150,511 | 154,781 | 130,536 | 143,884 | 10,897- |
| 577 | EMPLOYEE TRAINING | 800 | 1,500 | 275 | 1,500 | |
| 580 | GENERAL OFFICE | 2,626 | 4,768 | 4,045 | 4,768 | |
| TOTAL | EXPENSES | 431,326 | 440,833 | 366,582 | 468,672 | 27,839 |

ACCOUNTING SERVICES DEPARTMENT

KEY PERFORMANCE INDICATORS

| DESCRIPTION | FYE 19 <u>Actual</u> | FYE 20 <u>Original Budget</u> | FYE 20 <u>Current Estimate</u> | FYE 21 <u>Budget</u> |
|---|-------------------------|--------------------------------------|---------------------------------------|-------------------------|
| <p>The Accounting Services department is responsible for maintenance and control of the general ledger and supporting systems, establishment of NFTA accounting policies and procedures, recommendations on financial techniques to improve management understanding and preparation of all financial reports of the NFTA including NFTA Metro in accordance with Generally Accepted Accounting Principles.</p> <p>The responsibilities of Accounting Services specifically include the control of accounts receivable, accounts payable, fixed assets, payroll processing, application for grant reimbursements, preparation of reporting requirements for federal, state and local governmental funding agencies, and the preparation of financial information with a management orientation that will improve financial understanding.</p> | 7 | 7 | 7 | 7 |

PROGRAM AND SERVICE OBJECTIVES

- To process and account for all financial transactions through reconciliation of the general ledger accounts, and assure such transactions are in accordance with Generally Accepted Accounting Principles.
- To prepare interim, annual and comprehensive financial statements for federal, state and local governmental authorities and funding agencies as required.
- To develop and provide timely, concise, accurate and effective accounting reports to the Board of Commissioners, Executive Director, and general managers for internal analysis and control.
- To review the MIS accounting systems and make recommendations for enhancements and changes to ensure they adequately support the objectives of Accounting Services.
- To develop ongoing financial training methods.

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0032 ACCOUNTING

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|---------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 606,625 | 686,298 | 518,261 | 743,637 | 57,339 |
| 515 | EMPLOYEE BENEFITS | 322,195 | 381,407 | 287,146 | 417,457 | 36,050 |
| 576 | EMPLOYEE TRAVEL | 26 | 500 | 162 | 500 | |
| 577 | EMPLOYEE TRAINING | | 1,500 | | 2,000 | 500 |
| 578 | POSTAGE | 4,519 | 5,000 | 4,216 | 5,000 | |
| 580 | GENERAL OFFICE | 77,082- | 10,200 | 44,114- | 13,500 | 3,300 |
| 591 | PROJECTS | 1,190- | | 3,576- | | |
| 592 | DIVISION OPERATIONS | 60,860- | 190,159- | 31,667- | 227,923- | 37,764- |
| TOTAL | EXPENSES | 794,233 | 894,746 | 730,428 | 954,171 | 59,425 |

Bdg Wrk-Full Account No Report

QB202 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Company 2
Division 39
Department 0032
Niagara Frontier Transit Metro
FINANCE AND ADMINISTRATION
ACCOUNTING SERVICES

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|----------------------------|----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 514 0101 | Vacation Pay | 23,021 | | 16,197 | | |
| 514 0102 | Birthday & Anniversary Pay | 3,156 | | 1,896 | | |
| 514 0103 | Sick Pay | 7,040 | | 5,618 | | |
| 514 0104 | Personal Leave Pay | 4,010 | | 3,157 | | |
| 514 0105 | Holiday Pay | 10,906 | | 11,648 | | |
| 514 0108 | Bereavement Pay | 191 | | 389 | | |
| 514 0111 | Paid Lunch Pay | 35,324 | | 31,484 | | |
| 514 0112 | Attendance/Sick Leave Inc | 2,600 | | 2,000 | | |
| 514 0361 | General Office | 201,591 | | 203,916 | | |
| 514 0470 | Purchasing Labor/Expense | 67,102 | | 61,310 | | |
| 514 0472 | Misc Labor/Expense | | | 490 | | |
| 514 0900 | Overtime | 25,505 | 6,000 | 23,082 | 6,000 | |
| 514 9700 | Contract Bonus | | | | 5,053 | 5,053 |
| 514 9998 | Budget | | 383,869 | | 399,927 | 16,058 |
| ----- | | | | | | |
| GEN & ADMIN SALARY & WAGES | | 380,446 | 389,869 | 361,187 | 410,980 | 21,111 |
| ----- | | | | | | |
| 515 9998 | Budget | 313,476 | 345,449 | 304,936 | 358,311 | 12,862 |
| ----- | | | | | | |
| EMPLOYEE BENEFITS | | 313,476 | 345,449 | 304,936 | 358,311 | 12,862 |
| ----- | | | | | | |
| 534 0222 | Utilities Expense | 10,261 | | 8,628 | | |
| 534 9998 | Budget | 11,917 | 28,800 | 9,027 | 23,120 | 5,680- |

Bdg Wrk-Full Account No Report

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Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Company 2 Niagara Frontier Transit Metro
Division 39 FINANCE AND ADMINISTRATION
Department 0032 ACCOUNTING SERVICES

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|------------------------------|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| ----- | | | | | | |
| TELEPHONE | | 22,178 | 28,800 | 17,655 | 23,120 | 5,680- |
| ----- | | | | | | |
| 571 0014 | Management Fees | 234,413 | 190,159 | 193,573 | 227,923 | 37,764 |
| 571 0163 | Professional Services | 4,550 | | | 4,650 | 4,650 |
| 571 0362 | Temporary Help | 2,134 | 3,500 | 825 | | 3,500- |
| 571 0363 | Machine Rental & Repair | 2,603 | 3,000 | 1,183 | 3,000 | |
| 571 0367 | Outside Auditing | 36,500 | 50,000 | 41,250 | 38,000 | 12,000- |
| 571 0801 | Consultant Fees | 23,816 | 24,000 | 21,850 | 25,000 | 1,000 |
| ----- | | | | | | |
| CONSULTANTS/OUTSIDE SERVICES | | 304,016 | 270,659 | 258,681 | 298,573 | 27,914 |
| ----- | | | | | | |
| 573 0190 | Doubtful Accounts Expense | 9,123 | | | | |
| ----- | | | | | | |
| PROVISIONS AND RESERVES | | 9,123 | | | | |
| ----- | | | | | | |
| 577 5900 | Employee Training | | 2,000 | | 2,000 | |
| ----- | | | | | | |
| EMPLOYEE TRAINING | | | 2,000 | | 2,000 | |
| ----- | | | | | | |
| 580 0361 | General Office | 24 | 800 | 698 | 500 | 300- |
| 580 0363 | Machine Rental & Repair | 545 | 700 | | 600 | 100- |
| 580 0365 | Stationary | 15,182 | 14,000 | 13,754 | 10,000 | 4,000- |
| 580 0368 | Technology/Equipment/Serv | 6,093 | 6,000 | 6,332 | 5,000 | 1,000- |
| 580 0472 | Misc Labor/Expense | 5,516 | 5,000 | 5,590 | 5,000 | |

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Company 2 Niagara Frontier Transit Metro
Division 39 FINANCE AND ADMINISTRATION
Department 0032 ACCOUNTING SERVICES

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|----------------------|-------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| ----- | | | | | | |
| GENERAL OFFICE | | 27,360 | 26,500 | 26,374 | 21,100 | 5,400- |
| ----- | | | | | | |
| 592 0510 | Rail Overhead - Salary | 87,290- | 123,984- | 77,429- | 129,382- | 5,398- |
| 592 0512 | Rail Overhead - Expense | 56,334- | 50,857- | 44,789- | 54,684- | 3,827- |
| ----- | | | | | | |
| DIVISION OPERATIONS | | 143,624- | 174,841- | 122,218- | 184,066- | 9,225- |
| ----- | | | | | | |
| 593 9100 | Cost Allocation Plan | 4,472,388 | 5,047,575 | 4,205,787 | 5,516,512 | 468,937 |
| ----- | | | | | | |
| COST ALLOCATION PLAN | | 4,472,388 | 5,047,575 | 4,205,787 | 5,516,512 | 468,937 |
| ----- | | | | | | |
| TOTAL EXPENSES | | 5,385,363 | 5,936,011 | 5,052,402 | 6,446,530 | 510,519 |
| ----- | | | | | | |

CASH MANAGEMENT DEPARTMENT

MISSION STATEMENT

The Cash Management department is responsible for all treasury functions, with NFTA/NFTM including short-term investments, sale of fare media, transfers of funds, banking relationships and cash flow projections.

DESCRIPTION

The Cash Management department reports to the Chief Financial Officer regarding the security of all revenue received, placement of all investments, timely collection of operating assistance, management of BNIA bond funds, negotiation of banking agreements, and management of Metro fare media. The department also coordinates with other departments to facilitate a consistent method of handling cash and bank deposits, distributes payroll and general account checks for NFTA/NFT Metro, reconciles Metro payroll and all NFTA accounts, administers all transportation pass programs, controls both NFTA Metro pension plans, controls and accounts for all NFTA and NFTA Metro cash, supervises the NFTA Metro money center, monitors bus loop lease agreements, audits and remits commissions for various vending agreements and processes various federal, state and county reports.

PROGRAM AND SERVICE OBJECTIVES

- Prepare projected cash flows for NFTA and NFTA Metro.
- Investigate any new legislation pertinent to investment policies, procedures and guidelines in accordance with New York State Public Authority Law.
- Report status of all operating assistance to Chief Financial Officer.
- Develop and implement training of treasury management throughout the Authority.

KEY PERFORMANCE INDICATORS

| | <u>FYE 19 Actual</u> | <u>FYE 20 Original Budget</u> | <u>FYE 20 Current Estimate</u> | <u>FYE 21 Budget</u> |
|---|--------------------------|---------------------------------------|--|--------------------------|
| Checks Issued: | | | | |
| Metro | 31,766 | 37,500 | 31,458 | 35,000 |
| Authority | 9,730 | 18,500 | 9,742 | 11,500 |
| Number of Investment Orders Completed | 300 | 300 | 300 | 300 |
| Number of Bank Accounts Reconciled Monthly | 70 | 75 | 70 | 70 |
| Number of Passes Sold | 260,000 | 300,000 | 273,471 | 300,000 |
| Average Investment Rate: Investments | 0.60% | 0.17% | 1.11% | 1.20% |

Bdg 204-Co,PL,Dept,Acct Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0033 CASH MANAGEMENT

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|---------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 199,887 | 274,256 | 142,773 | 267,310 | 6,946- |
| 515 | EMPLOYEE BENEFITS | 106,079 | 153,488 | 80,020 | 150,885 | 2,603- |
| 578 | POSTAGE | 136 | 6,300 | 189 | 6,300 | |
| 580 | GENERAL OFFICE | 391 | 400 | 14,996 | 400 | |
| 592 | DIVISION OPERATIONS | | 115,118- | | 122,513- | 7,395- |
| TOTAL | EXPENSES | 306,493 | 319,326 | 237,978 | 302,382 | 16,944- |

Bdg Wrk-Full Account No Report

QB202 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Company 2 Niagara Frontier Transit Metro
Division 39 FINANCE AND ADMINISTRATION
Department 0033 CASH MANAGEMENT

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|----------------------------|----------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 514 0101 | Vacation Pay | 20,942 | | 14,846 | | |
| 514 0102 | Birthday & Anniversay Pay | 1,458 | | 1,799 | | |
| 514 0103 | Sick Pay | 17,463 | | 2,375 | | |
| 514 0104 | Personal Leave Pay | 3,103 | | 1,778 | | |
| 514 0105 | Holiday Pay | 8,520 | | 7,807 | | |
| 514 0108 | Bereavement Pay | | | 854 | | |
| 514 0111 | Paid Lunch Pay | 17,139 | | 14,885 | | |
| 514 0112 | Attendance/Sick Leave Inc | 2,800 | 3,984 | 2,200 | 3,984 | |
| 514 0113 | Sick Pay Buy Back | | 1,068 | | 1,068 | |
| 514 0150 | Coin Room Labor | 114,798 | | 91,153 | | |
| 514 0234 | Physical Examination Labor | 42 | | | | |
| 514 0361 | General Office | 72,710 | | 67,096 | | |
| 514 0472 | Misc Labor/Expense | | | 50 | | |
| 514 0700 | Attrition | | | | 104,696- | 104,696- |
| 514 0900 | Overtime | 94,326 | 49,639 | 77,385 | 49,639 | |
| 514 9700 | Contract Bonus | | | | 4,838 | 4,838 |
| 514 9998 | Budget | | 362,317 | | 370,376 | 8,059 |
| ----- | | | | | | |
| GEN & ADMIN SALARY & WAGES | | 353,301 | 417,008 | 282,228 | 325,209 | 91,799- |
| ----- | | | | | | |
| 515 9998 | Budget | 245,589 | 338,788 | 194,763 | 252,310 | 86,478- |
| ----- | | | | | | |
| EMPLOYEE BENEFITS | | 245,589 | 338,788 | 194,763 | 252,310 | 86,478- |
| ----- | | | | | | |

Bdg Wrk-Full Account No Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Company 2 Niagara Frontier Transit Metro
Division 39 FINANCE AND ADMINISTRATION
Department 0033 CASH MANAGEMENT

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|------------------------------|---------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 534 0222 | Utilities Expense | 456 | | 419 | | |
| 534 9998 | Budget | | 499 | | 500 | 1 |
| ----- | | | | | | |
| TELEPHONE | | 456 | 499 | 419 | 500 | 1 |
| ----- | | | | | | |
| 571 0014 | Management Fees | 146,538 | 115,118 | 141,965 | 122,513 | 7,395 |
| 571 0163 | Professional Services | | 1,000 | | 1,000 | |
| ----- | | | | | | |
| CONSULTANTS/OUTSIDE SERVICES | | 146,538 | 116,118 | 141,965 | 123,513 | 7,395 |
| ----- | | | | | | |
| 572 0369 | Office Space Rental | 558,837 | 350,000 | 361,540 | 534,479 | 184,479 |
| ----- | | | | | | |
| RENT EXPENSE | | 558,837 | 350,000 | 361,540 | 534,479 | 184,479 |
| ----- | | | | | | |
| 580 0358 | Subscriptions & Dues | 500 | | 730 | | |
| 580 0361 | General Office | | 671 | 271 | 671 | |
| 580 0363 | Machine Rental & Repair | 21,819 | 28,000 | 6,273 | 28,000 | |
| 580 0364 | Cleaning & Operations | 139 | 288 | 123 | 288 | |
| 580 0365 | Stationary | 44,346 | 55,000 | 44,024 | 55,000 | |
| 580 0368 | Technology/Equipment/Serv | 1,131 | | 30,947 | | |
| 580 0472 | Misc Labor/Expense | 142 | 2,500 | 225 | 2,500 | |
| 580 0572 | Bank Service Charges | 38,424 | 25,000 | 34,968 | 25,000 | |
| 580 5206 | Building Systems Controls | 2,555 | | 2,778 | | |
| ----- | | | | | | |
| GENERAL OFFICE | | 109,056 | 111,459 | 120,339 | 111,459 | |
| ----- | | | | | | |

Bdg Wrk-Full Account No Report

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT, SUB-ACCOUNT)
Budget Work Detail Report - Fiscal Year 2020-21

Company 2 Niagara Frontier Transit Metro
Division 39 FINANCE AND ADMINISTRATION
Department 0033 CASH MANAGEMENT

| Account/SubAccount | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------------------------------|--------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| ** EXPENSES ** | | | | | | |
| 582 0333 | Tickets & Tokens | | 1,500 | | 1,500 | |
| ----- TRANSPORTATION EXPENSE | | | 1,500 | | 1,500 | |
| 592 0510 | Rail Overhead - Salary | 60,915- | 119,188- | 45,255- | 106,185- | 13,003 |
| 592 0512 | Rail Overhead - Expenses | 138,453- | 98,408- | 91,801- | 131,062- | 32,654- |
| ----- DIVISION OPERATIONS | | 199,368- | 217,596- | 137,056- | 237,247- | 19,651- |
| ----- TOTAL EXPENSES | | 1,214,409 | 1,117,776 | 964,198 | 1,111,723 | 6,053- |
| ----- | | | | | | |

GRANTS AND GOVERNMENT AFFAIRS DEPARTMENT

DESCRIPTION

The Grants and Government Affairs Department manages all phases of the NFTA's grant processes and legislative program.

The Department advocates for, identifies, secures, programs and manages Federal Transit Administration, Federal Aviation Administration and other non-traditional public and private-sector funding in cooperation with NFTA business centers and external project partners to meet ongoing capital and operating needs of the Authority and improve transportation and the quality of life in the region.

Working with NFTA business centers and senior management the Department develops and maintains the Authority's federal, state, and local legislative program, analyzes budget proposals and legislation, and prepares public funding and policy proposals.

PROGRAM AND SERVICE OBJECTIVES

The functions of the Department include:

- Collaborate with external agencies and internal departments to identify funding sources and fundable projects to support organizational and regional strategies.
- Prepare and submit grant applications.
- Assure project management compliance with grantor rules, regulations, and grant closeout requirements.
- Communicate with funding and other partners on project status and funding information in a timely and accurate manner.
- Administer NFTA funding through regional project planning.
- Analyze federal and state budget, policy and legislation.

- Research and interpret relevant federal, state and local rules, regulations, policies, and procedures.
- Communicate with partners on administrative and legislative initiatives in a timely and accurate manner.

PERFORMANCE MEASUREMENTS

- Grants submitted.
- Grants awarded.
- Funds received to permit project implementation within budget, timeframe, and to maintain NFTA cash position.
- Acceptance of legislative initiatives in support of NFTA needs.
- Favorable grant management review and audit findings.

Bdg 204-Co,PL,Dept,Acct Report

QB204 Date 03/17/20
Time 18:01

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2020-21

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DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0034 GOVERNMENT AFFAIRS

| Account | Description | 2018-19 Actual | 2019-20 Budget | 2019-20 YTD Actual | 2020-21 Req Budget | VARIANCE From Budget |
|---------|------------------------|-------------------|-------------------|-----------------------|-----------------------|-------------------------|
| 510 | EMPLOYEE SALARIES | 373,067 | 368,514 | 327,011 | 380,307 | 11,793 |
| 515 | EMPLOYEE BENEFITS | 201,438 | 204,790 | 183,112 | 213,320 | 8,530 |
| 534 | TELEPHONE | | 50 | | | 50- |
| 574 | TAXES AND ASSESSMENTS | 100 | 100 | | | 100- |
| 575 | PRINTING & ADVERTISING | | 2,000 | 31 | | 2,000- |
| 576 | EMPLOYEE TRAVEL | 994 | 3,000 | 1,970 | 3,000 | |
| 577 | EMPLOYEE TRAINING | 75 | | 100 | | |
| 578 | POSTAGE | 563 | 300 | 556 | 600 | 300 |
| 580 | GENERAL OFFICE | 224 | 900 | 253 | 900 | |
| 591 | PROJECTS | 60,104- | 164,202- | 91,297- | 168,363- | 4,161- |
| TOTAL | EXPENSES | 516,357 | 415,452 | 421,736 | 429,764 | 14,312 |

CFO

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/3/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS |
|-----------------|----------------|---------|----------|-------------|----------------------|-------------------------------------|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------|
| CFO | | | | | | | | | | | | | | |
| MISC. FURNITURE | | | | NFTA | \$2,000 | \$0 | \$0 | \$2,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |

NFTA \$2,000 \$0 \$0 \$2,000 \$0 \$0 \$0 \$0 \$0 \$0

FINANCE AND ADMINISTRATION

| PROJECT TITLE | PROJECT NUMBER | PRTY CL | JUST. CL | FUND SOURCE | TOTAL PROJECT BUDGET | PROJECT LIFE ACTUAL THROUGH 3/31/19 | ACTUAL FROM 4/1/19 THROUGH 8/2/19 | TOTAL FORECAST SPENDING 8/3/19-3/31/20 | FISCAL YEAR 2020/2021 | FISCAL YEAR 2021/2022 | FISCAL YEAR 2022/2023 | FISCAL YEAR 2023/2024 | FISCAL YEAR 2024/2025 | OUT YEARS |
|-----------------|----------------|---------|----------|-------------|----------------------|-------------------------------------|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------|
| NFTA ACCOUNTING | | | | | | | | | | | | | | |
| CHECK SEALER | | | | NFTA | \$10,000 | \$0 | \$0 | \$10,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

NFTA \$10,000 \$0 \$0 \$10,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0